1	
2	FAIR EMPLOYMENT AND HOUSING COUNCIL
3	
	MEETING AND HEARING
4	
5	ELIHU M. HARRIS STATE BUILDING 1515 Clay Street, Room 7
6	Oakland, California 94612
7	APRIL 7, 2016
8	
9	
10	
11	
12	
13	TRANSCRIPT OF PROCEEDINGS
14	PUBLIC HEARING: PROPOSED REGULATION
15	CONCERNING THE USE OF CRIMINAL HISTORY IN EMPLOYMENT DECISIONS
16	
17	
18	
19	
20	
21	ATKINSON-BAKER, INC.
22	COURT REPORTERS (800) 288-3376
23	www.depo.com
24	REPORTED BY: MAXIMILLIAN A. CONTRERAS, CSR NO. 13876
25	FILE NO.: AA03716

1		1 INDEX
2	FAIR EMPLOYMENT AND HOUSING COUNCIL	2
3	MEETING AND HEARING	3 PAGE
4		4 PUBLIC COMMENT BY NAYANTARA MEHTA 9
5	ELIHU M. HARRIS STATE BUILDING	5 PUBLIC COMMENT BY AARON BURRIS 56
	1515 Clay Street, Room 7	6 PUBLIC COMMENT BY KAREN SHAIN 82
6	Oakland, California 94612	7 PUBLIC COMMENT BY NOAH LEBOWITZ 89
7	APRIL 7, 2016	8
8		9
9 10		10
11		11
12		12
13	TRANSCRIPT OF PROCEEDINGS, taken at	13
14	Elihu M. Harris State Building, 1515 Clay Street,	14
15	Room 7, Oakland, California 94612, commencing at	15
16	10:25 AM, Thursday, April 7, 2016, before	16
17	Maximillian A. Contreras, CSR No. 13876.	17
18		18
19		19
20		20
21		21
22		22
23		23
24		24
25		25
	Page 2	Page 4
1	APPEARANCES	1 OAKLAND, CALIFORNIA
2		<sup>2</sup> THURSDAY, APRIL 7, 2016, 10:25 AM
3	COUNCILMEMBERS PRESENT:	3
4	CHAYA MANDELBAUM, Chairperson	4 CHAIRPERSON MANDELBAUM: So we are on the
5	DALE BRODSKY, Councilmember	5 record. It is Thursday, April 7th, 2016, and we are
5	CHANEE FRANKLIN MINOR, Councilmember TIM IGLESIAS, Councilmember	6 here in the Elihu M. Harris State Building located at
6	PATRICIA PEREZ, Councilmember	<sup>7</sup> 1515 Clay Street in Oakland, California.
	DARA SCHUR, Councilmember	8 My name is a Chaya Mandelbaum, Chairperson of
7	KEVIN KISH, DFEH Director and Ex Officio member	9 the Fair Employment and Housing Council, and joining me
8		today are members of the Fair Employment and Housing
9 10	DFEH STAFF PRESENT:	Council, Councilmembers Dale Brodsky, Chanee Franklin
10 11	BRIAN SPERBER, Legislative and Regulatory Counsel	Minor, Patricia Perez, Dara Schur, and Tim Iglesias, as
12		well as Ex Officio member and Director of the Department
13		of Fair Employment and Housing, Kevin Kish.
14		Even though we've made initial introductions,
15		let me again welcome you to this public hearing. The
16		purpose of this hearing is to receive public comment
17		regarding the issuance of amendments to the Fair
18 19		Employment and Housing Act regulations concerning the
20		use of criminal history in employment decisions that are
21		being proposed by the Fair Employment and Housing
22		22 Council.
23		This rulemaking action clarifies, makes
24		specific, and supplements existing state regulations
25		interpreting the FEHA set forth in Government Code
	Page 3	Page 5
	1 450 3	i age 5

1.5

Section 12900, et seq. As it relates to employment, the FEHA prohibits harassment and discrimination because of race, religious creed, color, national origin, ancestry, physical disability, mental disability, medical condition, genetic information, marital status, sex, gender, gender identity, gender expression, age, sexual orientation, and military, and veteran's status.

1.5

The proposed regulations are slated to appear in the California Code of Regulations, Title 2, Sections 11017 and 11017.1. Copies of the proposed amendments, the FEHA regulations concerning the use of criminal history in employment decisions are available in the front of the room and are reflected in Attachment D to today's materials. The notice and initial statement of reasons are reflected in Attachments B and C, respectively. The text of the Council's proposed regulations also available from the Council's Web page, www.dfeh.ca.gov/fehcouncil.htm.

The Council is holding this hearing as part of its formal rulemaking process. We noted this public hearing more than 45 days ago in the California Regulatory Notice Register published February 19 of 2016, and also via e-mail sent to more than 7,500 individuals and stakeholders, and also on the Council's Web page.

The Council will respond to each comment in writing in its final statement of reasons which will become part of the Council's rulemaking record.

This hearing is being transcribed by a certified court reporter, and the transcript of the hearing as well as all written comments received will be part of the Council's rulemaking record. Because this hearing is being transcribed, it is critical that anyone speaking does so clearly and that only one person speak at a time. You'll not be sworn in when you testify. However, we ask that you come to the front of your room and speak into the microphone so the court reporter can take down your testimony.

Please begin by stating and spelling your name and stating your affiliation. Also, if you're submitting on a specific regulation, please identify the specific section and subsection of the regulations that we may refer to as you speak. We will hear testimony until all those wishing to testify today have had an opportunity to do so.

Anyone have any questions before we begin? Seeing none, let's start. So we'll invite public comment, and whoever gets to the desk first or wishes to start us out.

25 ///

Page 6 Page 8

Pursuant to that notice we are taking testimony today on the proposed amendments to the FEHA regulations. We will also accept written comments on the proposed regulations until 5:00 PM today, April 7th. You may e-mail written comments to the Council at fehcouncil@dfeh.ca.gov. If you prefer, you may send mail to the Council care of Brian Sperber at the DFEH's Los Angeles office located at 320 West 4th Street, 10th Floor, Los Angeles, California 90013.

If you brought a written copy of your comments and you do not or have not and don't plan to separately submit them via e-mail, please give a copy to Brian Sperber and he will be able to collect them for public comment at the end of today's deadline.

Anyone who testifies here today or submits written comments will receive a copy of any changes or amendments the Council makes to its proposed amendments to the FEHA regulation, as well as anyone who makes a request. Also, anyone who testifies or submits written comments will have a 15-day period within which to make written comment on any further changes to the proposed amendments to the FEHA regulations that are made by the Council during this rulemaking process.

The Council will consider each comment made here today as well as all written comments received.

PUBLIC COMMENT BY NAYANTARA MEHTA MS. MEHTA: Hi everyone, good morning. I am Nayantara Mehta. I'll spell it. My first name is N-A-Y-A-N -- oh, sorry. The green light is on. Okay.

My first name is N-A-Y-A-N-T-A-R-A, and the last name is M-E-H-T-A. I'm looking at you because I'm assuming you're taking this down. And I work at the National Employment Law Project, and I'm here to just reiterate some of the comments that we've already submitted in writing. We sent in our written comments late last month.

So the main thing is to, again, thank the Council for putting forward these proposed regulations that very closely mirror the federal EEOC guidelines for employers in the consideration of criminal records in employment decisions. And the reason this is so important is that there is so much bias against people with criminal records in every context, really. But in the employment context in particular is what the National Employment Law Project is focused on.

And any guidance and structures for employers that help them more objectively consider applicants and think about what a record means and how it relates to the job, we think, is helpful in at least lowering some

of the barriers to employment for people with records.

1.5

So we don't think that this is going to remove all the problems in discrimination, but we think this is at least a step toward helping people with records be considered fully as applicants, not just as somebody with a record who gets immediately rejected. So that's the general appreciation to the Council for putting forward these comments, and we hope they'll be a model for other states to do something like this.

I did just want to flag a couple of areas of -- I'm focusing my -- I don't actually know how long I have. I should have checked.

CHAIRPERSON MANDELBAUM: There isn't a specific time, so take your time.

MS. MEHTA: Okay. I know there's a big -- a long agenda today. So I flagged in the comments some of the areas that we're particularly appreciative of, but in my comments today I'm going to speak just about the areas that I think could be strengthened.

And so to refer to the section I am talking about, the first point is that the -- what I mentioned and I think you all intended for this to be the case that the proposed regulations pretty closely mirror the EEOC guidelines for employers, and I think there are a couple of places where they could be even more closely

And so that includes notice to the individual that he or she has been screened out because of their conviction, an opportunity for the individual to present reasons why they shouldn't be screened out including evidence of rehabilitation, and then the employer will consider whether they in fact should get screened out based on that evidence of rehabilitation and other mitigating information.

So it's just --

 $\label{lem:chair_chair_chair} \mbox{CHAIRPERSON MANDELBAUM: One question about that point.}$ 

MS. MEHTA: Yeah, sure.

CHAIRPERSON MANDELBAUM: And certainly, we've heard from your colleagues some of the empirical evidence that supports an individualized assessment. But my reading of the EEOC guidance is not that they explicitly say that that's not required; that it's a bright-line policy, is well thought out and supported, and sufficiently circumspect that you don't have to go through it. It's certainly recommended, but not something that's required by the guidance.

Are you reading that differently?

MS. MEHTA: So I guess there could be a couple of different situations. There might be a bright-line

policy which is sufficiently well thought out. But what

Page 10 Page 12

aligned to. Because they use similar terminology, but in a way that creates potentially some confusion because it's not exactly the same process.

So there could be some areas -- and I'm referring in particular to Section 11017.1 -- where we're talking about the individualized assessment of the bright-line rules of -- I'm sorry. What is the subsection? I believe subsection (e).

Where there's mention of the "Green factors," the three Green factors which are looking into what was the actual offense, what was the nature and gravity of the offense, how long ago it occurred, and then what is the nature of the job the applicant is looking for, and then there is discussion of bright-line disqualifications, and then there's discussion of

disqualifications, and then there's discussion of individualized assessment.

And in my -- in our initial reading of it, it

And in my -- in our initial reading of it, it wasn't entirely clear what the process, if there was one process an employer had to go through. So we just recommend that the proposed regulations made clear that the process for the employer is to apply the three Green factors which are very good and already there, but then to make it clear that the individualized assessments as the EEOC defines it is explicitly part of the process that the employer uses to consider an applicant.

I'm proposing is -- what I'm assuming is applying to a lot of situations where the employer maybe hasn't thought through all of the different disqualifications and potential areas of concern, and so they're considering an applicant without necessarily having thought about what are the deal breakers for the job.

But even so, I mean, we're in general not in favor of bright-line disqualifications, just because there are almost always mitigating circumstances. I mean, there are certain situations where the job is so connected to the criminal activity that it doesn't make sense to hire somebody with that record. But outside of those kinds of situations, we really do strongly recommend having this whole process to reduce the -- to reduce the sort of preemptive discrimination against people with records without considering the full person, and then also when the person is in front of you.

So then the second area --

COUNCILMEMBER PEREZ: Actually, I've got some questions on that area too.

MS. MEHTA: Sure, yeah.

COUNCILMEMBER PEREZ: As I read the other relevant factors that you propose that we include, my first concern is that many of the items that are listed are very subjective. It would be really -- I think from

1.5

an employers perspective, very difficult, for example, to consider character references that, you know, then do you have to go check out the person who's giving a character reference to make sure that that's a valid reference? And it seems like it could end up becoming more problematic. And my guess is that most people will have people who will say this person has rehabilitated.

MS. MEHTA: Yes.

1.5

COUNCILMEMBER PEREZ: So that's an example. But even things like the facts and circumstances surrounding the events or the conduct seems like that might get into, you know, privacy issues and maybe disclosing information. It just -- a lot of the factors seem to be, number one, to just be so subjective.

I guess I want to hear a little bit more about how they add to those. The way that I read it, those three Green factors, while maybe not as detailed, if approached correctly with the right attitude by the employer, in my mind, it would suffice. And I'm hesitant to say let's put in these additional other factors that would, I think, complicate matters more.

MS. MEHTA: Yeah. I take your point that these are ultimately subjective decisions that an employer's making. And the reason that we think that it's important to include information like this in the

those three factors that are more general in nature,
from seeking this type of information? Or is it that
you're afraid that because of the inherent bias, they
just won't go that step?

MS. MEHTA: The latter. We're not concerned

MS. MEHTA: The latter. We're not concerned that an employer wouldn't find out more, but that employers may be clear to not be motivated to find out more or would not even be encouraged to find out. So we think the benefit of having this in the regulations is that there is a process that these employers have to go through.

So I think a helpful example is -- some of you may be aware New York City last year passed one of the strongest fair chance hiring laws in the country, the Fair Chance Act, and it includes both a "Ban the Box" component but also a similar kind of consideration of somebody's record and requires an employer to go through a fairly explicit process and there's actually a form the employer has to use if they're going to reject somebody based on their criminal record.

And it comes across initially as kind of formalistic and, you know, that there's very specific language. But the whole point of it is to try to introduce as much as possible. In innovar, what is a subjective assessment is to try to introduce as much

Page 14 Page 16

application process and in the review process is because, getting back to that point I made about there being a lot of bias often unrecognized by the people who hold it against people with records. And there have

hold it against people with records. And there have been studies about how much having a record reduces your chances of a callback.

So while you're right that this kind of information is subjective and can be assessed different ways by different employers, we think having more information is better than less information for an employer.

And you'll recognize that it requires employers to maybe do a little bit more in the process for somebody with a record. But frankly, we think that's outweighed by the need to get people with records into jobs and that, you know, in any sort of policy decision where you're putting obligations on a particular class of people, it's going to create a little bit more effort on their part.

But ideally, this will get normalized in a way where the more people with records are in jobs and just people's colleagues and employees, that this would be less necessary in the future.

COUNCILMEMBER PEREZ: And do you think that the current language will prohibit employers, just with

objectivity as possible to make the employer think through who this person is and what they are beyond their record.

COUNCILMEMBER PEREZ: And what I would, I think, call these factors and probably others that can be included is the best practice that I think are encompassed by the general guidance that we're giving employers right now based on the Green factors.

And that really ultimately is my concern, but I'm not sure that our regulatory powers or the regulation process is necessarily the right -- you know, the analogy that I'm thinking of is that the individualized assessment almost becomes similar analogous the interactive process in the disability and other foundation requests where you're kind of engaging this good-faith exchange of information. I know it's not exact, but that's where my mind goes.

And so similarly, I think that there are -- we delineate our regulations for disability, for pregnancy, and for religion some very general factors saying these are the requirements in order for it to be good faith and mutual. But we don't necessarily say, "And here's how you do that," because it's going to be so unique depending on things like industry and department and company size in addition to individual factors about the

1	individual.	the process that is not otherwise there and employers
2	So that's one comment that I have. But	are not incentivized to use. And by requiring it or
3	related to that, what struck me that I hadn't actually	3 strongly encouraging it, it gives people with records
4	thought of prior to reading your comments, which were	4 the best shot to be considered.
5	excellent by the way. They were very well-thought out.	5 COUNCILMEMBER BRODSKY: Can I ask you kind of
6	But what dawned on me is that if the intent is to make	6 related to that. I'm looking at the language that has
7	sure that the employer is giving this actual thought,	been proposed here in number (2), (e), to necessarily
8	actual analysis, being as objective as they can be in	8 relate it.
9	sort of a subjective space, then again, kind of using	<sup>9</sup> "In demonstrating the policy or practice
10	the analogy of the interactive process, it seems to me	of considering conviction history and
11	that we might then need to also put in factors that the	employment decisions is appropriately tailored
12	employer could consider on the other side.	to the job for which it's used requires
13	So, you know, if this person is saying, "Here	that an employer either to demonstrate
14	are the explanations that sort of tell you why I should	14 bright-line [or]"
15	fall outside of this general rule," then it seems to me	And then one of the things that the language
16	that the employer should also be able to say, "Well,	that's used here is that the criteria is "necessarily
17	here's why our particular company, industry, department,	related" or the is that what you're looking at?
18	culture, employees, whatever it may be, kind of counters	18 Is that where you're going at in trying to describe
19	that." So I have more, but let me stop there.	where this procedure process or kind of analysis, that
20	MS. MEHTA: Yeah. I guess I would say that	the individualized analysis? Because I'm a little bit
21	the employers already have an incentive to not hire	bothered by that. That seems a little amorphous to me,
22	people with records based on for all the reasons that I	"necessarily related to the job."
23	think we're aware of. And I would say that an	But I'm trying to figure out if that's where
24	organizational culture is not a legitimate reason, just	you would add more in terms of the what the employer's
25	because if you're going to say something like, "Well, we	responsible for doing.
	Page 18	Page 20
1		1
1	don't like having people with records in our environment	MS. MEHTA: I'm maybe not quite understanding
2	because that's not the kind of person we hire," that's	<sup>2</sup> the question.
2	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which	the question.  COUNCILMEMBER BRODSKY: Well, if you look at
2 3 4	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which is that that's not an okay	the question.  COUNCILMEMBER BRODSKY: Well, if you look at the wording, number (2), and it says that it's a long
2 3 4 5	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which is that that's not an okay  COUNCILMEMBER PEREZ: No. Just to be clear,	the question.  COUNCILMEMBER BRODSKY: Well, if you look at the wording, number (2), and it says that it's a long sentence, so I have to go back and figure out it's a
2 3 4 5 6	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which is that that's not an okay  COUNCILMEMBER PEREZ: No. Just to be clear, that's not the kind of culture I was thinking of. I was	the question.  COUNCILMEMBER BRODSKY: Well, if you look at the wording, number (2), and it says that it's a long sentence, so I have to go back and figure out it's a very long sentence. In fact, it's the whole thing.
2 3 4 5 6 7	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which is that that's not an okay COUNCILMEMBER PEREZ: No. Just to be clear, that's not the kind of culture I was thinking of. I was thinking like it's a daycare center, you know	the question.  COUNCILMEMBER BRODSKY: Well, if you look at the wording, number (2), and it says that it's a long sentence, so I have to go back and figure out it's a very long sentence. In fact, it's the whole thing.  So if you just read number (2):
2 3 4 5 6 7 8	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which is that that's not an okay COUNCILMEMBER PEREZ: No. Just to be clear, that's not the kind of culture I was thinking of. I was thinking like it's a daycare center, you know MS. MEHTA: Sure, yeah.	the question.  COUNCILMEMBER BRODSKY: Well, if you look at the wording, number (2), and it says that it's a long sentence, so I have to go back and figure out it's a very long sentence. In fact, it's the whole thing.  So if you just read number (2):  "Demonstrating that a policy or
2 3 4 5 6 7 8 9	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which is that that's not an okay COUNCILMEMBER PEREZ: No. Just to be clear, that's not the kind of culture I was thinking of. I was thinking like it's a daycare center, you know MS. MEHTA: Sure, yeah. COUNCILMEMBER PEREZ: You know, the	the question.  COUNCILMEMBER BRODSKY: Well, if you look at the wording, number (2), and it says that it's a long sentence, so I have to go back and figure out it's a very long sentence. In fact, it's the whole thing.  So if you just read number (2):  "Demonstrating that a policy or practice of"
2 3 4 5 6 7 8 9	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which is that that's not an okay  COUNCILMEMBER PEREZ: No. Just to be clear, that's not the kind of culture I was thinking of. I was thinking like it's a daycare center, you know  MS. MEHTA: Sure, yeah.  COUNCILMEMBER PEREZ: You know, the "environment" perhaps is a better word.	the question.  COUNCILMEMBER BRODSKY: Well, if you look at the wording, number (2), and it says that it's a long sentence, so I have to go back and figure out it's a very long sentence. In fact, it's the whole thing.  So if you just read number (2):  "Demonstrating that a policy or practice of"  Trying see if I can figure out a way to
2 3 4 5 6 7 8 9 10	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which is that that's not an okay  COUNCILMEMBER PEREZ: No. Just to be clear, that's not the kind of culture I was thinking of. I was thinking like it's a daycare center, you know  MS. MEHTA: Sure, yeah.  COUNCILMEMBER PEREZ: You know, the "environment" perhaps is a better word.  MS. MEHTA: Mm-hmm, yeah. And I think that a	the question.  COUNCILMEMBER BRODSKY: Well, if you look at the wording, number (2), and it says that it's a long sentence, so I have to go back and figure out it's a very long sentence. In fact, it's the whole thing.  So if you just read number (2):  "Demonstrating that a policy or practice of"  Trying see if I can figure out a way to shorten it.
2 3 4 5 6 7 8 9 10 11 12	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which is that that's not an okay  COUNCILMEMBER PEREZ: No. Just to be clear, that's not the kind of culture I was thinking of. I was thinking like it's a daycare center, you know  MS. MEHTA: Sure, yeah.  COUNCILMEMBER PEREZ: You know, the "environment" perhaps is a better word.  MS. MEHTA: Mm-hmm, yeah. And I think that a lot of those things can be gotten at by the employer	the question.  COUNCILMEMBER BRODSKY: Well, if you look at the wording, number (2), and it says that it's a long sentence, so I have to go back and figure out it's a very long sentence. In fact, it's the whole thing.  So if you just read number (2):  "Demonstrating that a policy or practice of"  Trying see if I can figure out a way to shorten it.  " requires that the employer either
2 3 4 5 6 7 8 9 10 11 12 13	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which is that that's not an okay COUNCILMEMBER PEREZ: No. Just to be clear, that's not the kind of culture I was thinking of. I was thinking like it's a daycare center, you know MS. MEHTA: Sure, yeah. COUNCILMEMBER PEREZ: You know, the "environment" perhaps is a better word. MS. MEHTA: Mm-hmm, yeah. And I think that a lot of those things can be gotten at by the employer thinking through what the nature of their work is and	the question.  COUNCILMEMBER BRODSKY: Well, if you look at the wording, number (2), and it says that it's a long sentence, so I have to go back and figure out it's a very long sentence. In fact, it's the whole thing.  So if you just read number (2):  "Demonstrating that a policy or practice of"  Trying see if I can figure out a way to shorten it.  " requires that the employer either demonstrate that any bright-line, across the
2 3 4 5 6 7 8 9 10 11 12 13 14	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which is that that's not an okay COUNCILMEMBER PEREZ: No. Just to be clear, that's not the kind of culture I was thinking of. I was thinking like it's a daycare center, you know MS. MEHTA: Sure, yeah. COUNCILMEMBER PEREZ: You know, the "environment" perhaps is a better word. MS. MEHTA: Mm-hmm, yeah. And I think that a lot of those things can be gotten at by the employer thinking through what the nature of their work is and what kinds of offenses or convictions would disqualify	the question.  COUNCILMEMBER BRODSKY: Well, if you look at the wording, number (2), and it says that it's a long sentence, so I have to go back and figure out it's a very long sentence. In fact, it's the whole thing.  So if you just read number (2):  "Demonstrating that a policy or practice of"  Trying see if I can figure out a way to shorten it.  " requires that the employer either demonstrate that any bright-line, across the conviction disqualification can properly
2 3 4 5 6 7 8 9 10 11 12 13 14 15	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which is that that's not an okay COUNCILMEMBER PEREZ: No. Just to be clear, that's not the kind of culture I was thinking of. I was thinking like it's a daycare center, you know MS. MEHTA: Sure, yeah. COUNCILMEMBER PEREZ: You know, the "environment" perhaps is a better word. MS. MEHTA: Mm-hmm, yeah. And I think that a lot of those things can be gotten at by the employer thinking through what the nature of their work is and what kinds of offenses or convictions would disqualify somebody either in a bright-line kind of way or in a way	the question.  COUNCILMEMBER BRODSKY: Well, if you look at the wording, number (2), and it says that it's a long sentence, so I have to go back and figure out it's a very long sentence. In fact, it's the whole thing.  So if you just read number (2):  "Demonstrating that a policy or practice of"  Trying see if I can figure out a way to shorten it.  " requires that the employer either demonstrate that any bright-line, across the conviction disqualification can properly distinguish between applicants or employees
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which is that that's not an okay COUNCILMEMBER PEREZ: No. Just to be clear, that's not the kind of culture I was thinking of. I was thinking like it's a daycare center, you know MS. MEHTA: Sure, yeah. COUNCILMEMBER PEREZ: You know, the "environment" perhaps is a better word. MS. MEHTA: Mm-hmm, yeah. And I think that a lot of those things can be gotten at by the employer thinking through what the nature of their work is and what kinds of offenses or convictions would disqualify somebody either in a bright-line kind of way or in a way where they're kind of watching with there are certain	the question.  COUNCILMEMBER BRODSKY: Well, if you look at the wording, number (2), and it says that it's a long sentence, so I have to go back and figure out it's a very long sentence. In fact, it's the whole thing.  So if you just read number (2):  "Demonstrating that a policy or practice of"  Trying see if I can figure out a way to shorten it.  " requires that the employer either demonstrate that any bright-line, across the conviction disqualification can properly distinguish between applicants or employees that do not pose an unacceptable level of risk
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which is that that's not an okay COUNCILMEMBER PEREZ: No. Just to be clear, that's not the kind of culture I was thinking of. I was thinking like it's a daycare center, you know MS. MEHTA: Sure, yeah. COUNCILMEMBER PEREZ: You know, the "environment" perhaps is a better word. MS. MEHTA: Mm-hmm, yeah. And I think that a lot of those things can be gotten at by the employer thinking through what the nature of their work is and what kinds of offenses or convictions would disqualify somebody either in a bright-line kind of way or in a way where they're kind of watching with there are certain heightened risk offenses.	the question.  COUNCILMEMBER BRODSKY: Well, if you look at the wording, number (2), and it says that it's a long sentence, so I have to go back and figure out it's a very long sentence. In fact, it's the whole thing.  So if you just read number (2):  "Demonstrating that a policy or practice of"  Trying see if I can figure out a way to shorten it.  " requires that the employer either demonstrate that any bright-line, across the conviction disqualification can properly distinguish between applicants or employees that do not pose an unacceptable level of risk and that the conviction used to disqualify, or
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which is that that's not an okay COUNCILMEMBER PEREZ: No. Just to be clear, that's not the kind of culture I was thinking of. I was thinking like it's a daycare center, you know MS. MEHTA: Sure, yeah. COUNCILMEMBER PEREZ: You know, the "environment" perhaps is a better word. MS. MEHTA: Mm-hmm, yeah. And I think that a lot of those things can be gotten at by the employer thinking through what the nature of their work is and what kinds of offenses or convictions would disqualify somebody either in a bright-line kind of way or in a way where they're kind of watching with there are certain heightened risk offenses. So I feel like there's a process on I can't	the question.  COUNCILMEMBER BRODSKY: Well, if you look at the wording, number (2), and it says that it's a long sentence, so I have to go back and figure out it's a very long sentence. In fact, it's the whole thing.  So if you just read number (2):  "Demonstrating that a policy or practice of"  Trying see if I can figure out a way to shorten it.  " requires that the employer either demonstrate that any bright-line, across the conviction disqualification can properly distinguish between applicants or employees that do not pose an unacceptable level of risk and that the conviction used to disqualify, or otherwise grossly impact, have a direct and
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which is that that's not an okay  COUNCILMEMBER PEREZ: No. Just to be clear, that's not the kind of culture I was thinking of. I was thinking like it's a daycare center, you know  MS. MEHTA: Sure, yeah.  COUNCILMEMBER PEREZ: You know, the "environment" perhaps is a better word.  MS. MEHTA: Mm-hmm, yeah. And I think that a lot of those things can be gotten at by the employer thinking through what the nature of their work is and what kinds of offenses or convictions would disqualify somebody either in a bright-line kind of way or in a way where they're kind of watching with there are certain heightened risk offenses.  So I feel like there's a process on I can't really comment on what the role of the regulatory	the question.  COUNCILMEMBER BRODSKY: Well, if you look at the wording, number (2), and it says that it's a long sentence, so I have to go back and figure out it's a very long sentence. In fact, it's the whole thing.  So if you just read number (2):  "Demonstrating that a policy or practice of"  Trying see if I can figure out a way to shorten it.  " requires that the employer either demonstrate that any bright-line, across the conviction disqualification can properly distinguish between applicants or employees that do not pose an unacceptable level of risk and that the conviction used to disqualify, or otherwise grossly impact, have a direct and specific negative bearing"
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which is that that's not an okay  COUNCILMEMBER PEREZ: No. Just to be clear, that's not the kind of culture I was thinking of. I was thinking like it's a daycare center, you know  MS. MEHTA: Sure, yeah.  COUNCILMEMBER PEREZ: You know, the "environment" perhaps is a better word.  MS. MEHTA: Mm-hmm, yeah. And I think that a lot of those things can be gotten at by the employer thinking through what the nature of their work is and what kinds of offenses or convictions would disqualify somebody either in a bright-line kind of way or in a way where they're kind of watching with there are certain heightened risk offenses.  So I feel like there's a process on I can't really comment on what the role of the regulatory process is in getting at some of these. You know, I'm	the question.  COUNCILMEMBER BRODSKY: Well, if you look at the wording, number (2), and it says that it's a long sentence, so I have to go back and figure out it's a very long sentence. In fact, it's the whole thing.  So if you just read number (2):  "Demonstrating that a policy or practice of"  Trying see if I can figure out a way to shorten it.  " requires that the employer either demonstrate that any bright-line, across the conviction disqualification can properly distinguish between applicants or employees that do not pose an unacceptable level of risk and that the conviction used to disqualify, or otherwise grossly impact, have a direct and specific negative bearing"  Which is another clause that I'm a little
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which is that that's not an okay  COUNCILMEMBER PEREZ: No. Just to be clear, that's not the kind of culture I was thinking of. I was thinking like it's a daycare center, you know  MS. MEHTA: Sure, yeah.  COUNCILMEMBER PEREZ: You know, the "environment" perhaps is a better word.  MS. MEHTA: Mm-hmm, yeah. And I think that a lot of those things can be gotten at by the employer thinking through what the nature of their work is and what kinds of offenses or convictions would disqualify somebody either in a bright-line kind of way or in a way where they're kind of watching with there are certain heightened risk offenses.  So I feel like there's a process on I can't really comment on what the role of the regulatory process is in getting at some of these. You know, I'm just going to come back to argue which is that while	the question.  COUNCILMEMBER BRODSKY: Well, if you look at the wording, number (2), and it says that it's a long sentence, so I have to go back and figure out it's a very long sentence. In fact, it's the whole thing.  So if you just read number (2):  "Demonstrating that a policy or practice of"  Trying see if I can figure out a way to shorten it.  " requires that the employer either demonstrate that any bright-line, across the conviction disqualification can properly distinguish between applicants or employees that do not pose an unacceptable level of risk and that the conviction used to disqualify, or otherwise grossly impact, have a direct and specific negative bearing"  Which is another clause that I'm a little unsure about.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which is that that's not an okay  COUNCILMEMBER PEREZ: No. Just to be clear, that's not the kind of culture I was thinking of. I was thinking like it's a daycare center, you know  MS. MEHTA: Sure, yeah.  COUNCILMEMBER PEREZ: You know, the "environment" perhaps is a better word.  MS. MEHTA: Mm-hmm, yeah. And I think that a lot of those things can be gotten at by the employer thinking through what the nature of their work is and what kinds of offenses or convictions would disqualify somebody either in a bright-line kind of way or in a way where they're kind of watching with there are certain heightened risk offenses.  So I feel like there's a process on I can't really comment on what the role of the regulatory process is in getting at some of these. You know, I'm just going to come back to argue which is that while acknowledging that having more steps for the employer	the question.  COUNCILMEMBER BRODSKY: Well, if you look at the wording, number (2), and it says that it's a long sentence, so I have to go back and figure out it's a very long sentence. In fact, it's the whole thing.  So if you just read number (2):  "Demonstrating that a policy or practice of"  Trying see if I can figure out a way to shorten it.  " requires that the employer either demonstrate that any bright-line, across the conviction disqualification can properly distinguish between applicants or employees that do not pose an unacceptable level of risk and that the conviction used to disqualify, or otherwise grossly impact, have a direct and specific negative bearing"  Which is another clause that I'm a little unsure about.  " on the person's ability to perform the
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which is that that's not an okay  COUNCILMEMBER PEREZ: No. Just to be clear, that's not the kind of culture I was thinking of. I was thinking like it's a daycare center, you know  MS. MEHTA: Sure, yeah.  COUNCILMEMBER PEREZ: You know, the "environment" perhaps is a better word.  MS. MEHTA: Mm-hmm, yeah. And I think that a lot of those things can be gotten at by the employer thinking through what the nature of their work is and what kinds of offenses or convictions would disqualify somebody either in a bright-line kind of way or in a way where they're kind of watching with there are certain heightened risk offenses.  So I feel like there's a process on I can't really comment on what the role of the regulatory process is in getting at some of these. You know, I'm just going to come back to argue which is that while acknowledging that having more steps for the employer creates more work for the employer, that is outweighed	the question.  COUNCILMEMBER BRODSKY: Well, if you look at the wording, number (2), and it says that it's a long sentence, so I have to go back and figure out it's a very long sentence. In fact, it's the whole thing.  So if you just read number (2):  "Demonstrating that a policy or practice of"  Trying see if I can figure out a way to shorten it.  " requires that the employer either demonstrate that any bright-line, across the conviction disqualification can properly distinguish between applicants or employees that do not pose an unacceptable level of risk and that the conviction used to disqualify, or otherwise grossly impact, have a direct and specific negative bearing"  Which is another clause that I'm a little unsure about.  " on the person's ability to perform the duties or responsibilities necessarily related"
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which is that that's not an okay  COUNCILMEMBER PEREZ: No. Just to be clear, that's not the kind of culture I was thinking of. I was thinking like it's a daycare center, you know  MS. MEHTA: Sure, yeah.  COUNCILMEMBER PEREZ: You know, the "environment" perhaps is a better word.  MS. MEHTA: Mm-hmm, yeah. And I think that a lot of those things can be gotten at by the employer thinking through what the nature of their work is and what kinds of offenses or convictions would disqualify somebody either in a bright-line kind of way or in a way where they're kind of watching with there are certain heightened risk offenses.  So I feel like there's a process on I can't really comment on what the role of the regulatory process is in getting at some of these. You know, I'm just going to come back to argue which is that while acknowledging that having more steps for the employer creates more work for the employer, that is outweighed by what that those extra steps accomplish; that they	the question.  COUNCILMEMBER BRODSKY: Well, if you look at the wording, number (2), and it says that it's a long sentence, so I have to go back and figure out it's a very long sentence. In fact, it's the whole thing.  So if you just read number (2):  "Demonstrating that a policy or practice of"  Trying see if I can figure out a way to shorten it.  " requires that the employer either demonstrate that any bright-line, across the conviction disqualification can properly distinguish between applicants or employees that do not pose an unacceptable level of risk and that the conviction used to disqualify, or otherwise grossly impact, have a direct and specific negative bearing"  Which is another clause that I'm a little unsure about.  " on the person's ability to perform the duties or responsibilities necessarily related to employment position or that an employer
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	because that's not the kind of person we hire," that's exactly what these regulations are trying get at, which is that that's not an okay  COUNCILMEMBER PEREZ: No. Just to be clear, that's not the kind of culture I was thinking of. I was thinking like it's a daycare center, you know  MS. MEHTA: Sure, yeah.  COUNCILMEMBER PEREZ: You know, the "environment" perhaps is a better word.  MS. MEHTA: Mm-hmm, yeah. And I think that a lot of those things can be gotten at by the employer thinking through what the nature of their work is and what kinds of offenses or convictions would disqualify somebody either in a bright-line kind of way or in a way where they're kind of watching with there are certain heightened risk offenses.  So I feel like there's a process on I can't really comment on what the role of the regulatory process is in getting at some of these. You know, I'm just going to come back to argue which is that while acknowledging that having more steps for the employer creates more work for the employer, that is outweighed	the question.  COUNCILMEMBER BRODSKY: Well, if you look at the wording, number (2), and it says that it's a long sentence, so I have to go back and figure out it's a very long sentence. In fact, it's the whole thing.  So if you just read number (2):  "Demonstrating that a policy or practice of"  Trying see if I can figure out a way to shorten it.  " requires that the employer either demonstrate that any bright-line, across the conviction disqualification can properly distinguish between applicants or employees that do not pose an unacceptable level of risk and that the conviction used to disqualify, or otherwise grossly impact, have a direct and specific negative bearing"  Which is another clause that I'm a little unsure about.  " on the person's ability to perform the duties or responsibilities necessarily related"

1	circumstances or qualifications."	MS. MEHTA: That's right. And there is some	
2	So, I guess, where do you propose putting in	discussion of the independent factors in the	
3	something about the process that the employer has to do?	3 individualized assessment as they're defined in the EEOC	_
4	Maybe that's	4 guidance elsewhere. It's just so I wish I had a very	
5	MS. MEHTA: So I think essentially what we're	5 straightforward, "This is how I think it should be	
6	responding to is that this section is a little bit	6 organized." But I think maybe to think a little bit	
7	confusing. And	7 more about, like, what we would think might be a good	
8	COUNCILMEMBER BRODSKY: When you say "this	8 rewriting of this section, but I think that's what we're	
9	section," are you looking at number (2)?	getting at.	
10	MS. MEHTA: Yeah, that you just read out loud.	10 And we have maybe a little bit some	
11	Yeah. That it's offering what looked like two different	reservations even about the bright-line disqualification	
12	options, and we think it could be streamlined to in	in general, just because we're worried. You know, the	
13	one way to make it clear that the appropriate process is	concern is always that if that is available as an	
14	to apply those three Green factors and the	option, that employers will overuse it but recognize	
15	individualized assessment. So look at the nature of the	that there are some situations where that might apply.	
16	job, conviction, how long ago it occurred; but also do	But I think that what Councilmember Perez suggested	
17	that notifying of the applicant and collect	accurately reflects that.	
18		18 Does that make sense?	
19	information mitigating information from them and then make the decision.	Boos triat make sense.	l'ma
20		COONCIENTENDER DRODSKY. Team. Although, 1	. 111
21	So that should all be part of the process of	not sure even in dividing it into two sentences actually meets what you want in terms of articulating the	
22	best practice or requirement for employers. And then	,	
23	there is that scenario where there might be some	processi I amin' it would need more than that than just	
24	bright-line rules some bright-line situations where	dividing it into two sentences. I do dt a minimal timik	
25	somebody with a certain conviction would potentially never be able to overcome.	it needs to be arriada into tiro beingings, noneven	
23	never be able to overcome.	25 ///	
	Page 22	Page 2	24
1	COUNCILMEMBER BRODSKY: Yeah, I know. I get	COUNCILMEMBER PEREZ: And then from a	
2	that part. I just I don't know where you put it. I	documentation, recordkeeping, I know that later you	
2 3	that part. I just I don't know where you put it. I don't remember from your comments if you proposed	documentation, recordkeeping, I know that later you talked about some suggestions for actual recordkeeping	
2 3 4	that part. I just I don't know where you put it. I don't remember from your comments if you proposed alternative language.	documentation, recordkeeping, I know that later you talked about some suggestions for actual recordkeeping requirements; so we can talk about those later.	
2 3 4 5	that part. I just I don't know where you put it. I don't remember from your comments if you proposed alternative language.  MS. MEHTA: We did, and we did around the	documentation, recordkeeping, I know that later you talked about some suggestions for actual recordkeeping requirements; so we can talk about those later.  But I know you mentioned an example of	
2 3 4 5 6	that part. I just I don't know where you put it. I don't remember from your comments if you proposed alternative language.  MS. MEHTA: We did, and we did around the individualized assessment part.	documentation, recordkeeping, I know that later you talked about some suggestions for actual recordkeeping requirements; so we can talk about those later.  But I know you mentioned an example of New York. But is your is your vision of this that in	
2 3 4 5 6 7	that part. I just I don't know where you put it. I don't remember from your comments if you proposed alternative language.  MS. MEHTA: We did, and we did around the individualized assessment part.  COUNCILMEMBER BRODSKY: Okay, but that's	documentation, recordkeeping, I know that later you talked about some suggestions for actual recordkeeping requirements; so we can talk about those later.  But I know you mentioned an example of New York. But is your is your vision of this that in an individualized assessment situation, which in your	
2 3 4 5 6 7 8	that part. I just I don't know where you put it. I don't remember from your comments if you proposed alternative language.  MS. MEHTA: We did, and we did around the individualized assessment part.  COUNCILMEMBER BRODSKY: Okay, but that's not that's not exactly giving us I mean, I think	documentation, recordkeeping, I know that later you talked about some suggestions for actual recordkeeping requirements; so we can talk about those later.  But I know you mentioned an example of New York. But is your is your vision of this that in an individualized assessment situation, which in your view should happen in the vast majority of the cases	
2 3 4 5 6 7 8	that part. I just I don't know where you put it. I don't remember from your comments if you proposed alternative language.  MS. MEHTA: We did, and we did around the individualized assessment part.  COUNCILMEMBER BRODSKY: Okay, but that's not that's not exactly giving us I mean, I think it would be helpful to know how you would actually	documentation, recordkeeping, I know that later you talked about some suggestions for actual recordkeeping requirements; so we can talk about those later.  But I know you mentioned an example of New York. But is your is your vision of this that in an individualized assessment situation, which in your view should happen in the vast majority of the cases because the bright-line rule should be pretty narrow.	
2 3 4 5 6 7 8 9	that part. I just I don't know where you put it. I don't remember from your comments if you proposed alternative language.  MS. MEHTA: We did, and we did around the individualized assessment part.  COUNCILMEMBER BRODSKY: Okay, but that's not that's not exactly giving us I mean, I think it would be helpful to know how you would actually change number (2) to reflect more to divide it up, if	documentation, recordkeeping, I know that later you talked about some suggestions for actual recordkeeping requirements; so we can talk about those later.  But I know you mentioned an example of New York. But is your is your vision of this that in an individualized assessment situation, which in your view should happen in the vast majority of the cases because the bright-line rule should be pretty narrow.  Is and we haven't even developed a form,	
2 3 4 5 6 7 8 9 10	that part. I just I don't know where you put it. I don't remember from your comments if you proposed alternative language.  MS. MEHTA: We did, and we did around the individualized assessment part.  COUNCILMEMBER BRODSKY: Okay, but that's not that's not exactly giving us I mean, I think it would be helpful to know how you would actually change number (2) to reflect more to divide it up, if you will, or somehow clarify.	documentation, recordkeeping, I know that later you talked about some suggestions for actual recordkeeping requirements; so we can talk about those later.  But I know you mentioned an example of New York. But is your is your vision of this that in an individualized assessment situation, which in your view should happen in the vast majority of the cases because the bright-line rule should be pretty narrow.  Is and we haven't even developed a form, but do you seize that the employer should be keeping as	
2 3 4 5 6 7 8 9 10 11	that part. I just I don't know where you put it. I don't remember from your comments if you proposed alternative language.  MS. MEHTA: We did, and we did around the individualized assessment part.  COUNCILMEMBER BRODSKY: Okay, but that's not that's not exactly giving us I mean, I think it would be helpful to know how you would actually change number (2) to reflect more to divide it up, if you will, or somehow clarify.  COUNCILMEMBER PEREZ: If I understand it	documentation, recordkeeping, I know that later you talked about some suggestions for actual recordkeeping requirements; so we can talk about those later.  But I know you mentioned an example of New York. But is your is your vision of this that in an individualized assessment situation, which in your view should happen in the vast majority of the cases because the bright-line rule should be pretty narrow.  Is and we haven't even developed a form, but do you seize that the employer should be keeping an actual written record of? Should the applicant be sent	
2 3 4 5 6 7 8 9 10 11 12 13	that part. I just I don't know where you put it. I don't remember from your comments if you proposed alternative language.  MS. MEHTA: We did, and we did around the individualized assessment part.  COUNCILMEMBER BRODSKY: Okay, but that's not that's not exactly giving us I mean, I think it would be helpful to know how you would actually change number (2) to reflect more to divide it up, if you will, or somehow clarify.  COUNCILMEMBER PEREZ: If I understand it correctly, I think you wanted to do two separate. So	documentation, recordkeeping, I know that later you talked about some suggestions for actual recordkeeping requirements; so we can talk about those later.  But I know you mentioned an example of New York. But is your is your vision of this that in an individualized assessment situation, which in your view should happen in the vast majority of the cases because the bright-line rule should be pretty narrow.  Is and we haven't even developed a form, but do you seize that the employer should be keeping are actual written record of? Should the applicant be sent a formal letter? Should it just be you know, how	n
2 3 4 5 6 7 8 9 10 11 12 13 14	that part. I just I don't know where you put it. I don't remember from your comments if you proposed alternative language.  MS. MEHTA: We did, and we did around the individualized assessment part.  COUNCILMEMBER BRODSKY: Okay, but that's not that's not exactly giving us I mean, I think it would be helpful to know how you would actually change number (2) to reflect more to divide it up, if you will, or somehow clarify.  COUNCILMEMBER PEREZ: If I understand it correctly, I think you wanted to do two separate. So rather than one long sentence, have one section say	documentation, recordkeeping, I know that later you talked about some suggestions for actual recordkeeping requirements; so we can talk about those later.  But I know you mentioned an example of New York. But is your is your vision of this that in an individualized assessment situation, which in your view should happen in the vast majority of the cases because the bright-line rule should be pretty narrow.  Is and we haven't even developed a form, but do you seize that the employer should be keeping at actual written record of? Should the applicant be sent a formal letter? Should it just be you know, how does this how does the employer then prove that they	n
2 3 4 5 6 7 8 9 10 11 12 13 14	that part. I just I don't know where you put it. I don't remember from your comments if you proposed alternative language.  MS. MEHTA: We did, and we did around the individualized assessment part.  COUNCILMEMBER BRODSKY: Okay, but that's not that's not exactly giving us I mean, I think it would be helpful to know how you would actually change number (2) to reflect more to divide it up, if you will, or somehow clarify.  COUNCILMEMBER PEREZ: If I understand it correctly, I think you wanted to do two separate. So rather than one long sentence, have one section say certainly there is a very limited circumstance under	documentation, recordkeeping, I know that later you talked about some suggestions for actual recordkeeping requirements; so we can talk about those later.  But I know you mentioned an example of New York. But is your is your vision of this that in an individualized assessment situation, which in your view should happen in the vast majority of the cases because the bright-line rule should be pretty narrow.  Is and we haven't even developed a form, but do you seize that the employer should be keeping at actual written record of? Should the applicant be sent a formal letter? Should it just be you know, how does this how does the employer then prove that they have complied with this assessment?	n
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	that part. I just I don't know where you put it. I don't remember from your comments if you proposed alternative language.  MS. MEHTA: We did, and we did around the individualized assessment part.  COUNCILMEMBER BRODSKY: Okay, but that's not that's not exactly giving us I mean, I think it would be helpful to know how you would actually change number (2) to reflect more to divide it up, if you will, or somehow clarify.  COUNCILMEMBER PEREZ: If I understand it correctly, I think you wanted to do two separate. So rather than one long sentence, have one section say certainly there is a very limited circumstance under which a bright-light rule can be applied with all of the	documentation, recordkeeping, I know that later you talked about some suggestions for actual recordkeeping requirements; so we can talk about those later.  But I know you mentioned an example of New York. But is your is your vision of this that in an individualized assessment situation, which in your view should happen in the vast majority of the cases because the bright-line rule should be pretty narrow.  Is and we haven't even developed a form, but do you seize that the employer should be keeping at actual written record of? Should the applicant be sent a formal letter? Should it just be you know, how does this how does the employer then prove that they have complied with this assessment?  MS. MEHTA: Yeah, I think that our general	n
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	that part. I just I don't know where you put it. I don't remember from your comments if you proposed alternative language.  MS. MEHTA: We did, and we did around the individualized assessment part.  COUNCILMEMBER BRODSKY: Okay, but that's not that's not exactly giving us I mean, I think it would be helpful to know how you would actually change number (2) to reflect more to divide it up, if you will, or somehow clarify.  COUNCILMEMBER PEREZ: If I understand it correctly, I think you wanted to do two separate. So rather than one long sentence, have one section say certainly there is a very limited circumstance under which a bright-light rule can be applied with all of the appropriate, you know, job-related language, et cetera,	documentation, recordkeeping, I know that later you talked about some suggestions for actual recordkeeping requirements; so we can talk about those later.  But I know you mentioned an example of New York. But is your is your vision of this that in an individualized assessment situation, which in your view should happen in the vast majority of the cases because the bright-line rule should be pretty narrow.  Is and we haven't even developed a form, but do you seize that the employer should be keeping a actual written record of? Should the applicant be sent a formal letter? Should it just be you know, how does this how does the employer then prove that they have complied with this assessment?  MS. MEHTA: Yeah, I think that our general recommendation is that things should be in writing and	n
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	that part. I just I don't know where you put it. I don't remember from your comments if you proposed alternative language.  MS. MEHTA: We did, and we did around the individualized assessment part.  COUNCILMEMBER BRODSKY: Okay, but that's not that's not exactly giving us I mean, I think it would be helpful to know how you would actually change number (2) to reflect more to divide it up, if you will, or somehow clarify.  COUNCILMEMBER PEREZ: If I understand it correctly, I think you wanted to do two separate. So rather than one long sentence, have one section say certainly there is a very limited circumstance under which a bright-light rule can be applied with all of the appropriate, you know, job-related language, et cetera, period.	documentation, recordkeeping, I know that later you talked about some suggestions for actual recordkeeping requirements; so we can talk about those later.  But I know you mentioned an example of New York. But is your is your vision of this that in an individualized assessment situation, which in your view should happen in the vast majority of the cases because the bright-line rule should be pretty narrow.  Is and we haven't even developed a form, but do you seize that the employer should be keeping at actual written record of? Should the applicant be sent a formal letter? Should it just be you know, how does this how does the employer then prove that they have complied with this assessment?  MS. MEHTA: Yeah, I think that our general recommendation is that things should be in writing and as formal as possible in terms of notifying the	n
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	that part. I just I don't know where you put it. I don't remember from your comments if you proposed alternative language.  MS. MEHTA: We did, and we did around the individualized assessment part.  COUNCILMEMBER BRODSKY: Okay, but that's not that's not exactly giving us I mean, I think it would be helpful to know how you would actually change number (2) to reflect more to divide it up, if you will, or somehow clarify.  COUNCILMEMBER PEREZ: If I understand it correctly, I think you wanted to do two separate. So rather than one long sentence, have one section say certainly there is a very limited circumstance under which a bright-light rule can be applied with all of the appropriate, you know, job-related language, et cetera, period.  In other cases, there could be there should	documentation, recordkeeping, I know that later you talked about some suggestions for actual recordkeeping requirements; so we can talk about those later.  But I know you mentioned an example of New York. But is your is your vision of this that in an individualized assessment situation, which in your view should happen in the vast majority of the cases because the bright-line rule should be pretty narrow.  Is and we haven't even developed a form, but do you seize that the employer should be keeping a actual written record of? Should the applicant be sent a formal letter? Should it just be you know, how does this how does the employer then prove that they have complied with this assessment?  MS. MEHTA: Yeah, I think that our general recommendation is that things should be in writing and as formal as possible in terms of notifying the applicant of whether they are potentially going to be	n
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	that part. I just I don't know where you put it. I don't remember from your comments if you proposed alternative language.  MS. MEHTA: We did, and we did around the individualized assessment part.  COUNCILMEMBER BRODSKY: Okay, but that's not that's not exactly giving us I mean, I think it would be helpful to know how you would actually change number (2) to reflect more to divide it up, if you will, or somehow clarify.  COUNCILMEMBER PEREZ: If I understand it correctly, I think you wanted to do two separate. So rather than one long sentence, have one section say certainly there is a very limited circumstance under which a bright-light rule can be applied with all of the appropriate, you know, job-related language, et cetera, period.  In other cases, there could be there should be an individualized assessment when the bright rule	documentation, recordkeeping, I know that later you talked about some suggestions for actual recordkeeping requirements; so we can talk about those later.  But I know you mentioned an example of New York. But is your is your vision of this that in an individualized assessment situation, which in your view should happen in the vast majority of the cases because the bright-line rule should be pretty narrow.  Is and we haven't even developed a form, but do you seize that the employer should be keeping an actual written record of? Should the applicant be sent a formal letter? Should it just be you know, how does this how does the employer then prove that they have complied with this assessment?  MS. MEHTA: Yeah, I think that our general recommendation is that things should be in writing and as formal as possible in terms of notifying the applicant of whether they are potentially going to be disqualified or that have been disqualified and for the	n
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	that part. I just I don't know where you put it. I don't remember from your comments if you proposed alternative language.  MS. MEHTA: We did, and we did around the individualized assessment part.  COUNCILMEMBER BRODSKY: Okay, but that's not that's not exactly giving us I mean, I think it would be helpful to know how you would actually change number (2) to reflect more to divide it up, if you will, or somehow clarify.  COUNCILMEMBER PEREZ: If I understand it correctly, I think you wanted to do two separate. So rather than one long sentence, have one section say certainly there is a very limited circumstance under which a bright-light rule can be applied with all of the appropriate, you know, job-related language, et cetera, period.  In other cases, there could be there should be an individualized assessment when the bright rule bright-line rule test doesn't apply. What you would	documentation, recordkeeping, I know that later you talked about some suggestions for actual recordkeeping requirements; so we can talk about those later.  But I know you mentioned an example of New York. But is your is your vision of this that in an individualized assessment situation, which in your view should happen in the vast majority of the cases because the bright-line rule should be pretty narrow.  Is and we haven't even developed a form, but do you seize that the employer should be keeping an actual written record of? Should the applicant be sent a formal letter? Should it just be you know, how does this how does the employer then prove that they have complied with this assessment?  MS. MEHTA: Yeah, I think that our general recommendation is that things should be in writing and as formal as possible in terms of notifying the applicant of whether they are potentially going to be disqualified or that have been disqualified and for the employer to have to articulate its reasons for why	n Y
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	that part. I just I don't know where you put it. I don't remember from your comments if you proposed alternative language.  MS. MEHTA: We did, and we did around the individualized assessment part.  COUNCILMEMBER BRODSKY: Okay, but that's not that's not exactly giving us I mean, I think it would be helpful to know how you would actually change number (2) to reflect more to divide it up, if you will, or somehow clarify.  COUNCILMEMBER PEREZ: If I understand it correctly, I think you wanted to do two separate. So rather than one long sentence, have one section say certainly there is a very limited circumstance under which a bright-light rule can be applied with all of the appropriate, you know, job-related language, et cetera, period.  In other cases, there could be there should be an individualized assessment when the bright rule bright-line rule test doesn't apply. What you would like as an addition to that situation the Green factors	documentation, recordkeeping, I know that later you talked about some suggestions for actual recordkeeping requirements; so we can talk about those later.  But I know you mentioned an example of New York. But is your is your vision of this that in an individualized assessment situation, which in your view should happen in the vast majority of the cases because the bright-line rule should be pretty narrow.  Is and we haven't even developed a form, but do you seize that the employer should be keeping at actual written record of? Should the applicant be sent a formal letter? Should it just be you know, how does this how does the employer then prove that they have complied with this assessment?  MS. MEHTA: Yeah, I think that our general recommendation is that things should be in writing and as formal as possible in terms of notifying the applicant of whether they are potentially going to be disqualified or that have been disqualified and for the employer to have to articulate its reasons for why why a prospective employee is not able to overcome the	n Y
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	that part. I just I don't know where you put it. I don't remember from your comments if you proposed alternative language.  MS. MEHTA: We did, and we did around the individualized assessment part.  COUNCILMEMBER BRODSKY: Okay, but that's not that's not exactly giving us I mean, I think it would be helpful to know how you would actually change number (2) to reflect more to divide it up, if you will, or somehow clarify.  COUNCILMEMBER PEREZ: If I understand it correctly, I think you wanted to do two separate. So rather than one long sentence, have one section say certainly there is a very limited circumstance under which a bright-light rule can be applied with all of the appropriate, you know, job-related language, et cetera, period.  In other cases, there could be there should be an individualized assessment when the bright rule bright-line rule test doesn't apply. What you would like as an addition to that situation the Green factors being put into the regulations to have in addition the	documentation, recordkeeping, I know that later you talked about some suggestions for actual recordkeeping requirements; so we can talk about those later.  But I know you mentioned an example of New York. But is your is your vision of this that in an individualized assessment situation, which in your view should happen in the vast majority of the cases because the bright-line rule should be pretty narrow.  Is and we haven't even developed a form, but do you seize that the employer should be keeping at actual written record of? Should the applicant be sent a formal letter? Should it just be you know, how does this how does the employer then prove that they have complied with this assessment?  MS. MEHTA: Yeah, I think that our general recommendation is that things should be in writing and as formal as possible in terms of notifying the applicant of whether they are potentially going to be disqualified or that have been disqualified and for the employer to have to articulate its reasons for why why a prospective employee is not able to overcome the concerns of the employer.	n Y
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	that part. I just I don't know where you put it. I don't remember from your comments if you proposed alternative language.  MS. MEHTA: We did, and we did around the individualized assessment part.  COUNCILMEMBER BRODSKY: Okay, but that's not that's not exactly giving us I mean, I think it would be helpful to know how you would actually change number (2) to reflect more to divide it up, if you will, or somehow clarify.  COUNCILMEMBER PEREZ: If I understand it correctly, I think you wanted to do two separate. So rather than one long sentence, have one section say certainly there is a very limited circumstance under which a bright-light rule can be applied with all of the appropriate, you know, job-related language, et cetera, period.  In other cases, there could be there should be an individualized assessment when the bright rule bright-line rule test doesn't apply. What you would like as an addition to that situation the Green factors	documentation, recordkeeping, I know that later you talked about some suggestions for actual recordkeeping requirements; so we can talk about those later.  But I know you mentioned an example of New York. But is your is your vision of this that in an individualized assessment situation, which in your view should happen in the vast majority of the cases because the bright-line rule should be pretty narrow.  Is and we haven't even developed a form, but do you seize that the employer should be keeping at actual written record of? Should the applicant be sent a formal letter? Should it just be you know, how does this how does the employer then prove that they have complied with this assessment?  MS. MEHTA: Yeah, I think that our general recommendation is that things should be in writing and as formal as possible in terms of notifying the applicant of whether they are potentially going to be disqualified or that have been disqualified and for the employer to have to articulate its reasons for why why a prospective employee is not able to overcome the	n y

Page 25

1 1 with this type of a conviction is going to be flagged as And one sort of outside-the-box question I 2 2 somebody who may not be able to be hired for this have is -- as much as there's, you know, a necessary and 3 3 position. You have been convicted of this crime; we're rightfully-so discussion about the statistical 4 letting you know; we're giving you a copy of it. correlations related particularly to race and national 5 We invite you to provide us with additional information origin with respect to convictions and then, of course, 6 6 if you feel that you fall outside of that -- of that the disparate impact analysis -- why not gender? 7 7 How come no one talks about gender? 8 8 So that person then submits, let's say, some Presumably gender is the -- I would think by far and 9 of the stuff that you have outlined in the bullet point. away the largest correlation statistically on a 10 10 The employer considers it and either says, you know, protected category. Why is that not mentioned in any 11 11 "Your documentation is good. We see that you fall letters, literature? 12 12 MS. MEHTA: I don't know if I can answer that. outside of that scope and we're going to hire you," or 13 13 they say, you know, "For whatever reason, we still think I mean, I think that the racial and ethnic disparities 14 14 that you're not the right person to hire as a result of are so great that they cover a greater number of people 1.5 1.5 it." At that stage is what I'm talking about. in that sense -- people of both genders -- in terms of 16 16 MS. MEHTA: Yes. establishing the disproportionate impact of the criminal 17 17 COUNCILMEMBER PEREZ: Do you then set that the justice system. 18 18 employer -- is your expectation that the employer then So in your -- maybe I'm not just not totally 19 19 sends a letter to the applicant stating exactly why? understanding. So you mean potentially because men are 20 20 MS. MEHTA: That would be our recommendation, so overrepresented in the criminal justice system? 21 that employers be very explicit about that. 21 CHAIRPERSON MANDELBAUM: Yeah. I mean, I get 22 22 sort of on a policy level why people don't want to talk And again, it's requiring the employer to 23 23 really think through, "Is this a deal breaker for them?" about this topic through the lens of reverse gender 24 24 Are they just being -- are they just making assumptions discrimination. But when you're just thinking about 25 25 about the person as opposed to really looking at a disparate impact -- and particularly I'm considering the Page 26 Page 28 1 comments that Professor Zatz provided in the concept of 1 person and their qualifications. 2 2 COUNCILMEMBER PEREZ: And I'm in complete the zone of interest standard which is basically if 3 3 agreement with that philosophy. I'm just not quite you're impacted by a criminal history record and 4 4 convinced yet that necessarily spelling out those bullet you're -- it doesn't matter if you're African-American; 5 5 points is necessary in order to get to that. if it has a disparate impact, that's unlawful on that 6 MS. MEHTA: Yeah. I mean, I think that it's a basis and you're impacted if you're within that zone of 7 7 balance. And the New York example I brought us up is on interest potentially. 8 8 the side of being very explicit and very clear, "This is So I'm just curious since the statistical 9 what you have to do." And, you know, we lean in that 9 correlation is probably the highest in gender, why 10 direction just because of our concern that employers, 10 no one's approaching this through the lens of -- well, 11 11 given an opportunity not to have to articulate things this is almost always the case in terms of statistical 12 12 will fall back on their sort of biases and prejudices. correlation, and then you're within the zone of interest 13 13 Again, without trying to vilify employers, the potentially. 14 natural sort of cultural permeation of bias against 14 MS. MEHTA: Yeah. I'm not a statistics or 15 people with records; that they're untrustworthy. 15 research person, but one potential thing that just comes 16 16 CHAIRPERSON MANDELBAUM: I've got one more to mind is that they're -- the looking at the numbers 17 17 comparing race and ethnicity, there's more of a -- there comment. 18 MS. MEHTA: Speak. 18 is less of a difference in terms of the commission of 19 19 CHAIRPERSON MANDELBAUM: We've been going for crimes; and there's more of a difference in terms of 20 20 a while. I don't know if you have some more things that people who are actually arrested and incarcerated. 21 21 you'd like to say before we interrupt you again. And when it comes to gender lines, that might 22 22 MS. MEHTA: No, go for it. be a different kind of analysis. It might be that men 23 23 CHAIRPERSON MANDELBAUM: So we've reviewed a commit more -- I not sure. So I'm saying this and now 24 lot of the literature surrounding this topic and 24 I'm like I wish I hadn't at this point. I'm not sure if

Page 29

it's clear or not. But there might be something that.

Page 27

25

2.5

certainly read a lot of the public comment to date.

1	Or as more and more women are entering the	<sup>1</sup> every	body else was talking.
2	criminal justice system, there might be more focus on	2	So you've got an employer whose business
3	it. And I don't know; maybe Karen, when she comes up	3 its ov	vn business has nothing to do with services to
4	and gives her comments, has some thoughts on this.		ren. Whatever, you know, some industry. And a
5	But yeah		on applies with a conviction that has to do with a
6	COUNCILMEMBER FRANKLIN MINOR: Also, my		against a child. It happens that this particular
7	thoughts are that race and ethnicity don't they		pany has an on-site daycare center; so it wouldn't
8	include gender, you know. And that's very commonly		e up, obviously, as part of the job industry company.
9	a situation that comes out a lot in the feminist	9	And maybe a bright-line rule isn't established
10	movement and the movements for racial justice, where you	10 beca	use the business that the company conducts doesn't
11	have African-American women, there's folks say, "Ain't I		anything to do with children. Somebody applies
12	a woman? And I'm black."		that conviction; you go through the process, write
13	So all of those, the issue of race and		er saying "here's why." You know, objectively
14	ethnicity, if there's a disparate impact, it's		king, this is reason that we give.
15	necessarily going to impact the women and men who are	15	So it could be a million different examples;
16	subscribed to that race or that ethnicity.	16 that's	is just the one that comes to mind immediately for
17	So I'm guessing that because of that, the		So the first question for me is, so you send that
18	racial rend and the ethnicity rend is the primary focus.		. What happens then? Does the employee then say,
19	CHAIRPERSON MANDELBAUM: I mean, I get all		(now, "I understand"? Does the employee appeal?
20	this from a policy and an intellectual standpoint. Just		e employer still going to be potentially subject to
21	strictly on the law though, I think there's an argument		ty even though they've actually gone through the
22	to be made that for some reason isn't being made that,	22 proce	
23	you know, once you demonstrate a disparate impact, then	23	And I will admit that I have a Pollyanna
24	it comes down to the analysis of, you know, whether	24 attitu	de about everyone involved and really do think
25	that's justified under business necessity.		n my perfect world, employers are doing the right
	Page 30		Page 32
1	And all on the Carl that was also and Carl within	1 44-1	
1 2	And given the fact that people can fall within		and employees are doing the right thing and people
3	a zone of interest and be impacted even if they don't	u. c c	It least recognizing the biases and doing the best
4	fit within that subcategory, it seems like the easiest	3 they	can to combat those.
5	statistical demonstration of disparate impact would be		So that's my first question, is what happens
6	gender. And so I'm just surprised given that fact that	5 then	in that process?
7	it gets barely any mention at all in the literature on		MS. MEHTA: So I guess I would say that if the
8	this topic.	cp.	oyer appropriately assessed the conviction and there
9	COUNCILMEMBER BRODSKY: Can I just ask	o really	was like a legitimate concern, that
10	procedurally, are we going to be discussing as a council		COUNCILMEMBER PEREZ: Because it's not
11	the phrasing of this separate from taking public	10 JOD-r	elated.
12	comment? Because if so, I'll wait to make my comments		MS. MEHTA: Right. But because of the
13	later.		fics of that job proximity to the daycare rendered
10	CHAIDDEDCON MANDEL BALIMA Voob I think we can		issue
1 4	CHAIRPERSON MANDELBAUM: Yeah, I think we can		Sissue.
14 15	do that because we'll obviously,	14	COUNCILMEMBER PEREZ: And that's the kind of
15	do that because we'll obviously, Councilmember Schneiderman and I will be	14 15 <b>exan</b>	COUNCILMEMBER PEREZ: And that's the kind of apple I was thinking of when I earlier said would it
15 16	do that because we'll obviously, Councilmember Schneiderman and I will be COUNCILMEMBER BRODSKY: Okay. Because	14 15 exam 16 be fa	COUNCILMEMBER PEREZ: And that's the kind of apple I was thinking of when I earlier said would it ir for the employer to also use factors, the
15 16 17	do that because we'll obviously,  Councilmember Schneiderman and I will be  COUNCILMEMBER BRODSKY: Okay. Because otherwise I could do it in the context of asking the	14 15 exan 16 be fa 17 bulle	COUNCILMEMBER PEREZ: And that's the kind of apple I was thinking of when I earlier said would it ir for the employer to also use factors, the t-pointed factors such as that's what I meant by
15 16 17 18	do that because we'll obviously, Councilmember Schneiderman and I will be COUNCILMEMBER BRODSKY: Okay. Because otherwise I could do it in the context of asking the question, but I think probably we could put it away.	14 15 exam 16 be fa 17 bulle 18 "culti	COUNCILMEMBER PEREZ: And that's the kind of onle I was thinking of when I earlier said would it in for the employer to also use factors, the t-pointed factors such as that's what I meant by ure." Not the culture that "we don't like felons,"
15 16 17 18	do that because we'll obviously, Councilmember Schneiderman and I will be COUNCILMEMBER BRODSKY: Okay. Because otherwise I could do it in the context of asking the question, but I think probably we could put it away. CHAIRPERSON MANDELBAUM: Okay, let's do that.	14 15 exam 16 be fa 17 bulle 18 "culti 19 but a	COUNCILMEMBER PEREZ: And that's the kind of apple I was thinking of when I earlier said would it in for the employer to also use factors, the t-pointed factors such as that's what I meant by ure." Not the culture that "we don't like felons," a culture of our particular environment is unique.
15 16 17 18 19 20	do that because we'll obviously, Councilmember Schneiderman and I will be COUNCILMEMBER BRODSKY: Okay. Because otherwise I could do it in the context of asking the question, but I think probably we could put it away. CHAIRPERSON MANDELBAUM: Okay, let's do that. COUNCILMEMBER PEREZ: I actually have more	14 15 exam 16 be fa 17 bulle 18 "cult 19 but a	COUNCILMEMBER PEREZ: And that's the kind of apple I was thinking of when I earlier said would it in for the employer to also use factors, the t-pointed factors such as that's what I meant by ure." Not the culture that "we don't like felons," a culture of our particular environment is unique. So is that contemplated under your thoughts
15 16 17 18 19 20 21	do that because we'll obviously, Councilmember Schneiderman and I will be COUNCILMEMBER BRODSKY: Okay. Because otherwise I could do it in the context of asking the question, but I think probably we could put it away. CHAIRPERSON MANDELBAUM: Okay, let's do that. COUNCILMEMBER PEREZ: I actually have more questions.	14 15 exam 16 be fa 17 bulle 18 "cult 19 but a 20 21 that	COUNCILMEMBER PEREZ: And that's the kind of apple I was thinking of when I earlier said would it in for the employer to also use factors, the t-pointed factors such as that's what I meant by ure." Not the culture that "we don't like felons," a culture of our particular environment is unique. So is that contemplated under your thoughts the employer would be able to take those types of
15 16 17 18 19 20 21	do that because we'll obviously, Councilmember Schneiderman and I will be COUNCILMEMBER BRODSKY: Okay. Because otherwise I could do it in the context of asking the question, but I think probably we could put it away. CHAIRPERSON MANDELBAUM: Okay, let's do that. COUNCILMEMBER PEREZ: I actually have more questions. MS. MEHTA: Sure.	14 15 exam 16 be fa 17 bulle 18 "cult 19 but a 20 21 that 22 thing	COUNCILMEMBER PEREZ: And that's the kind of aple I was thinking of when I earlier said would it iir for the employer to also use factors, the t-pointed factors such as that's what I meant by ure." Not the culture that "we don't like felons," a culture of our particular environment is unique. So is that contemplated under your thoughts the employer would be able to take those types of is into consideration?
15 16 17 18 19 20 21 22 23	do that because we'll obviously, Councilmember Schneiderman and I will be COUNCILMEMBER BRODSKY: Okay. Because otherwise I could do it in the context of asking the question, but I think probably we could put it away. CHAIRPERSON MANDELBAUM: Okay, let's do that. COUNCILMEMBER PEREZ: I actually have more questions. MS. MEHTA: Sure. COUNCILMEMBER SCHUR: And I do too.	14 15 exam 16 be fa 17 bulle 18 "cult 19 but a 20 21 that 22 thing 23	COUNCILMEMBER PEREZ: And that's the kind of open I was thinking of when I earlier said would it in for the employer to also use factors, the t-pointed factors such as that's what I meant by ure." Not the culture that "we don't like felons," a culture of our particular environment is unique. So is that contemplated under your thoughts the employer would be able to take those types of is into consideration?  MS. MEHTA: I think that fully comes under the
15 16 17 18 19 20 21	do that because we'll obviously, Councilmember Schneiderman and I will be COUNCILMEMBER BRODSKY: Okay. Because otherwise I could do it in the context of asking the question, but I think probably we could put it away. CHAIRPERSON MANDELBAUM: Okay, let's do that. COUNCILMEMBER PEREZ: I actually have more questions. MS. MEHTA: Sure.	14 15 exam 16 be fa 17 bulle 18 "cult 19 but a 20 21 that 22 thing 23 24 proce	COUNCILMEMBER PEREZ: And that's the kind of aple I was thinking of when I earlier said would it iir for the employer to also use factors, the t-pointed factors such as that's what I meant by ure." Not the culture that "we don't like felons," a culture of our particular environment is unique. So is that contemplated under your thoughts the employer would be able to take those types of is into consideration?

Page 33

1	the person works and or can encompass where the	like to comment briefly on the example of a sex offender
2	person works and who they have access to and what	or someone with crimes against children. That's a very
3	populations they might be coming into contact with.	specific type of violation that easily could be we
4	So that to me seems like something that the	4 could easily put a provision specifically dealing with
5	employer can consider in the process.	5 convicted sex offenders or crimes against children.
6	COUNCILMEMBER PEREZ: I do too, but it's not	I think that that's the only situation where
7	job-related. And so that's what	7 this would be applicable. I would think, okay, if I
8	COUNCILMEMBER BRODSKY: Going into a very	8 have a business and someone was convicted of welfare
9	fact-specific situation where then you're going to	<sup>9</sup> fraud or someone shoplifted some clothes, you know. And
10	get an employee who ends up suing or the applicant ends	I have a company that has nothing to do with clothes or
11	up suing, then the employer raises that as a defense,	anything, and there happens to be a retail store next
12	and then, you know.	door. I mean, that would not apply.
13	COUNCILMEMBER PEREZ: Well, my only question	You know, so I think the only situation where
14	for you is whether you were contemplating that type of	this applies is for sex offenders and children you
15	specific factors related to this company or this job or	know, crimes against children. And there are a lot of
16	this department.	laws out there that deal with this and that deal with
17	MS. MEHTA: I think there are more factors	mandatory reporting, that deal with Megan's list or
18	than we can even consider; right? Like, every job is	always having public information regarding specific type
19	specific. Like, the details are specific. And as long	19 of events.
20	as the employers are fairly considering the job and the	So I think that if we're really legitimately
21	applicant, that's the main concern. That this can	concerned with that specific type of crime, we can put a
22	result in the employer saying, "No, I'm sorry. We like	provision that deals with that. But I think outside of
23	you, but we can't offer you this job for XYZ reason."	that, what you have proposed I am completely supportive
24	And the whole point of having this fairly	24 of it.
25	specific process is that it actually does provide some	MS. MEHTA: And I would actually argue that
		, , , , , , , , , , , , , , , , , , ,
	Page 34	Page 36
	1 age 34	1
	1 age 34	
1	protection to the employer. It's not an arbitrary	I totally understand where you're going with the crimes
2	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.	<ul> <li>I totally understand where you're going with the crimes</li> <li>against children being in a different category. But</li> </ul>
	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.  COUNCILMEMBER PEREZ: Right. And then the	<ul> <li>I totally understand where you're going with the crimes</li> <li>against children being in a different category. But</li> <li>that that's a whole other thing, that sex offenses lump</li> </ul>
2 3 4	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.	I totally understand where you're going with the crimes against children being in a different category. But that that's a whole other thing, that sex offenses lump in a lot of different things including somebody like,
2 3 4 5	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.  COUNCILMEMBER PEREZ: Right. And then the second part of that question is now tied to the statistical information on the disparate impact issue.	I totally understand where you're going with the crimes against children being in a different category. But that that's a whole other thing, that sex offenses lump in a lot of different things including somebody like, conduct between a minor and somebody who is just a year
2 3 4 5	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.  COUNCILMEMBER PEREZ: Right. And then the second part of that question is now tied to the	I totally understand where you're going with the crimes against children being in a different category. But that that's a whole other thing, that sex offenses lump in a lot of different things including somebody like, conduct between a minor and somebody who is just a year old.
2 3 4 5	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.  COUNCILMEMBER PEREZ: Right. And then the second part of that question is now tied to the statistical information on the disparate impact issue.	I totally understand where you're going with the crimes against children being in a different category. But that that's a whole other thing, that sex offenses lump in a lot of different things including somebody like, conduct between a minor and somebody who is just a year
2 3 4 5	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.  COUNCILMEMBER PEREZ: Right. And then the second part of that question is now tied to the statistical information on the disparate impact issue.  So let's say that in the scenario I just gave	I totally understand where you're going with the crimes against children being in a different category. But that that's a whole other thing, that sex offenses lump in a lot of different things including somebody like, conduct between a minor and somebody who is just a year old.  You know, so there's a lot of things that get put into that and I would hesitate to say, "Okay, we'll
2 3 4 5 6 7	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.  COUNCILMEMBER PEREZ: Right. And then the second part of that question is now tied to the statistical information on the disparate impact issue.  So let's say that in the scenario I just gave you the applicant is either African-American or Latino.	I totally understand where you're going with the crimes against children being in a different category. But that that's a whole other thing, that sex offenses lump in a lot of different things including somebody like, conduct between a minor and somebody who is just a year old.  You know, so there's a lot of things that get
2 3 4 5 6 7 8	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.  COUNCILMEMBER PEREZ: Right. And then the second part of that question is now tied to the statistical information on the disparate impact issue.  So let's say that in the scenario I just gave you the applicant is either African-American or Latino.  Does the fact that that individualized assessment was	I totally understand where you're going with the crimes against children being in a different category. But that that's a whole other thing, that sex offenses lump in a lot of different things including somebody like, conduct between a minor and somebody who is just a year old.  You know, so there's a lot of things that get put into that and I would hesitate to say, "Okay, we'll
2 3 4 5 6 7 8	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.  COUNCILMEMBER PEREZ: Right. And then the second part of that question is now tied to the statistical information on the disparate impact issue.  So let's say that in the scenario I just gave you the applicant is either African-American or Latino. Does the fact that that individualized assessment was done, presumably with a full, fair analysis, et cetera; does that now negate the racial factor, ethnicity factor?	I totally understand where you're going with the crimes against children being in a different category. But that that's a whole other thing, that sex offenses lump in a lot of different things including somebody like, conduct between a minor and somebody who is just a year old.  You know, so there's a lot of things that get put into that and I would hesitate to say, "Okay, we'll cordon off sex offenders as the legitimately-bad
2 3 4 5 6 7 8 9	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.  COUNCILMEMBER PEREZ: Right. And then the second part of that question is now tied to the statistical information on the disparate impact issue.  So let's say that in the scenario I just gave you the applicant is either African-American or Latino. Does the fact that that individualized assessment was done, presumably with a full, fair analysis, et cetera; does that now negate the racial factor, ethnicity	I totally understand where you're going with the crimes against children being in a different category. But that that's a whole other thing, that sex offenses lump in a lot of different things including somebody like, conduct between a minor and somebody who is just a year old.  You know, so there's a lot of things that get put into that and I would hesitate to say, "Okay, we'll cordon off sex offenders as the legitimately-bad category of people that we want to be careful and still
2 3 4 5 6 7 8 9 10	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.  COUNCILMEMBER PEREZ: Right. And then the second part of that question is now tied to the statistical information on the disparate impact issue.  So let's say that in the scenario I just gave you the applicant is either African-American or Latino. Does the fact that that individualized assessment was done, presumably with a full, fair analysis, et cetera; does that now negate the racial factor, ethnicity factor?	I totally understand where you're going with the crimes against children being in a different category. But that that's a whole other thing, that sex offenses lump in a lot of different things including somebody like, conduct between a minor and somebody who is just a year old.  You know, so there's a lot of things that get put into that and I would hesitate to say, "Okay, we'll cordon off sex offenders as the legitimately-bad category of people that we want to be careful and still want to know was the deal what actually happened in
2 3 4 5 6 7 8 9 10 11	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.  COUNCILMEMBER PEREZ: Right. And then the second part of that question is now tied to the statistical information on the disparate impact issue.  So let's say that in the scenario I just gave you the applicant is either African-American or Latino. Does the fact that that individualized assessment was done, presumably with a full, fair analysis, et cetera; does that now negate the racial factor, ethnicity factor?  MS. MEHTA: You know, I don't do litigation in	I totally understand where you're going with the crimes against children being in a different category. But that that's a whole other thing, that sex offenses lump in a lot of different things including somebody like, conduct between a minor and somebody who is just a year old.  You know, so there's a lot of things that get put into that and I would hesitate to say, "Okay, we'll cordon off sex offenders as the legitimately-bad category of people that we want to be careful and still want to know was the deal what actually happened in that.
2 3 4 5 6 7 8 9 10 11 12 13	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.  COUNCILMEMBER PEREZ: Right. And then the second part of that question is now tied to the statistical information on the disparate impact issue.  So let's say that in the scenario I just gave you the applicant is either African-American or Latino. Does the fact that that individualized assessment was done, presumably with a full, fair analysis, et cetera; does that now negate the racial factor, ethnicity factor?  MS. MEHTA: You know, I don't do litigation in this area.	I totally understand where you're going with the crimes against children being in a different category. But that that's a whole other thing, that sex offenses lump in a lot of different things including somebody like, conduct between a minor and somebody who is just a year old.  You know, so there's a lot of things that get put into that and I would hesitate to say, "Okay, we'll cordon off sex offenders as the legitimately-bad category of people that we want to be careful and still want to know was the deal what actually happened in that.  COUNCILMEMBER PEREZ: My example was not meant
2 3 4 5 6 7 8 9 10 11 12 13 14	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.  COUNCILMEMBER PEREZ: Right. And then the second part of that question is now tied to the statistical information on the disparate impact issue.  So let's say that in the scenario I just gave you the applicant is either African-American or Latino.  Does the fact that that individualized assessment was done, presumably with a full, fair analysis, et cetera; does that now negate the racial factor, ethnicity factor?  MS. MEHTA: You know, I don't do litigation in this area.  COUNCILMEMBER PEREZ: Neither do I.	I totally understand where you're going with the crimes against children being in a different category. But that that's a whole other thing, that sex offenses lump in a lot of different things including somebody like, conduct between a minor and somebody who is just a year old.  You know, so there's a lot of things that get put into that and I would hesitate to say, "Okay, we'll cordon off sex offenders as the legitimately-bad category of people that we want to be careful and still want to know was the deal what actually happened in that.  COUNCILMEMBER PEREZ: My example was not meant to imply any of that. It was just the first one that
2 3 4 5 6 7 8 9 10 11 12 13 14 15	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.  COUNCILMEMBER PEREZ: Right. And then the second part of that question is now tied to the statistical information on the disparate impact issue.  So let's say that in the scenario I just gave you the applicant is either African-American or Latino.  Does the fact that that individualized assessment was done, presumably with a full, fair analysis, et cetera; does that now negate the racial factor, ethnicity factor?  MS. MEHTA: You know, I don't do litigation in this area.  COUNCILMEMBER PEREZ: Neither do I.  MS. MEHTA: And so I'm curious if Noah, when	I totally understand where you're going with the crimes against children being in a different category. But that that's a whole other thing, that sex offenses lump in a lot of different things including somebody like, conduct between a minor and somebody who is just a year old.  You know, so there's a lot of things that get put into that and I would hesitate to say, "Okay, we'll cordon off sex offenders as the legitimately-bad category of people that we want to be careful and still want to know was the deal what actually happened in that.  COUNCILMEMBER PEREZ: My example was not meant to imply any of that. It was just the first one that came to mind where the environmental factors
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.  COUNCILMEMBER PEREZ: Right. And then the second part of that question is now tied to the statistical information on the disparate impact issue.  So let's say that in the scenario I just gave you the applicant is either African-American or Latino.  Does the fact that that individualized assessment was done, presumably with a full, fair analysis, et cetera; does that now negate the racial factor, ethnicity factor?  MS. MEHTA: You know, I don't do litigation in this area.  COUNCILMEMBER PEREZ: Neither do I.  MS. MEHTA: And so I'm curious if Noah, when he	I totally understand where you're going with the crimes against children being in a different category. But that that's a whole other thing, that sex offenses lump in a lot of different things including somebody like, conduct between a minor and somebody who is just a year old.  You know, so there's a lot of things that get put into that and I would hesitate to say, "Okay, we'll cordon off sex offenders as the legitimately-bad category of people that we want to be careful and still want to know was the deal what actually happened in that.  COUNCILMEMBER PEREZ: My example was not meant to imply any of that. It was just the first one that came to mind where the environmental factors MS. MEHTA: No, but that is an easy direction
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.  COUNCILMEMBER PEREZ: Right. And then the second part of that question is now tied to the statistical information on the disparate impact issue.  So let's say that in the scenario I just gave you the applicant is either African-American or Latino.  Does the fact that that individualized assessment was done, presumably with a full, fair analysis, et cetera; does that now negate the racial factor, ethnicity factor?  MS. MEHTA: You know, I don't do litigation in this area.  COUNCILMEMBER PEREZ: Neither do I.  MS. MEHTA: And so I'm curious if Noah, when he  Okay, he doesn't. I mean, it's a good	I totally understand where you're going with the crimes against children being in a different category. But that that's a whole other thing, that sex offenses lump in a lot of different things including somebody like, conduct between a minor and somebody who is just a year old.  You know, so there's a lot of things that get put into that and I would hesitate to say, "Okay, we'll cordon off sex offenders as the legitimately-bad category of people that we want to be careful and still want to know was the deal what actually happened in that.  COUNCILMEMBER PEREZ: My example was not meant to imply any of that. It was just the first one that came to mind where the environmental factors MS. MEHTA: No, but that is an easy direction to go in, which is to say like, that's a whole other bad
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.  COUNCILMEMBER PEREZ: Right. And then the second part of that question is now tied to the statistical information on the disparate impact issue.  So let's say that in the scenario I just gave you the applicant is either African-American or Latino.  Does the fact that that individualized assessment was done, presumably with a full, fair analysis, et cetera; does that now negate the racial factor, ethnicity factor?  MS. MEHTA: You know, I don't do litigation in this area.  COUNCILMEMBER PEREZ: Neither do I.  MS. MEHTA: And so I'm curious if Noah, when he  Okay, he doesn't. I mean, it's a good question. And because I don't know the steps that	I totally understand where you're going with the crimes against children being in a different category. But that that's a whole other thing, that sex offenses lump in a lot of different things including somebody like, conduct between a minor and somebody who is just a year old.  You know, so there's a lot of things that get put into that and I would hesitate to say, "Okay, we'll cordon off sex offenders as the legitimately-bad category of people that we want to be careful and still want to know was the deal what actually happened in that.  COUNCILMEMBER PEREZ: My example was not meant to imply any of that. It was just the first one that came to mind where the environmental factors MS. MEHTA: No, but that is an easy direction to go in, which is to say like, that's a whole other bad category, and even that category is more complicated.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.  COUNCILMEMBER PEREZ: Right. And then the second part of that question is now tied to the statistical information on the disparate impact issue.  So let's say that in the scenario I just gave you the applicant is either African-American or Latino.  Does the fact that that individualized assessment was done, presumably with a full, fair analysis, et cetera; does that now negate the racial factor, ethnicity factor?  MS. MEHTA: You know, I don't do litigation in this area.  COUNCILMEMBER PEREZ: Neither do I.  MS. MEHTA: And so I'm curious if Noah, when he  Okay, he doesn't. I mean, it's a good question. And because I don't know the steps that happened in litigation with these sorts of cases, I'm	I totally understand where you're going with the crimes against children being in a different category. But that that's a whole other thing, that sex offenses lump in a lot of different things including somebody like, conduct between a minor and somebody who is just a year old.  You know, so there's a lot of things that get put into that and I would hesitate to say, "Okay, we'll cordon off sex offenders as the legitimately-bad category of people that we want to be careful and still want to know was the deal what actually happened in that.  COUNCILMEMBER PEREZ: My example was not meant to imply any of that. It was just the first one that came to mind where the environmental factors MS. MEHTA: No, but that is an easy direction to go in, which is to say like, that's a whole other bad category, and even that category is more complicated.  COUNCILMEMBER FRANKLIN MINOR: So that's why I
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.  COUNCILMEMBER PEREZ: Right. And then the second part of that question is now tied to the statistical information on the disparate impact issue.  So let's say that in the scenario I just gave you the applicant is either African-American or Latino.  Does the fact that that individualized assessment was done, presumably with a full, fair analysis, et cetera; does that now negate the racial factor, ethnicity factor?  MS. MEHTA: You know, I don't do litigation in this area.  COUNCILMEMBER PEREZ: Neither do I.  MS. MEHTA: And so I'm curious if Noah, when he  Okay, he doesn't. I mean, it's a good question. And because I don't know the steps that happened in litigation with these sorts of cases, I'm hesitant to answer it on just based on my, like, "This	I totally understand where you're going with the crimes against children being in a different category. But that that's a whole other thing, that sex offenses lump in a lot of different things including somebody like, conduct between a minor and somebody who is just a year old.  You know, so there's a lot of things that get put into that and I would hesitate to say, "Okay, we'll cordon off sex offenders as the legitimately-bad category of people that we want to be careful and still want to know was the deal what actually happened in that.  COUNCILMEMBER PEREZ: My example was not meant to imply any of that. It was just the first one that came to mind where the environmental factors MS. MEHTA: No, but that is an easy direction to go in, which is to say like, that's a whole other bad category, and even that category is more complicated.  COUNCILMEMBER FRANKLIN MINOR: So that's why I would argue to stay away from it completely, simply
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.  COUNCILMEMBER PEREZ: Right. And then the second part of that question is now tied to the statistical information on the disparate impact issue.  So let's say that in the scenario I just gave you the applicant is either African-American or Latino.  Does the fact that that individualized assessment was done, presumably with a full, fair analysis, et cetera; does that now negate the racial factor, ethnicity factor?  MS. MEHTA: You know, I don't do litigation in this area.  COUNCILMEMBER PEREZ: Neither do I.  MS. MEHTA: And so I'm curious if Noah, when he  Okay, he doesn't. I mean, it's a good question. And because I don't know the steps that happened in litigation with these sorts of cases, I'm hesitant to answer it on just based on my, like, "This is my impression of things."	I totally understand where you're going with the crimes against children being in a different category. But that that's a whole other thing, that sex offenses lump in a lot of different things including somebody like, conduct between a minor and somebody who is just a year old.  You know, so there's a lot of things that get put into that and I would hesitate to say, "Okay, we'll cordon off sex offenders as the legitimately-bad category of people that we want to be careful and still want to know was the deal what actually happened in that.  COUNCILMEMBER PEREZ: My example was not meant to imply any of that. It was just the first one that came to mind where the environmental factors MS. MEHTA: No, but that is an easy direction to go in, which is to say like, that's a whole other bad category, and even that category is more complicated.  COUNCILMEMBER FRANKLIN MINOR: So that's why I would argue to stay away from it completely, simply because that's not what we do. You know, we don't have
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.  COUNCILMEMBER PEREZ: Right. And then the second part of that question is now tied to the statistical information on the disparate impact issue.  So let's say that in the scenario I just gave you the applicant is either African-American or Latino. Does the fact that that individualized assessment was done, presumably with a full, fair analysis, et cetera; does that now negate the racial factor, ethnicity factor?  MS. MEHTA: You know, I don't do litigation in this area.  COUNCILMEMBER PEREZ: Neither do I.  MS. MEHTA: And so I'm curious if Noah, when he  Okay, he doesn't. I mean, it's a good question. And because I don't know the steps that happened in litigation with these sorts of cases, I'm hesitant to answer it on just based on my, like, "This is my impression of things."  But yeah, I mean, that is something that is a	I totally understand where you're going with the crimes against children being in a different category. But that that's a whole other thing, that sex offenses lump in a lot of different things including somebody like, conduct between a minor and somebody who is just a year old.  You know, so there's a lot of things that get put into that and I would hesitate to say, "Okay, we'll cordon off sex offenders as the legitimately-bad category of people that we want to be careful and still want to know was the deal what actually happened in that.  COUNCILMEMBER PEREZ: My example was not meant to imply any of that. It was just the first one that came to mind where the environmental factors MS. MEHTA: No, but that is an easy direction to go in, which is to say like, that's a whole other bad category, and even that category is more complicated.  COUNCILMEMBER FRANKLIN MINOR: So that's why I would argue to stay away from it completely, simply because that's not what we do. You know, we don't have the expertise in that area. That's why, you know, so I
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	protection to the employer. It's not an arbitrary decision; it's a well-thought-through decision.  COUNCILMEMBER PEREZ: Right. And then the second part of that question is now tied to the statistical information on the disparate impact issue.  So let's say that in the scenario I just gave you the applicant is either African-American or Latino.  Does the fact that that individualized assessment was done, presumably with a full, fair analysis, et cetera; does that now negate the racial factor, ethnicity factor?  MS. MEHTA: You know, I don't do litigation in this area.  COUNCILMEMBER PEREZ: Neither do I.  MS. MEHTA: And so I'm curious if Noah, when he  Okay, he doesn't. I mean, it's a good question. And because I don't know the steps that happened in litigation with these sorts of cases, I'm hesitant to answer it on just based on my, like, "This is my impression of things."  But yeah, I mean, that is something that is a legal question that is answerable, but I'm not sure I'm	I totally understand where you're going with the crimes against children being in a different category. But that that's a whole other thing, that sex offenses lump in a lot of different things including somebody like, conduct between a minor and somebody who is just a year old.  You know, so there's a lot of things that get put into that and I would hesitate to say, "Okay, we'll cordon off sex offenders as the legitimately-bad category of people that we want to be careful and still want to know was the deal what actually happened in that.  COUNCILMEMBER PEREZ: My example was not meant to imply any of that. It was just the first one that came to mind where the environmental factors MS. MEHTA: No, but that is an easy direction to go in, which is to say like, that's a whole other bad category, and even that category is more complicated.  COUNCILMEMBER FRANKLIN MINOR: So that's why I would argue to stay away from it completely, simply because that's not what we do. You know, we don't have the expertise in that area. That's why, you know, so I would shy away from that 100 percent and support the

Page 37

1.5

different part of your letter, but is it time to look to that?

1.5

I was intrigued by your point for in terms of requiring state licensing boards to evaluate the adverse impact. And I'm not sure we have -- I mean, we could -- we don't have any direct authority to change the conduct, but we can conceivably hold hearings or do other things. I think licensing boards are a huge component of the problem. I ran into this recently in another context, and I had a specific question for you which is -- I understand that 12944 has this provision about adverse impact.

What I wanted you to make out is about how you reconcile that with Business and Professions Code 480 which specifically gives licensing boards the ability to deny a license for someone who has been convicted of a crime. I mean, that's what it says, "without any limitations."

MS. MEHTA: Well, we think that's too broad.
COUNCILMEMBER SCHUR: I know. But if we're going to take the honorable appearance and do some work in this area, we would need to understand how to reconcile these potentially conflicting issues. Or if there's any work being done around the breadth of the licensing disqualification because, you know, if you

question. Thanks.

MS. MEHTA: Okay. So the next point I would make, we already kind of touched on it which is to provide a little bit more guidance. We recommend that the regulation should provide a little bit more guidance to a job seeker on how they would actually make a case that they suffered disparate adverse impact.

And what we recommend is that the potential plaintiff be able to rely on state-level statistics that show the disparate impact across the state. And so we're echoing comments that were made by Professor Noah Zatz and Mark Bendick who is an economist; so I don't necessarily have a whole lot to say beyond that.

There are -- every study you look at shows the overwhelming disparity in terms of arrests and incarceration rates for, in particular, African-American and Latino populations throughout California. And we think that should be sufficient and it should be clear in the proposed regulations -- final regulations that that is sufficient.

Similar to how the EEOC lays out in the federal guidance for employers, that national-level statistics are sufficient because they are so pervasive, the levels of discrimination. The numbers might be slightly different from one state to another, but they

Page 38 Page 40

have any insights on that at all.

MS. MEHTA: We are actually in the process of finalizing a report on barriers to licensing. That doesn't only look at California but is a nationwide and state-by-state comparison; and so we're going to be doing a lot of work around publicizing this and trying to get states to do what we're recommending here in California, which is to do whatever they are legally authorized to do to require more scrutiny of how licensing decisions are made.

COUNCILMEMBER SCHUR: Yeah, I just ran across it in the context where I thought the imposition of extremely broad criminal prohibitions was really inappropriate. And yet they justified it through this statute and I was hard-pressed to tell them they couldn't do it.

I mean, they could argue that they had a choice, instead of who gives them a choice. But they couldn't argue that they couldn't do it because they think it might trump what we've gotten on this prohibition law. Or maybe not, I don't know. I'm looking to the guidance --

 $\mbox{MS. MEHTA: }$  And I don't know the answer to that, yeah.

COUNCILMEMBER SCHUR: Okay. That was my

are all troubling in ways that are sufficient for a job seeker to be able to say that they have suffered a disparate impact.

COUNCILMEMBER BRODSKY: And actually, that comment goes to what I was going to discuss with the Council, which is the wording in (a) and (d) about showing an adverse impact on individuals. I don't -- I think that's somewhat a misnomer. It's because the adverse impact is on a group. The individual happens to fall within that group that is being adversely impacted, but you can't -- the concept of adverse impact is one that encompasses a group. It contemplates a group; it doesn't contemplate one person.

So I thought that we should somehow consider -- I'm wondering if you have a suggestion for that because that's -- and maybe I'm misreading too much into it. Maybe you think it's okay the way it is. But it seems to be kind of misleading.

So it's in (a) and then it's again in (d). We have an adverse impact on individuals in both cases, and I think that the wording is just a little bit confusing.

MS. MEHTA: That didn't jump out to me as an issue because this is going to be the individual making a claim, but being able to rely on these broader

Page 41

1	statistics.	1 MS. MEHTA: Yeah, I don't know what your
2	COUNCILMEMBER BRODSKY: Exactly. And I think	authority is either, but I think there's a couple of
3	the way that it's written, it doesn't exactly it	different options. You could do what Professor Zatz
4	implies that the adverse impact would be on the	4 mentions in his letter. I can't remember if we ended up
5	individual. But that's not really how it seems to me	suggesting this in ours, but to make a rebuttal of the
6	the concept applies.	6 presumption; to create a rebuttable presumption.
7 8	MS. MEHTA: But I think in the specific	7 But you don't even have to go that far. Just
9	situation, the consideration of that individual's	8 to allow the use of state-level statistics so the
10	criminal record has an adverse impact on them.	9 applicant doesn't have to go looking for statistics in
11	COUNCILMEMBER BRODSKY: Yes. But I think that	their local area or their industry, so it allows them to
12	do you do you see any problem with the way it's	make their case using state-level statistics. So it
13	worded?	doesn't necessarily automatically create a presumption,
14	MS. MEHTA: I didn't see a problem with that.	but it allows them to use that data as part of their
15	COUNCILMEMBER BRODSKY: Okay.	14 case.
16	CHAIRPERSON MANDELBAUM: One question I have	15 COUNCILMEMBER BRODSKY: Why wouldn't they have
17	on the statistical on disparate impact: I mean,	the right to do that even without a regulation? I mean,
	certainly I think there's overwhelming empirical	obviously they can raise that. You know, why do they
18	evidence about the state on a statewide level or	need a regulation to rely on for that?
19	national level, the disparate impact particularly on	MS. MEHTA: I think my concern would be if
20	race and national origin.	it's not clear what they're permitted to rely on, then
21	I was interested in and I found persuasive	an employer would seek to refute statewide data saying,
22	some empirical evidence that Professor Zatz provided	"No, that's not industry-specific," or "That's not
23	that that continues even depending on the education	specific to our county or to our specific situation."
24	level. So even a job that requires some college, for	So it's just acknowledging that finding the
25	example, that you see that. In fact, I think it's more	data is not necessarily that easy for an individual
	Page 42	Page 44
	Page 42	Page 44
1		
1 2	pronounced, even.	applicant or for a potential plaintiff; so it basically
	pronounced, even.  The one sort of reservation I have on that	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use
2	pronounced, even.  The one sort of reservation I have on that grounds is that there are scenarios. And I guess you	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use to make your case similar to how the EEOC does it."
2	pronounced, even.  The one sort of reservation I have on that grounds is that there are scenarios. And I guess you could sort of reverse the presumption once they've	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use to make your case similar to how the EEOC does it."  COUNCILMEMBER PEREZ: So this is again, and
2 3 4	pronounced, even.  The one sort of reservation I have on that grounds is that there are scenarios. And I guess you could sort of reverse the presumption once they've established this, then the employer can show in this	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use to make your case similar to how the EEOC does it." COUNCILMEMBER PEREZ: So this is again, and I know you're not a litigator and I've even been for a
2 3 4 5	pronounced, even.  The one sort of reservation I have on that grounds is that there are scenarios. And I guess you could sort of reverse the presumption once they've established this, then the employer can show in this context of this job. Which is sort of what the EEOC	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use to make your case similar to how the EEOC does it."  COUNCILMEMBER PEREZ: So this is again, and I know you're not a litigator and I've even been for a decade, so it just might be my ignorance as to how
2 3 4 5	pronounced, even.  The one sort of reservation I have on that grounds is that there are scenarios. And I guess you could sort of reverse the presumption once they've established this, then the employer can show in this context of this job. Which is sort of what the EEOC does, at least for cases before they commission.	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use to make your case similar to how the EEOC does it."  COUNCILMEMBER PEREZ: So this is again, and I know you're not a litigator and I've even been for a decade, so it just might be my ignorance as to how when this comes up. But am I correct that you're
2 3 4 5 6 7	pronounced, even.  The one sort of reservation I have on that grounds is that there are scenarios. And I guess you could sort of reverse the presumption once they've established this, then the employer can show in this context of this job. Which is sort of what the EEOC does, at least for cases before they commission.  But I think the reason why I'm still sort of	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use to make your case similar to how the EEOC does it."  COUNCILMEMBER PEREZ: So this is again, and I know you're not a litigator and I've even been for a decade, so it just might be my ignorance as to how when this comes up. But am I correct that you're talking about an individual discrimination claim, is it
2 3 4 5 6 7 8	pronounced, even.  The one sort of reservation I have on that grounds is that there are scenarios. And I guess you could sort of reverse the presumption once they've established this, then the employer can show in this context of this job. Which is sort of what the EEOC does, at least for cases before they commission.  But I think the reason why I'm still sort of hesitant on that front is: A.) I don't know that we	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use to make your case similar to how the EEOC does it."  COUNCILMEMBER PEREZ: So this is again, and I know you're not a litigator and I've even been for a decade, so it just might be my ignorance as to how when this comes up. But am I correct that you're talking about an individual discrimination claim, is it as a result of the imposition of that bright-line rule?
2 3 4 5 6 7 8 9	pronounced, even.  The one sort of reservation I have on that grounds is that there are scenarios. And I guess you could sort of reverse the presumption once they've established this, then the employer can show in this context of this job. Which is sort of what the EEOC does, at least for cases before they commission.  But I think the reason why I'm still sort of hesitant on that front is: A.) I don't know that we have the authority to reverse. I mean, at the end of	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use to make your case similar to how the EEOC does it."  COUNCILMEMBER PEREZ: So this is again, and I know you're not a litigator and I've even been for a decade, so it just might be my ignorance as to how when this comes up. But am I correct that you're talking about an individual discrimination claim, is it as a result of the imposition of that bright-line rule? Is it as a result of the imposition of an individual
2 3 4 5 6 7 8 9	pronounced, even.  The one sort of reservation I have on that grounds is that there are scenarios. And I guess you could sort of reverse the presumption once they've established this, then the employer can show in this context of this job. Which is sort of what the EEOC does, at least for cases before they commission.  But I think the reason why I'm still sort of hesitant on that front is: A.) I don't know that we have the authority to reverse. I mean, at the end of the day, it's the plaintiff's burden of proof to	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use to make your case similar to how the EEOC does it."  COUNCILMEMBER PEREZ: So this is again, and I know you're not a litigator and I've even been for a decade, so it just might be my ignorance as to how when this comes up. But am I correct that you're talking about an individual discrimination claim, is it as a result of the imposition of that bright-line rule? Is it as a result of the imposition of an individual assessment where the employer still believes that this
2 3 4 5 6 7 8 9 10	pronounced, even.  The one sort of reservation I have on that grounds is that there are scenarios. And I guess you could sort of reverse the presumption once they've established this, then the employer can show in this context of this job. Which is sort of what the EEOC does, at least for cases before they commission.  But I think the reason why I'm still sort of hesitant on that front is: A.) I don't know that we have the authority to reverse. I mean, at the end of the day, it's the plaintiff's burden of proof to demonstrate disparate impact in the first instance. And	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use to make your case similar to how the EEOC does it."  COUNCILMEMBER PEREZ: So this is again, and I know you're not a litigator and I've even been for a decade, so it just might be my ignorance as to how when this comes up. But am I correct that you're talking about an individual discrimination claim, is it as a result of the imposition of that bright-line rule? Is it as a result of the imposition of an individual assessment where the employer still believes that this person should not be hired? Is it in both
2 3 4 5 6 7 8 9 10 11 12	pronounced, even.  The one sort of reservation I have on that grounds is that there are scenarios. And I guess you could sort of reverse the presumption once they've established this, then the employer can show in this context of this job. Which is sort of what the EEOC does, at least for cases before they commission.  But I think the reason why I'm still sort of hesitant on that front is: A.) I don't know that we have the authority to reverse. I mean, at the end of the day, it's the plaintiff's burden of proof to demonstrate disparate impact in the first instance. And the cases that they cite EEOC don't do that.	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use to make your case similar to how the EEOC does it."  COUNCILMEMBER PEREZ: So this is again, and I know you're not a litigator and I've even been for a decade, so it just might be my ignorance as to how when this comes up. But am I correct that you're talking about an individual discrimination claim, is it as a result of the imposition of that bright-line rule? Is it as a result of the imposition of an individual assessment where the employer still believes that this person should not be hired? Is it in both circumstances?
2 3 4 5 6 7 8 9 10 11 12 13	pronounced, even.  The one sort of reservation I have on that grounds is that there are scenarios. And I guess you could sort of reverse the presumption once they've established this, then the employer can show in this context of this job. Which is sort of what the EEOC does, at least for cases before they commission.  But I think the reason why I'm still sort of hesitant on that front is: A.) I don't know that we have the authority to reverse. I mean, at the end of the day, it's the plaintiff's burden of proof to demonstrate disparate impact in the first instance. And the cases that they cite EEOC don't do that.  They cite the District Court decision in (I),	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use to make your case similar to how the EEOC does it."  COUNCILMEMBER PEREZ: So this is again, and I know you're not a litigator and I've even been for a decade, so it just might be my ignorance as to how when this comes up. But am I correct that you're talking about an individual discrimination claim, is it as a result of the imposition of that bright-line rule? Is it as a result of the imposition of an individual assessment where the employer still believes that this person should not be hired? Is it in both circumstances?  MS. MEHTA: I think so my understanding is
2 3 4 5 6 7 8 9 10 11 12 13 14	pronounced, even.  The one sort of reservation I have on that grounds is that there are scenarios. And I guess you could sort of reverse the presumption once they've established this, then the employer can show in this context of this job. Which is sort of what the EEOC does, at least for cases before they commission.  But I think the reason why I'm still sort of hesitant on that front is: A.) I don't know that we have the authority to reverse. I mean, at the end of the day, it's the plaintiff's burden of proof to demonstrate disparate impact in the first instance. And the cases that they cite EEOC don't do that.  They cite the District Court decision in (I), which was affirmed, and they cite Green. And both of	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use to make your case similar to how the EEOC does it."  COUNCILMEMBER PEREZ: So this is again, and I know you're not a litigator and I've even been for a decade, so it just might be my ignorance as to how when this comes up. But am I correct that you're talking about an individual discrimination claim, is it as a result of the imposition of that bright-line rule? Is it as a result of the imposition of an individual assessment where the employer still believes that this person should not be hired? Is it in both circumstances?  MS. MEHTA: I think so my understanding is it would apply where there's just a rule that the
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	pronounced, even.  The one sort of reservation I have on that grounds is that there are scenarios. And I guess you could sort of reverse the presumption once they've established this, then the employer can show in this context of this job. Which is sort of what the EEOC does, at least for cases before they commission.  But I think the reason why I'm still sort of hesitant on that front is: A.) I don't know that we have the authority to reverse. I mean, at the end of the day, it's the plaintiff's burden of proof to demonstrate disparate impact in the first instance. And the cases that they cite EEOC don't do that.  They cite the District Court decision in (I), which was affirmed, and they cite Green. And both of those found disparate impact in part based on national	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use to make your case similar to how the EEOC does it."  COUNCILMEMBER PEREZ: So this is again, and I know you're not a litigator and I've even been for a decade, so it just might be my ignorance as to how when this comes up. But am I correct that you're talking about an individual discrimination claim, is it as a result of the imposition of that bright-line rule? Is it as a result of the imposition of an individual assessment where the employer still believes that this person should not be hired? Is it in both circumstances?  MS. MEHTA: I think so my understanding is it would apply where there's just a rule that the applicant believes unfairly or has an adverse impact on
2 3 4 5 6 7 8 9 10 11 12 13 14 15	pronounced, even.  The one sort of reservation I have on that grounds is that there are scenarios. And I guess you could sort of reverse the presumption once they've established this, then the employer can show in this context of this job. Which is sort of what the EEOC does, at least for cases before they commission.  But I think the reason why I'm still sort of hesitant on that front is: A.) I don't know that we have the authority to reverse. I mean, at the end of the day, it's the plaintiff's burden of proof to demonstrate disparate impact in the first instance. And the cases that they cite EEOC don't do that.  They cite the District Court decision in (I), which was affirmed, and they cite Green. And both of those found disparate impact in part based on national statistics and statewide statistics. But not	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use to make your case similar to how the EEOC does it."  COUNCILMEMBER PEREZ: So this is again, and I know you're not a litigator and I've even been for a decade, so it just might be my ignorance as to how when this comes up. But am I correct that you're talking about an individual discrimination claim, is it as a result of the imposition of that bright-line rule? Is it as a result of the imposition of an individual assessment where the employer still believes that this person should not be hired? Is it in both circumstances?  MS. MEHTA: I think so my understanding is it would apply where there's just a rule that the applicant believes unfairly or has an adverse impact on them because of their race, but then also potentially as
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	pronounced, even.  The one sort of reservation I have on that grounds is that there are scenarios. And I guess you could sort of reverse the presumption once they've established this, then the employer can show in this context of this job. Which is sort of what the EEOC does, at least for cases before they commission.  But I think the reason why I'm still sort of hesitant on that front is: A.) I don't know that we have the authority to reverse. I mean, at the end of the day, it's the plaintiff's burden of proof to demonstrate disparate impact in the first instance. And the cases that they cite EEOC don't do that.  They cite the District Court decision in (I), which was affirmed, and they cite Green. And both of those found disparate impact in part based on national statistics and statewide statistics. But not exclusively; they didn't pronounce that presumption.	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use to make your case similar to how the EEOC does it."  COUNCILMEMBER PEREZ: So this is again, and I know you're not a litigator and I've even been for a decade, so it just might be my ignorance as to how when this comes up. But am I correct that you're talking about an individual discrimination claim, is it as a result of the imposition of that bright-line rule? Is it as a result of the imposition of an individual assessment where the employer still believes that this person should not be hired? Is it in both circumstances?  MS. MEHTA: I think so my understanding is it would apply where there's just a rule that the applicant believes unfairly or has an adverse impact on them because of their race, but then also potentially as it applies to them.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	pronounced, even.  The one sort of reservation I have on that grounds is that there are scenarios. And I guess you could sort of reverse the presumption once they've established this, then the employer can show in this context of this job. Which is sort of what the EEOC does, at least for cases before they commission.  But I think the reason why I'm still sort of hesitant on that front is: A.) I don't know that we have the authority to reverse. I mean, at the end of the day, it's the plaintiff's burden of proof to demonstrate disparate impact in the first instance. And the cases that they cite EEOC don't do that.  They cite the District Court decision in (I), which was affirmed, and they cite Green. And both of those found disparate impact in part based on national statistics and statewide statistics. But not exclusively; they didn't pronounce that presumption. They said, "Okay, you have these statistics. You have	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use to make your case similar to how the EEOC does it."  COUNCILMEMBER PEREZ: So this is again, and I know you're not a litigator and I've even been for a decade, so it just might be my ignorance as to how when this comes up. But am I correct that you're talking about an individual discrimination claim, is it as a result of the imposition of that bright-line rule? Is it as a result of the imposition of an individual assessment where the employer still believes that this person should not be hired? Is it in both circumstances?  MS. MEHTA: I think so my understanding is it would apply where there's just a rule that the applicant believes unfairly or has an adverse impact on them because of their race, but then also potentially as it applies to them.  COUNCILMEMBER PEREZ: Okay. Because my
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	pronounced, even.  The one sort of reservation I have on that grounds is that there are scenarios. And I guess you could sort of reverse the presumption once they've established this, then the employer can show in this context of this job. Which is sort of what the EEOC does, at least for cases before they commission.  But I think the reason why I'm still sort of hesitant on that front is: A.) I don't know that we have the authority to reverse. I mean, at the end of the day, it's the plaintiff's burden of proof to demonstrate disparate impact in the first instance. And the cases that they cite EEOC don't do that.  They cite the District Court decision in (I), which was affirmed, and they cite Green. And both of those found disparate impact in part based on national statistics and statewide statistics. But not exclusively; they didn't pronounce that presumption. They said, "Okay, you have these statistics. You have testimony by this expert."	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use to make your case similar to how the EEOC does it."  COUNCILMEMBER PEREZ: So this is again, and I know you're not a litigator and I've even been for a decade, so it just might be my ignorance as to how when this comes up. But am I correct that you're talking about an individual discrimination claim, is it as a result of the imposition of that bright-line rule? Is it as a result of the imposition of an individual assessment where the employer still believes that this person should not be hired? Is it in both circumstances?  MS. MEHTA: I think so my understanding is it would apply where there's just a rule that the applicant believes unfairly or has an adverse impact on them because of their race, but then also potentially as it applies to them.  COUNCILMEMBER PEREZ: Okay. Because my question is, if it's in the track of the individualized
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	pronounced, even.  The one sort of reservation I have on that grounds is that there are scenarios. And I guess you could sort of reverse the presumption once they've established this, then the employer can show in this context of this job. Which is sort of what the EEOC does, at least for cases before they commission.  But I think the reason why I'm still sort of hesitant on that front is: A.) I don't know that we have the authority to reverse. I mean, at the end of the day, it's the plaintiff's burden of proof to demonstrate disparate impact in the first instance. And the cases that they cite EEOC don't do that.  They cite the District Court decision in (I), which was affirmed, and they cite Green. And both of those found disparate impact in part based on national statistics and statewide statistics. But not exclusively; they didn't pronounce that presumption. They said, "Okay, you have these statistics. You have testimony by this expert."  So I have a reservation with just making an	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use to make your case similar to how the EEOC does it."  COUNCILMEMBER PEREZ: So this is again, and I know you're not a litigator and I've even been for a decade, so it just might be my ignorance as to how when this comes up. But am I correct that you're talking about an individual discrimination claim, is it as a result of the imposition of that bright-line rule? Is it as a result of the imposition of an individual assessment where the employer still believes that this person should not be hired? Is it in both circumstances?  MS. MEHTA: I think so my understanding is it would apply where there's just a rule that the applicant believes unfairly or has an adverse impact on them because of their race, but then also potentially as it applies to them.  COUNCILMEMBER PEREZ: Okay. Because my question is, if it's in the track of the individualized assessment, it goes back to the question I asked earlier
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	pronounced, even.  The one sort of reservation I have on that grounds is that there are scenarios. And I guess you could sort of reverse the presumption once they've established this, then the employer can show in this context of this job. Which is sort of what the EEOC does, at least for cases before they commission.  But I think the reason why I'm still sort of hesitant on that front is: A.) I don't know that we have the authority to reverse. I mean, at the end of the day, it's the plaintiff's burden of proof to demonstrate disparate impact in the first instance. And the cases that they cite EEOC don't do that.  They cite the District Court decision in (I), which was affirmed, and they cite Green. And both of those found disparate impact in part based on national statistics and statewide statistics. But not exclusively; they didn't pronounce that presumption.  They said, "Okay, you have these statistics. You have testimony by this expert."  So I have a reservation with just making an across-the-board presumption, even though that will be	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use to make your case similar to how the EEOC does it."  COUNCILMEMBER PEREZ: So this is again, and I know you're not a litigator and I've even been for a decade, so it just might be my ignorance as to how when this comes up. But am I correct that you're talking about an individual discrimination claim, is it as a result of the imposition of that bright-line rule? Is it as a result of the imposition of an individual assessment where the employer still believes that this person should not be hired? Is it in both circumstances?  MS. MEHTA: I think so my understanding is it would apply where there's just a rule that the applicant believes unfairly or has an adverse impact on them because of their race, but then also potentially as it applies to them.  COUNCILMEMBER PEREZ: Okay. Because my question is, if it's in the track of the individualized assessment, it goes back to the question I asked earlier which I know you don't know the answer to, but I guess I
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	pronounced, even.  The one sort of reservation I have on that grounds is that there are scenarios. And I guess you could sort of reverse the presumption once they've established this, then the employer can show in this context of this job. Which is sort of what the EEOC does, at least for cases before they commission.  But I think the reason why I'm still sort of hesitant on that front is: A.) I don't know that we have the authority to reverse. I mean, at the end of the day, it's the plaintiff's burden of proof to demonstrate disparate impact in the first instance. And the cases that they cite EEOC don't do that.  They cite the District Court decision in (I), which was affirmed, and they cite Green. And both of those found disparate impact in part based on national statistics and statewide statistics. But not exclusively; they didn't pronounce that presumption.  They said, "Okay, you have these statistics. You have testimony by this expert."  So I have a reservation with just making an across-the-board presumption, even though that will be true in almost every instance. But given the burden of	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use to make your case similar to how the EEOC does it."  COUNCILMEMBER PEREZ: So this is again, and I know you're not a litigator and I've even been for a decade, so it just might be my ignorance as to how when this comes up. But am I correct that you're talking about an individual discrimination claim, is it as a result of the imposition of that bright-line rule? Is it as a result of the imposition of an individual assessment where the employer still believes that this person should not be hired? Is it in both circumstances?  MS. MEHTA: I think so my understanding is it would apply where there's just a rule that the applicant believes unfairly or has an adverse impact on them because of their race, but then also potentially as it applies to them.  COUNCILMEMBER PEREZ: Okay. Because my question is, if it's in the track of the individualized assessment, it goes back to the question I asked earlier which I know you don't know the answer to, but I guess I posed to district council members. It just doesn't make
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	pronounced, even.  The one sort of reservation I have on that grounds is that there are scenarios. And I guess you could sort of reverse the presumption once they've established this, then the employer can show in this context of this job. Which is sort of what the EEOC does, at least for cases before they commission.  But I think the reason why I'm still sort of hesitant on that front is: A.) I don't know that we have the authority to reverse. I mean, at the end of the day, it's the plaintiff's burden of proof to demonstrate disparate impact in the first instance. And the cases that they cite EEOC don't do that.  They cite the District Court decision in (I), which was affirmed, and they cite Green. And both of those found disparate impact in part based on national statistics and statewide statistics. But not exclusively; they didn't pronounce that presumption.  They said, "Okay, you have these statistics. You have testimony by this expert."  So I have a reservation with just making an across-the-board presumption, even though that will be	applicant or for a potential plaintiff; so it basically supplies them with, "Here's the information you can use to make your case similar to how the EEOC does it."  COUNCILMEMBER PEREZ: So this is again, and I know you're not a litigator and I've even been for a decade, so it just might be my ignorance as to how when this comes up. But am I correct that you're talking about an individual discrimination claim, is it as a result of the imposition of that bright-line rule? Is it as a result of the imposition of an individual assessment where the employer still believes that this person should not be hired? Is it in both circumstances?  MS. MEHTA: I think so my understanding is it would apply where there's just a rule that the applicant believes unfairly or has an adverse impact on them because of their race, but then also potentially as it applies to them.  COUNCILMEMBER PEREZ: Okay. Because my question is, if it's in the track of the individualized assessment, it goes back to the question I asked earlier which I know you don't know the answer to, but I guess I posed to district council members. It just doesn't make

Page 45

1 1 that the employee who was denied the job can still say, COUNCILMEMBER IGLESIAS: Because there has 2 2 "I was disparately impacted based on statistics." been in disparate impact litigation lots of fights about 3 3 Does that make sense. what level and range of statistics are going to be 4 4 appropriate. That brings me actually to a point I was MS. MEHTA: It does, but it also doesn't seem 5 5 appropriate to say that if all an employer has to do is going raise anyway. 6 6 go through some sort of an analysis and that's enough In section 11017.1(d), where it talks about, 7 7 and the applicant loses their opportunity bring a suit, says, "Consideration of Other Criminal Convictions and 8 8 if they disagree or they think that the employer in fact Potential Adverse Impact." 9 9 "Depending upon the factors such as the did not fairly assess them. 10 10 COUNCILMEMBER PEREZ: So it would be -- in the type of convictions considered, the job 11 11 suit, the employee would say that the factors used position, the geographic bounds of the 12 12 either wasn't analyzed correctly or it was tainted by applicant pool." 13 13 some bias; and in order to prove that, the statistical So for me, that relates to the statistical 14 14 evidence would come in? issue about what statistics are going to be relevant. 1.5 1.5 MS. MEHTA: Exactly. The applicant would be And I noticed that in that regulation that factor is 16 16 able to bring in statistical evidence to show adverse mentioned here, but there's no parallel mention of it in 17 17 impact to bring the initial suit so that they would come (e)(2) below. 18 18 under the jurisdiction of FEHA to begin with. So I'm a little confused about what role that 19 19 And then the employer would be able to show factor is supposed to play and how it plays into the 20 20 all of the information that they presumably went through potential statistical showing for plaintiff's disparate 21 21 impact. I'm not sure where that factor came from. It's in the analysis. 22 22 COUNCILMEMBER PEREZ: Because I guess maybe not one of the Green factors, as I understand it; so I'm 23 23 this is where you're going, which is I see that as being not sure what the source of it is or what it's doing. 24 24 more relevant in step 3, perhaps to show pretext; not CHAIRPERSON MANDELBAUM: Which factor? 25 25 necessarily in step 1. Okay, thank you. COUNCILMEMBER IGLESIAS: Geographic bounds of Page 46 Page 48 1 1 MS. MEHTA: Yeah, so I think the adverse the applicant pool. 2 2 CHAIRPERSON MANDELBAUM: Oh, well that comes impact doesn't come in unless they're contemplating a 3 3 from -- so that's the underlying demonstration that suit. It's not coming in until the employee or 4 4 potential employee says, "Hey, wait a minute. I'm not there is a disparate impact. So in that initial 5 5 getting the job. I was turned down for the job, and I'm analysis, Green and other cases go through all right. 6 What does it like in Missouri; is this still true? going to" -- and I don't know the statistics, but I have 7 7 to assume it's a tiny percentage of all applicants who Would this type of law or screening create a disparate 8 8 were rejected for jobs. impact on a protective basis? 9 9 COUNCILMEMBER IGLESIAS: So it does go to what But that if they do decide to bring a suit, 10 and you know, there are cases of egregious employer 10 would be sufficient showing for the plaintiff's case as 11 11 far as the statistics; is that right? conduct where they have -- even despite rules against 12 12 CHAIRPERSON MANDELBAUM: In the first instance blanket bans on hiring people with felonies or something 13 13 like that, you still see that. this shows that there was a disparate impact. 14 And so being in situations like that where the 14 Consequently, that this is a civil rights issue; a FEHA 15 15 employer is pretty clearly discriminating against issue -- title 7 issue. 16 16 certain people with records or certain types of records COUNCILMEMBER IGLESIAS: Okay. And then so I 17 17 in a way that just is not justified. So, yeah. guess then that goes to this issue of -- I would be 18 18 COUNCILMEMBER IGLESIAS: Going to the issue of confused as either a plaintiff or a defendant about 19 19 statistics in these plaintiffs' case, I understand and I whether that means state, local, or what that means. 20 20 think I would agree with you that it would be helpful CHAIRPERSON MANDELBAUM: I think that depends. 21 21 for the regulation to specify that to the degree that That's the problem, I think, with the sweeping 22 22 the plaintiffs' part of their prima fascia case rested assumption. The typical job, lets say, that's posted 23 23 on statistics, that that part could rest on state online, that may be difficult to know what the statistics; that that would be sufficient. 24 24 geographic bounds of an applicant pool. 25 25 MS. MEHTA: Yes. But if you're in a specific area and you're

Page 49

1.5

period?

hiring a job where are all of the applicants -- all the advertisement and applicants come from a specific area, say, Atlanta, Georgia, then that's the relevant group within which to make the inquiry of whether it's creating a disparate impact.

COUNCILMEMBER IGLESIAS: So in other words

1.5

2.4

2.1

COUNCILMEMBER IGLESIAS: So in other words what you're saying is that it would be very job-specific. So if I'm a potential plaintiff, I would have to find out from an employer what was the scope of the people who applied for this job. And that would help then determine what I would need to show?

CHAIRPERSON MANDELBAUM: Well I mean, that's part of disparate impact analysis, period. So point well taken in terms of if there's a way to clarify kind of what can be used in that analysis. But that's just part of underlying disparate impact analysis that you -- I mean, you can't say if I'm looking at a job in San Diego and everyone's in San Diego, it makes no difference whether that would create a disparate impact in North Carolina. It's just not --

COUNCILMEMBER SCHUR: Can I just ask a question about that?

Because these days our job applicant pools are incredibly mobile, particularly given the Internet. And people do move cross-country for jobs and they do move

interpret this language.

DIRECTOR KISH: Can I jump in for one second? It actually strikes me -- we've been going for a little bit more than an hour now, but not everybody might understand the process of what's going to happen. And so I'd just like to jump in and lay that out because it also might help streamline the conversation going forward.

So after today's meeting, the subcommittee will consider all of the written and oral comments and produce another draft. They don't have to make changes to the draft, but if they choose to do so they will produce it. They have to provide regular notice before the next council meeting, unless that's not right; right?

MR. SPERBER: They'll put out a draft for the whole Council to consider after a 15-day comment period.

DIRECTOR KISH: Right. So they'll do a draft; they'll notice it for another meeting, and then after that meeting there will be a further 15-day comment

CHAIRPERSON MANDELBAUM: Right, right. It'll be introduced and then it'll be discussed by the full Council, the revised draft, and voted on or modified at that meeting. And then ultimately --

Page 50 Page 52

cross-state and cross-town for jobs. And so I'm just going back to thinking that a rebuttable presumption around state and national data makes sense given the fact that our culture is a very mobile culture.

And so it's not -- the impact is not limited to people in the immediate vicinity of the job because people move all the time for jobs. So I just wanted to think about that factor as well as thinking about what the presumptions might be in the use of state data.

CHAIRPERSON MANDELBAUM: Yeah.

MS. MEHTA: And I would just say that I don't think there's any state where you're not going to see statistical evidence showing a disparate impact. So we were assuming California -- looking at California statistics because it is California regulations. But you're right that applicants can be coming from all over the country.

So that's why we think it's helpful to clarify that state-level statistics are sufficient even if you're just hiring in San Diego or state or national-level statistics are sufficient. Just to make it clear that this is what we mean when we say the "geographic bounds."

Because like you said, Councilmember Iglesias, I don't know that an applicant would know how to

DIRECTOR KISH: So I'm actually really enjoying this conversation. But I think it might make sense to take a poll of other people who want to speak on this particular draft regulation, and then divvy up our time accordingly.

CHAIRPERSON MANDELBAUM: Fair point.
MS. MEHTA: So I can probably wrap up because
I feel like we've touched on a lot of our comments. One
of them was the exception around licensing or sort of

subsumes licensing into creating a presumption of business necessity.

So I'm talking about subsection (f),
"Compliance with Federal or State Laws, Regulations, or
Licensing Requirements Permitting or Requiring
Consideration of Criminal History." Our concern with
that section is that it just lumps together way too many
scenarios.

Some scenarios where there's a third party that's doing the assessment, like a licensing body or certification body that may have its own conviction restrictions. But we think in those sorts of situations the employer in question shouldn't be able to say just because that certificate-giving body isn't going to give a certificate, that that gives us a businesses necessity.

Page 51

		1	
1	So we think in those scenarios it should be	1	front?
2	sufficient to say to ask, "Can you get the license or	2	If you could just come forward and introduce
3	certification?" And if "yes," then we'll consider you	3	yourselves.
4	with the same criteria. If not, then we can't consider	4	PUBLIC COMMENT BY AARON BURRIS
5	you. So that's a different scenario than when an	5	MR. BURRIS: Thank you.
6	employer is itself required to disqualify somebody based	6	My name is Aaron Burris, and I am the face of
7	on an existing state or federal law that says you cannot	7	what these regulations are around criminal disparate
8	hire somebody with X, Y, and Z conviction.	8	impact.
9	So we just think it just throws too many	9	I was recently released from prison after
10	different situations into one category and gives	10	22 years on a life term. I've been out about 7 months,
11	employers basically a free pass to say it was business	11	and I'm down here today to talk about the struggle of
12	necessity. So we think it is much better to specify if	12	getting employment.
13	there are certain bright-line disqualifications as we	13	And, I mean, we'd like to believe the
14	discussed earlier, to make clear what that process looks	14	employers are doing the right thing when they tell me,
15	like. And then to still to go back to the case-by-case	15	"I can't hire you basically because you're not right for
16	kind of analysis which will allow employers to	16	the job," or, "You lack the skills." But in three
17		17	specific instances that I will not go into names of
18	disqualify people as needed based on their conviction.	18	who they were; two in the City, one in Oakland I've
19	And then I think we've really touched on pretty much everything else, and unless there are any	19	basically been told, "It's your felony."
20	· · · · · · · · · · · · · · · · · · ·	20	And the truth is I do have a violent felony.
21	questions, I will let somebody else talk.	21	I don't have a drug conviction; I went to prison for
22	CHAIRPERSON MANDELBAUM: Thank you very much.	22	murder. I was in a gang as a young man. I was in a
23	COUNCILMEMBER SCHUR: And I just want to say	23	prison gang, and I have a very, very messed up past.
24	how polite I found your comments in particular.	24	But I got my life together on the inside.
25	MS. MEHTA: Thank you.	25	I began doing self-help groups. I became a substance
23	COUNCILMEMBER SCHUR: And as well as		i began doing sen help groups. I became a substance
	Page 54		Page 56
1	Professor Zatz's. And I know other people approved of	1	abuse mentor. I received five trades. I began college.
2	many of your other comments. But that thoroughness was	2	I turned my life around. And eventually the day came
3	extremely helpful.	3	that I sat in front of the Board of Prison Terms. And
4	MS. MEHTA: Good, thanks.	4	they said, "You have earned the chance at a life back in
5	CHAIRPERSON MANDELBAUM: So it's around 11:30,	5	society."
6	and we certainly will continue the public hearing.	6	And coming out here and getting employment is
7	I just want to check in with our court reporter and also	7	one of the hardest things for me. I am fortunate in
8	Councilmembers.	8	that I'm also a disabled military veteran; so I have
9	Do we want to keep going? Would you want a	9	some help on that front. But I'm also a member of a
10	10 minute break?	10	group called "All Of Us Or None," which is to end
11	THE REPORTER: A 10 minute break is good.	11	discrimination against people that have an incarceration
12	CHAIRPERSON MANDELBAUM: What?	12	history.
13	THE REPORTER: A 10 minute break would be	13	I have a felony conviction, but I want to call
14	great, yes.	14	it an incarceration history. Because it polarizes the
15	COUNCILMEMBER IGLESIAS: All right. Let's do	15	word. It really does. The second I say, "Hey, I've a
16	a 10 minute break and be back at 11:40 and we'll	16	felony and it's pretty violent," I'm out. I'm the odd
17	continue our public hearing.	17	man out. There's not a choice between me and three
18	(Off the record at 11:27 AM.)	18	other people.
19	(On the record at 11:43 AM.)	19	And the truth is that I have the skills.
20	CHAIRPERSON MANDELBAUM: The meeting is called	20	I can build the house that you live in by myself.
21	back to order as is the public hearing. And we'll	21	Without a doubt. All I need is a set of blueprints and
22	continue taking public comments and testimony regarding	22	stuff to do it and I can do it. And I received those
23	the draft-adapted proposed regulation concerning the use	23	skills inside the Department of Corrections. And this
24	of criminal history in employment.	24	is going to sound crazy as an ex-criminal, but I'm
25	So is there additional public comment on that	25	grateful to them for the skills that they gave me.
	Page 55		Page 57
	<u> </u>		

1 1 I really, really did apply myself to learn while I was children, and I'm trying feed my family. And I need a 2 2 job. And I don't have a 401(k), because I made a 3 3 There's this word I keep hearing, this mistake as a 22-year-old man, and that's my fault. And 4 4 "disparate impact." It's all braided for playing by the I have responsibility for that. 5 5 rules, but employers don't. And there needs to be a All I want is a fair shot. A fair shot. So 6 6 mechanism in place where I can report what's happening that the guy doesn't go, "You know what, I'll pay 7 7 where it doesn't come back on me. Because for instance, \$50 bucks." Or, "Who cares? You're just not right for 8 8 I turned in an application in San Francisco to someone the iob." 9 9 When I tell you that it's not just me, I'm a and I put the truth on there. Yes, I have a felony 10 10 conviction. Didn't ask for what, but "Do you have a huge part of the lifer community out here. I went 11 11 felony conviction?" through transition in San Francisco. I recently 12 12 And this was supposed to be gone or was on the transferred my parole out. The guys that are finding 13 13 application or whatever, and I walked out and I happened work, they're not finding the work that they need. 14 14 to just go back in to buy something. It was balled up They're finding through temp agencies. They're finding 1.5 1.5 and being thrown in the trash. By the manager -- from lower-level jobs. A lot of the guys are working for the 16 16 the person who gave it to the manager. pit stop service through the City of San Francisco. 17 17 And I didn't want to get into it. I don't The parole has set up that job. 18 18 want those problems. I don't want that -- I don't want It's hard out here. And I mean, it's not just 19 19 to have to -- I don't have money. I can't go to court hard for me. It's hard for your average citizen out 20 20 here right now. We're coming out of a recession. We're to sue these people. I don't have money to go sue these 21 people. But my understanding is from "Ban the Box," the 21 coming out of this huge breakdown in society. Out here, 22 22 ultimate punishment at the end of the day in it's hard just getting a job. And how do you plan for 23 23 San Francisco is a \$50 dollar fine. your future? 24 24 So I got to ask, what's the ultimate I mean, for the last 20 years on TV, aren't we 2.5 25 punishment at the end of the day for people in still talking about what's going to happen on social Page 58 Page 60 1 1 security? Does my social security exist? Is there a Oakland -- because that's where we're talking about --2 2 plan? Seems there's a plan every year and everybody's that are going to do this? What's the punishment, \$50 3 3 bucks? playing with my money. When I turn 65, am I going to 4 4 I'll be honest with you. If I own a business get it? I don't know. 5 5 and I'm Joe Citizen; no criminal felony, I'm But I know that I have children to provide for, and I know that the attitude of the community, me straight-laced. I own a business and it's only 7 7 \$50 bucks and I don't have to have a guy work for me coming back to it, has been very effective. That's 8 8 that I just don't trust, I get it. Rather than just be true. But it hasn't been like that for everybody. 9 9 straight up and say, "Look, it's your employment But I'm pretty charismatic. I get out there. 10 history." 10 I go help people. I get involved in the community. 11 11 I agree with the comment Ms. Chanee said. At I still teach at the transitional program, through 12 12 no point should a sex offender be working anywhere Drug Awareness. I still go over there. I teach stress 13 13 around children. Those regulation are cut and dry. management -- anger management. I give back. A lot of 14 14 That should be in place and they should be part of this these guys don't have that in them. They're just happy 15 15 and they should be so implicit. to be free, and they're running into resistance out 16 16 But I don't have one item of fraud. I don't here. 17 17 have one item of theft. I don't have none of that. So the other point that I want to talk about 18 18 When I was in the military, I had top secret clearance, was blending in groups of discrimination, because you 19 19 top secret access. I was in communications. You know asked the question about gender. And she also 20 20 how hard it is for me to get a job and get trust? commented -- Ms. Minor commented about it. The truth is 21 2.1 Pretty hard. It's pretty hard. that we live in a world that, for any reason, there is 22 22 Now, I won't tell you. I worked off of an multiple categories I can go into that I can be 23 23 application out here, a day-to-day application. And discriminated. You can discriminate me because I'm a 24 24 vet, you can discriminate me because came out of prison, that's fine. But I recently got married in February,

16 (Pages 58 to 61)

Page 61

Page 59

25

because I'm a dude.

25

and I have a 25-year-old son and my wife has five

1.5

2.5

You know, then there's always the women and the glass ceiling and there's always -- you know, there's the elderly thing. I've actually seen it. I've got a guy came out of prison with me, he's 72 years old. And they told him straight out, "You're too old." "You're too old." And I thought that man might cry. 72 years old, breaking out like a baby because he's come back to society and he doesn't see the value in himself because society doesn't recognize it.

1.5

And I'd like to tell you that every person coming out of prison is not the same. There are some people that are coming back to your community, they got the same plans as when they left: They're going back to the street corner. They're going back to their homeboys. They're going back to the drugs. They're going back to -- whatever it is, they're going right back to it. That's the truth. But there is a good, high percentage of people that need the receptiveness from the community to change their life.

I was a substance abuse mentor for the Centerpoint program on the inside at Avenal State Prison. I volunteered my time. And the turnaround, we all know, is right around 75 to 83 percent for recidivism. Okay, what ends that is if you get them out of there and give them a job. They need that. They

good neighbors. I want a pet. I want to go out in my community.

Me and my wife go out on Wednesday nights.

And since my motorcycle accident, we have them do feed the homeless help. And we're part of different groups and we get involved and we go do things, and it's because I see myself as part of a community. Before I went to prison, I never did. I'd never seen myself as part of a community.

So I have to know -- and what I came out here today is, what's going to be the bottom line for an employer that just looks at you and plays the game? Because we can get caught up in the legalese and lawyers and the arguments and regulations and the papers.

I understand these because I read them for years under title 15 on the inside. I want to know what rules apply to my life. The changes and everything coming down from the board, I listen. I read. So I understand what's going on here, and it looks great on paper. But at the end of the day, what's the punishment?

And I have one more thing I have to ask.
LinkedIn, everyone knows what LinkedIn is? Yeah, I'm on there. I've been offered a job with a major beverage company in Atlanta. When I went from Avenal, I worked

Page 62 Page 64

need that embracement. Because you can't get out of the Department of Corrections now without getting a GED. That's part of the HD program. They push the education.

We all know that if you raise your education one level, whether it's just to get your GED or whether it's to your post-secondary education, 75 percent chance you're not coming back. Whatever level it is, doesn't matter. Just raise it one level, 75 percent chance you're not coming back. If you're involved in the arts and crafts program on the inside, 75 percent chance you're not coming back.

But when we come to the community, all that's really available is transitional programs. The funding's not there. It's just not; there's not money there. And the sad part is that if you're not willing to invest into a "returning citizen," quote, unquote, there are people that will. And they run gangs. And they know these people.

My homeboys have reached out since I've been out, and I've witnessed the truth. I've been offered a lot of things: transportation, money, and drugs. And I've turned down all three because I don't want that. I don't want that for my wife. I want my wife, I want my kids, I want a good life, I want a home. I want to own a home. I don't want to go to jail. I want to have

in metal fabrication plant and my supervisor was by the name of Jaime Escovela and Brad Mobley and they still run the CALPIA plant down there. And they gave me the job skills for this.

I was offered a job that pays \$195,000 dollars a year in Michigan as management in a plant. I was offered a job in Pittsburg in metalworking. Colorado was construction, and there was I think another one in Washington that had to do with the DMV frames. You guys all know the cubicles at DMV? I built those for two years from the ground up. I understand how to do it.

All of those jobs were great, and I was offered that until one thing: the felony. And that's mine to own. I did what I did, and I take full responsibility for what I did. But I never reached the application place. They don't have those laws in place there

And it would be great, but I can't pick up my family and take them and go. Those jobs are off the table. I need to work here at home. This is home for me. Oakland is home. I chose San Francisco as a transitional place with Walden House because it was the best program in the state, and I had that dialed in for being a substance abuse mentor. I have the SASCA funding.

Page 63

1.5

And then I went, and after the program I went to Treasure Island and then I met my wife. And I said, "Well, where do we want to live?" We've decided to stay in Oakland. I love Oakland. I know a gang of people out here in the community. And the more I get involved, this is a great city. And I want to help make it greater, but I got to have a job.

1.5

2.1

And for somebody to look me in the face and go "nope" just based on that is the same thing as looking to say, "I'm not hiring you because you're black," "I'm not hiring you because you're Mexican," "I'm not hiring you because you're a woman," "I'm not hiring you because you're gay," "I'm not hiring you because you're whatever."

Discrimination is discrimination. Whatever level you label it, you want to throw on, and some of us fall under more than one. And the truth is we live in a messed up world, but what are we going to? And that's what we're here to figure out. Because what you put on paper today is what's going to apply.

What which we adjust it and have 15 days more, what's the bottom line? I hate to draw a metaphor and go with this, but pollution. How many companies are still dropping pollution because they can pay the fine? They're pouring in our rivers; they're pouring our lakes

community. I'm a full advocate of what they call
restorative justice." I want open a dialogue to the
victims and offenders and I want to be on the forefront
of this part. But I got to pay my rent. I got to feed
my kids, you know? At the end of the day, that's what
it comes down to.

This is a great city, and I love what she said because she hit it on the head, you know? The regulations got to be clear. Because if not, I don't know how familiar you guys are with CDC. On the inside, they ask them to call RVR-115. It's a rules violation report. And when a correctional officer says I did something wrong, he writes it out. As a convict, my job is to find a loophole and file a 602 and get out of it so I don't lose 90 days or go do a year in the hole or whatever it is.

You give an employer the opportunity to find a loophole, he's going to do it. And I'm not saying they're all like that, but we're talking about integrity. And integrity is hard to find; that's just the truth. It's hard. People live in communities and don't care about them. They don't care. I wish it wasn't like that, but it's the way that it is.

It's why we have the drug problems, we have the gang problems. People don't want to call the cops

Page 68

because they can pay the fine. So what's the cost of business? \$50 dollars for one guy not to work for me? Truth is, if I really felt that way I wouldn't hire him. But I'm a person of second chances.

My goal is to open my own seat company and utilize people coming out of prison, lifers, and use them as mentors for at risk youth and put them to work out here while they're going to college. That's my goal; my goal is to build that. I have a life coach for that, and she works for the system. She works for the sheriff's department in San Francisco. She just moved over from Health & Welfare, and she really, really influences me to do these good things and my wife influences me to get community involved. All that's great.

I got debt. I got to get a car. We drive a \$900 dollar Ram that we paid for. And piece by piece, it's falling apart. And I've got to figure out how to get us a new one. Life's hard out here. And I'm the face -- and this is hard for me to come down here to -- because when I was convicted, I sat in front of a judge, the family cried, and I went away. I never had to face them.

 $I'm \ facing \ you, \ I'm \ facing \ my \ victims \ because \\ I'm \ taking \ accountability \ for \ what \ I \ did \ in \ my$ 

when, "What's going on on the corner?" "That's them. My door's shut, my kids are safe. Don't call out, I want nothing to do with it." Because they don't want the problems in the neighborhood they live in. We live in a messed up world.

Coming back out of prison, I don't need a handout. That's not what I need. I just need a fair shot and something in place so that if that person has it in their heart, "No, I'm not going hire a felon," there's a penalty for that. Because if I'm not going to hire a woman, there's a penalty for that. There's always. It needs to be the same. And that reason is because discrimination is discrimination; I don't care what it is. I don't care.

My wife is African. Her children are African. My son, my 25-year-old son, he's mixed. Discrimination is discrimination, period. You see my point with that? It doesn't matter. You can pick -- you know how many times we've walked into a restaurant and I've watched the reaction because we're a mixed couple? Yeah, it's discrimination.

But I can't sue Olive Garden because of that. You know, I can't. I can just not go spend my money there anymore. But it's different when they have the power and I need the money in order to pay my rent.

Page 69

1.5

2.5

It's different. I'm all for spending to your committee.

1.5

So I've kind of been a little bit all over and I've just been trying to speak from my heart. The -- I keep hearing "relevant factors" and "nature of the job." Bottom line is I will hire any of you that can do the job. If I get my business -- I hope to be a business owner -- and you can do the job, and you have changed your life, and you can let me know, say, "I just did 20 years in prison," and you can tell me who you were then and how you are now and you're not doing that anymore, I'm going to hire you.

Not just because I'm an ex-con, but because I believe in hope and change and everyone gets that second chance. And it's really, really important that we don't leave anybody behind when we write this regulation. I agree with the whole separation of the criminal factor things. It's there. Sex offenders -- I don't want to get into that. That's a separate thing.

But I want to close with this: Community receptiveness, that's what's going to determine. I was welcomed with open arms and I'm thriving. I'm thriving. Even on a broken leg, I'm thriving. I still give back. But if I come back and my first run-in is I can't get a job and I'm told, "It's because you got a felony," well, I got that felony no matter where I go. If I pick up

should look for to know in addition to just meeting you in person and hearing your story, that differentiates you? So that an employer can say, "Yeah, I can see that this person is a real person who is really going to contribute to my workplace as opposed to someone else."

MR. BURRIS: For me, it's a little different for me. I think that anybody else, everybody -- the polarization of who I used to be and who I am now. The truth is I was not a good person; I was a horrible person. Even when I was in prison, I'd love to tell you that I went to prison and got it to together. It took me 10 to 12 years to get it together. In those 10 to 12 years, I was a involved in a lot of horrible, negative things. The entire spectrum. But to answer your question is just, for me, I just tell you the truth.

And some people aren't fair to that. Some people, they, "Hey, I got a felony for this." They still haven't accepted responsibility for their crime. "Hey, I did my time and I'm out." And I wish it wasn't like this. There's a lot of lifers like that. "Hey, I did my time and I'm out. I don't even want to talk about that no more." They want to move past it and gloss over it.

And that goes back to what we were talking about with opening the dialogue in restorative justice

Page 70 Page 72

and move to Pittsburg, I still got that felony. If I move to Vallejo or San Francisco, I still got that felony and I'm told I can't get a job for that.

But my homeboys that I grew up with are still doing the same thing. "We got you." Where am I going to go? Because I got to pay my rent and I got to feed my kids. Armies move on, bullets, beads, and Band-Aids. Families are the same way. Got to pay the rent, go to feed the kids.

If you guys have any questions, I'm open to it. I'm an open book.

CHAIRPERSON MANDELBAUM: Well, thank you. I really appreciate your testimony.

COUNCILMEMBER PEREZ: I actually do have one question. First of all, thank you very much. Very, very compelling. You do have loads of charisma for sure.

I'm curious. From going back and talking with, let's say, to employers, clearly there's an acknowledgement that there are some who get out of jail and do go back to the life. You chose not to, and I commend you so much for that.

What sets you apart and what would you say, as an employer, what are the types of questions or what are the bullet points or types of information that employers and finding accountability. Because all victims need to be heard. All victims' families need to be heard. The community needs to be heard for the crime. And some people just don't get to that work. I'm fortunate I got to that work. I understand what I did to a community.

Where I committed my act of violence, there have not been a major act of violence out there lately. I terrified that community in one night and I understood that. And then I got to the point it started out as regret and it grew into remorse and I apologized. And it became heartfelt.

It wasn't I said it enough to become a mantra and I could sell it, throw some tears. I really understood what I did and came to terms with it. But if that dialogue never takes place between employer because I got a felony, two now. Two now. It's that easy. We lived in a messed up world.

And I'm not telling you that you have to make provisions or excuses to pave the road and make it easy. Just level the playing field. And if a guy has really made the changes in his life that he needs to and he's really did the work on himself emotionally and he's matured, I did not become a man -- and I'm kind of ashamed to say this -- until I was 33 years old in prison.

Page 71

1

10

11

12

13

14

1.5

16

17

18

19

20

21

22

23

24

25

1

2

3

4

5

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Until then, I was a boy playing boys' games saying I was a man. And I fathered a child, but I thought I was a man until I was 33 years old and woke up and went, "Wait a minute, you're playing the wrong game. Something's wrong in your head. Now you set out and you get right." And I spent the rest of my time getting it right. But it will show up.

1

2

3

4

6

7

8

9

10

11

12

13

14

1.5

16

17

18

19

20

21

22

23

24

25

1

2

3

4

5

7

8

9

10

11

12

1.3

14

15

16

17

18

19

20

21

22

23

24

25

If they haven't done the work and they're not ready, I hope they don't go back to prison. I hope they don't do nothing crazy. I hope they make it. But the truth is that not everybody coming out of prison has a life. The lifers don't re-offend a lot. It's the other 75 to 83 percent that re-offend. And it's because when they come back, the receptiveness of the community.

They don't feel -- I hate to use this metaphor, it's Vietnam. They're coming back from Vietnam. I could paint a world for you in there that is completely backwards and the only way you can survive is to be able to think backwards, and what you think makes sense, doesn't.

Everything that I needed to do in prison when I got there to get out of prison and re-enter society productively would get me killed. And it's sad. But a lot of these guys are coming back from war zones in their head. They come from these worlds where three

That is how -- it's the personal narratives 2 that make policymakers or people who are looking at 3 these laws who get -- we get very caught up in legalese and we need to be caught up in personal situations. And 5 so I completely commend you and appreciate your 6 testimony today for that. I am absolutely a proponent 7 of banning the box and doing as much as we can to make 8 it so that people re-enter society and they actually 9 have a chance and an opportunity.

Because if you don't have a job, just like you said, you can't feed your family. And if we are truly afraid of people recommitting crimes, then we have to eliminate barriers to real employment. Because otherwise, that's only option. If you don't have welfare or if you don't have a job that is able to pay your bills, what is going happen if the skill set -- if you have these other pressures?

So I take it as absurd that we have as many barriers that we do. We are limited as far as the Council and how much we can do towards that effort. But as far as what we can do, I am definitely a proponent of making it as open a process for people to not be discriminated against based on their past histories.

Just as a principle, your worst mistake should not dictate the rest of your life. And we need to work

Page 74 Page 76

blocks over, everybody wants to kill you.

And it's all about drug trade, and the other guys control it and they got you thinking it's all about representing this gang and respect. It's not about that; it's about money. It's about drugs. It's about power. But for umpteen years, you believe that it's about respect and pride and identity.

And they don't have an identity; so they become Lil' Such-and-Such from Such-and-Such Street and he has this reputation as killer or a gunner or a hoarder. He's always got the money or the cars or the girls. Whatever it is, that's his reputation and he builds it. And it's sad.

COUNCILMEMBER PEREZ: Thank you.

COUNCILMEMBER FRANKLIN MINOR: I wanted to say a very heartfelt thank you for coming and speaking

I think that it's very important -- I say this whenever someone tells a personal story, but it's very important for us to hear just these personal perspectives and I understand it takes a lot of courage to talk to complete strangers and tell them very personal details about your life. But it is so important and I encourage you to continuously do that because that is how we make a change.

hard to make sure that that is not the situation; not just in California, but in the rest of this country.

So thank you so much for your testimony today. COUNCILMEMBER IGLESIAS: I wanted to thank you also very much for you testimony and for you forthrightness. I'm sure it took a lot for you to do that.

I just had a couple of quick comments. Number one, to respond to your concern about the penalties, I can assure you that under the regulation law that we're talking about, if an employer was found guilty of violating the law, it would be much more than \$50 dollars; it would be a very, very significant penalty for them.

CHAIRPERSON MANDELBAUM: And that's because this is the state law. I think you're referring to the San Francisco or local ordinance.

COUNCILMEMBER IGLESIAS: Yes. I just wanted to reassure you about that.

Secondly, I thought the sort of whistleblower aspect you brought up was interesting. I don't know if that's something that is within our realm or maybe it already exists. But I do think the idea of a whistleblower statute or regulation would be interesting to consider.

Page 75

And then the third thing is actually I have a question which is we're also considering writing a regulation that would consider in what ways can housing providers use criminal history to determine whether or not to accept somebody as a tenant. So I'm curious about your communities of ex-offenders' experience, if you have any particular information about your experience in terms of having a criminal history used against you as far as a housing decision.

MR. BURRIS: It hasn't been used against me.

1.5

MR. BURRIS: It hasn't been used against me. I actually passed the Oakland Housing Authority's background check. Parole got involved and made sure that I would pass, because my felony is 22 years old. But at first it looked like I wasn't going to. Then parole was like, "Hey, let's talk about this," and then they got with the Oakland Housing Authority. It was

To comment on that -- and I don't want to forget one thing really quick. I want to talk about the licensing thing; just one comment because you hit it.

San Jose recently had a thing where if I live in a neighborhood and I have a party and I bring people to my house and there is a felony committed there by someone that has a history, that I could actually get evicted. And we went down there, and like I said, I'm a

inside that's trying to come back and the City is like, "We don't want you back."

COUNCILMEMBER IGLESIAS: Thank you very much.

MR. BURRIS: Yeah.

If I may on licensing?

COUNCILMEMBER FRANKLIN MINOR: Yes, please.

MR. BURRIS: It's a cross-pollination issue

that may or may not come up.

For instance, medical marijuana, where it's headed, the restrictions of licensing with people with marijuana convictions.

Well, I get it. But let's just say, for
 example, my whole life. I mean, I'm in the streets.
 I understand how to sell drugs and I have a felony. Now
 I'm out here, I'm trying to go legit. Wait a minute,
 this is what I know. This is where my experience is.

Same thing if I've been building houses my whole life. If I'm restricted from going there because of a felony conviction for marijuana.

But now it's legal. So what was illegal in
the past from my mistake is now legal, but I'm banned
because back then it's illegal. It's kind of a
catch-22. I'm just throwing that out that because what
Ms. Schur said about that.

We've got to look at -- my mistake can't be

Page 78

founding member of All Of Us Or None.

We went down there and talked about that, and that's where that goes, that same type of thing.

I haven't been directly discriminated against.

Actually, mine is the exact reverse. I got to move to Oakland, so my experience is good. Everyone's probably isn't; especially if you have fraud or drug sales.

Because the last thing you want in housing, because housing areas under authority, people need that help with that rent and it's already the neighborhoods they get rough, we don't want people with their drug history down selling out of apartments or doing whatever.

We're trying to turn that around. We're trying to turn those communities around. Those are pockets of people that need help; not people that need oppression from within. And we're trying turn that around, so I understand.

The idea is that everyone should have a shot at a house -- housing free. Don't have to live in a neighborhood. And I only heard of two guys having problems with living in certain neighborhoods, but those were specific criterias. The guy committed his offense in that area and they didn't want him back in that neighborhood. And the other one is a guy still on the

held against me. It can, and I'm accountable for it, but it shouldn't be. I should have a fair shot.

Right now I sat in front of the Board of Prison Terms with two of the hardest commissioners that give out refusals and I sat in there for five hours, heart to heart, and they felt me. And they gave me a shot. I don't want someone out here to take that shot away. That's all.

COUNCILMEMBER SCHUR: And I just want to say I certainly heard your point that what we can do with licensing may not be as broad as you would hope. But I think it's a very important point that some prior criminal conduct is no longer illegal and that maybe is something we want to consider. So thank you.

MR. BURRIS: Thank you.

DIRECTOR KISH: Just weighing in on the comment about licensing. It turns out that the Department of Fair Employment and Housing actually does have some jurisdiction over licensing in the state of California, which I have learned. This is a major priority, as I understand it, of the government.

In fact, there's a letter from, I believe, 1976 during the Governor Brown's first term as governor talking about the use of criminal background history and licensing and restrictions on licensing. And this is

Page 81

1.5

reemerging as an area of concern for the government. So I can tell you that we are working with our sister agency, the Bureau of Consumer Affairs -- Department of Consumer Affairs which licenses many occupations and professions in California to look -- take a look at whether the licensing requirements are good, whether they're reasonable, whether they exclude people from employment they should not be excluded.

So thank you very much for your testimony today.

MR. BURRIS: To close, if nobody has nothing else, first I'd like to publicly apologize for my crime. I know it didn't happen in Oakland, I apologize to my community. And I'm not the same person I was, and I appreciate the support that's been given to me.

CHAIRPERSON MANDELBAUM: Thank you. Thank you for being here today.

Are there additional people wishing to make public comments?

PUBLIC COMMENT BY KAREN SHAIN MS. SHAIN: I know it's getting to be lunch time. Trying to be fast.

Hi, my name is Karen Shain. That's K-A-R-E-N. My last name is Shain, S-H-A-I-N. I'm the reentry policy planner for San Francisco Adult Probation.

And I think that, you know, it is only through -- all of this is going to be a combination of both the culture change from employers and employees recognizing, "Wait, we're going to get some of the best employees we possibly can," and the state regulators and the regulations in general saying, "You have to get the best employees you can."

So on behalf of the reentry council, I really want to applaud you. I do want to say that in terms of the fair chance ordinance in San Francisco which the reentry council was very involved in passing, what you saw happen in terms of having that employment application tossed out was illegal and I'd be happy to talk to you about what can be done about that.

The other thing, just because it's come up several times, I want to talk a little bit about the question of sex offenders because this is probably the final frontier. And it's the place where, you know, people have put all of their fears and all of their concerns and all of their anger and everything else on a grouping of people that are 95 percent are not the people that you're talking about.

And I think it's very important to recognize that -- actually, in 1972 I was arrested for being naked on the beach in the city of San Francisco, which if I

Page 82 Page 84

My job is to staff the San Francisco reentry council, which on March 24th did unanimously vote to support -- and I believe you've gotten a letter -- I've gotten an e-mail back from you -- that the council which is made up of, just so you know, it's the mayor, it's five co-chairs of the mayor, public defender, sheriff, district attorney, and Chief of Adult Probation. They are the five cochairs, and then there are 23 members of the council including the Department of Public Health, Work Force Development, and seven formerly-incarcerated people, plus obviously some more.

And so I also in my private life, I'm the Chairman of the Board of the Essie Justice Group, which is a group of women with incarcerated loved one. And so when I was hearing the testimony, particularly the most recent testimony -- first of all, I'd like to say welcome home. Because you have every right to be here.

And when we get to housing, which I'm not going be able to stay today, but I'd like to talk to you about housing because I think that it is a critical piece of this puzzle. But I really wanted to talk a little bit about what it means to be on the forefront of a culture change, which is where you're sitting. And I think it's very exciting; it's exciting to hear such thoughtful comments and questions and concerns.

had been found guilty which for some reason I wasn't -that's a long story -- I would be a registered sex
offender to this day how many years later, 46 years
later. And this is what we're talking about when we're
talking about sex offenses; so I think we should be very
careful about what the term means, what the fear is, and
in fact, in terms of the childcare example that was
used, I have children.

I think we obviously all want to keep our children safe. I would say if you have a childcare center in your place of employment, you better have some protections for those children no matter where they are. The Hall of Justice where I work in San Francisco has a childcare center. There are all kinds of people that come in and out of there; some of them are guilty, some of them aren't.

But there are plenty of people in that building, and somehow they manage to keep their children safe. And I think that that's the important point of having a place where there are children and not coming up with some kind of regulation that blankets everyone and turns it into something that really becomes its opposite. So I just wanted to mention that because here we are.

COUNCILMEMBER PEREZ: If I could just

Page 83

1 1 interrupt you for a second because I came up with that that entire scene with many of the first responders. 2 2 example off the cuff. And they were talking about how everything is 3 3 MS. SHAIN: I'm not saying -- it's not a triggering everything, and that this is a department 4 4 personal thing. that has become kind of decimated. Obviously, the 5 5 COUNCILMEMBER PEREZ: In fact, as we were Department of Public Health in San Bernardino has as 6 6 talking I want to make it clear that I thought of ten 7 7 other examples that have nothing to do with sex And then you have to begin to figure out, 8 8 "Well, how do you heal from these things?" And that's, offenders; one that I was just sharing earlier just so 9 9 that it's not misunderstood that that was what I was I think, where we're coming with what we want to be part 10 10 focusing on, because it wasn't at all. of and what I'm so excited about you making the attempt 11 11 First of all, to the extent I was focusing on to be part of from your own perspective, is how do we 12 12 that, it would have been of a crime that was reasonably create a healing environment where people who had 13 13 nothing to do with the damage that other people are related, not being naked on a beach. Because really, 14 14 feeling are able to go to work there? You know, whether that's a crime? When? 1.5 1.5 MS. SHAIN: That's what I said. or not they have a criminal record. 16 16 COUNCILMEMBER PEREZ: I live in San Diego. We Because I'm of a somewhat older generation, I 17 17 have Black's Beach. worked at a temporary agency for a while. In the 18 18 But just as an example -- and I don't want to reception, there were two piles of questions; everybody 19 19 open up another Pandora's box, but just so that it's got tested when they walked in. And I was told my first 20 clear that I was not focusing in any way, shape, or form 20 day of work, "If any black person comes in, give them 21 21 these questionnaires." You know, and then everybody on issues related to children and sex offenders, I was 22 22 thinking of another example where a workplace had just else got these questionnaires. 23 23 undergone something very traumatic like a workplace I don't know what was in those exams. I don't 24 2.4 violence incident, and the person who was applying know what was in them, but I can guarantee you it wasn't 25 25 perhaps would trigger something related to that so that everybody would have a fair chance of getting Page 86 Page 88 1 1 incident. employment. And those are the kinds of things that are 2 2 My question really was very broad. Using an in the past. You know, that is a culture shift that has 3 3 example, the question being, "Would it be fair, in your happened. And all of us are now looking at a new and 4 4 opinion as an commentator, for the employer to use that really critical one today. 5 5 as a factor?" And again, I thought of fifteen other COUNCILMEMBER PEREZ: Thank you. 6 ones, but I just wanted to make it clear that the sex CHAIRPERSON MANDELBAUM: Thank you. 7 7 offender issue was not meant to be anything to imply Are there others wishing to provide public 8 8 that I wanted it included it in the regulations. 9 9 MS. SHAIN: So let me just say I think that in A familiar face. 10 10 PUBLIC COMMENT BY NOAH LEBOWITZ any example, including -- I mean, I know that you're the 11 11 person who raised it and I recognize that there are a MR. LEBOWITZ: Good morning, everyone. 12 12 lot of opinions and there are a lot of issues in both of COUNCILMEMBER IGLESIAS: Good morning. 13 13 MR. LEBOWITZ: My name is Noah Lebowitz. the things that you're talking about. 14 And I would just say that the thing that we're 14 That's N-O-A-H, L-E-B-O-W-I-T-Z. 15 15 trying to parse out or trying to understand here is what I'll try to keep my comments short today. I 16 16 is it that triggers someone's fears? That is a don't want to repeat anything; I just want to highlight 17 17 reasonable thing that we want to be able to control in a a few things. 18 work environment and one of the things that we really 18 So I'm here. I'm a partner at the law firm of 19 19 need to work with each other to overcome. Duckworth, Peters, Lebowitz & Olivier in San Francisco 20 20 And it may be -- you know, it's interesting. and I'm here today in my role as the chairman or chair 21 21 Because I work in probation, we had a meeting with some of the Fair Employment and Housing Regulation and 22 22 of the people from the San Bernardino probation Commission Council. 23 23 department, which was -- they were not in the middle of Let's start over. The Fair Employment and

Page 89

Housing Council Regulations Committee of the California

Employment Lawyers Association. CELA as we all know is

Page 87

24

2.5

24

25

the shooting that happened in San Bernardino, but many

of them were in the building. And so it became part of

1.5

a statewide organization made up of, I believe now we're 1,200 attorneys primarily representing employees in their practice. And we have been involved, as you all know, in the regulatory process and anything related to the employment side of FEHA for several years now.

1.5

And our goal, just to restate, is always that regulations should be made clear, should be made comprehensive, and should be written with the idea of clear rules that help avoid litigation.

We may be lawyers we may make our livings as lawyers in litigation, but we do honestly believe that -- and our main priority especially in the rulemaking process is that clear rules help prevention and compliance. And our goal is to assist in voluntary compliance around the state and not to increase litigation.

With that in mind, there's only a few things I want to highlight today. Our written comments will be submitted by the end of the day -- we're not quite finished yet, so you'll get those this afternoon -- but also informed by the comments today, because I think it's been a very helpful discussion.

And I will take two minutes to go outside the scope here and thank Director Kish for all of his work on obtaining the new budget line for the online system

doesn't actually provide a definition itself, it cross-references back to 017(e).

And if you go to the original language of 017(e), the proposed adopted regulations that are before us purport to strike the language that I believe 010 was trying to reference back to. So it appears we have a circular cross-referencing back to nothing. And so I would suggest that the Council take a look to make sure that our interpretation of that is accurate and to correct if that's the case.

COUNCILMEMBER SCHUR: And that's a problem because?

MR. LEBOWITZ: So just a technical glitch.
And just a couple of points I just wanted to
endorse, especially from both the NELP and
Professor Zatz's comments which are comprehensive and
thorough and taken together really do paint a very
comprehensive picture what our comments will be. We
will be largely adopting substantively what they have
said already.

But to highlight a couple of items, the importance -- trying to be as specific as possible -- of NELP's comments in regards to the individualized assessment and the idea of providing notice and an opportunity to cure, so to speak. Those concepts are

Page 90 Page 92

that's going to be created. It is a prime example of good government that the director came to the community, asked the community what it was that was wrong with the system, took all of our feedback from both sides of the equation and implemented it and fortunately advocated on behalf of making a system -- that is, creating a system that will be accessible and useable by all. And so thank you on behalf of all our organization. It is truly good government.

So to start on our comments, technically I think -- and I don't know if I'm reading this wrong or if our community's been reading this wrong or if it is a drafting error, but I believe there is a drafting error in the section -- the revision in the very first paragraph. So in 11017(a), in the proposed striking of the cross-reference to section 11010 which has been more general, which is not part of the rulemaking but is part of the general regulations title of the affirmative defenses to employment discrimination.

The way we read the subsection -- this is going to get a little complicated. So in section 017(a), it cross-references section 010, just to use shorthand. It used to be subsection (c) in relation to the definition of job-relatedness. If you go back to job-relatedness in 010, it cross-references -- it

familiar in employment law, especially in the context of a just cause contract employment that can only be terminated for just cause. Typically those clauses come with just that, an opportunity for a notice and a right to cure.

So folks in the employment law field are familiar with those concepts and those terms and I think they apply quite well in the situation where you've got a -- someone who has been screened out because of a rule or bright-line rule or not-so-bright-line rule based on a criminal history.

So we would endorse those concepts and ask that the Council consider inserting some language within the regulation that entitles the applicant or the employee who has subsequently been screened out and somehow adversely affected in the workplace either by promote, transfer, or even terminated because of discovery of a criminal history -- a record of criminal history that they be given notice and an opportunity to cure, explain, what have you and all the various factors.

The other major issue is -- and I think this is highlighted by the gentleman who testified earlier a few moments ago. And that is in regards to the statistics that everyone's been talking about for some

Page 91

1

2

3

5

6

7

8

9

10

11

12

13

14

1.5

16

17

18

19

20

21

22

23

24

25

1

2

3

4

5

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

time and how to deal with statistics in this situation.

1

2

3

4

6

7

8

9

10

11

12

13

14

1.5

16

17

18

19

20

21

22

23

24

25

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

I think we can bring the litigator's point of view that some of the Councilmembers were querying about earlier. Because this is where -- when things do break down and we do end up in litigation and we do have to figure out how these how's these things play out in a courtroom.

And the ability to use statistics and what statistics are available is really a matter of -- really has a significant impact on how available a lawsuit really is to an individual. Because of the cost-prohibitive nature of proving statistics in an individual case of litigation, if you're talking about -- because most of -- the regulations are not really focused on -- they certainly can be applied in a class-wide basis. But they're also -- they're not exclusive to that. They are -- taking into account individual cases of disparate impact, how a disparate impact would impact and effect an individual.

And if you're talking about an individual bringing a lawsuit saying they were unlawfully screened out of a job because of their criminal history. And part of the prime fascia case is that they have to prove -- have a burden of proof that there is a statistical adverse impact on the category or group of people to

it's just a \$50 dollar fine and they'll take the \$50 dollar fine as explained before.

If they know that there is no real penalty, there's no real litigation coming out of this and there's no potential real litigation or legal liability to come from it, it's a negative incentive. No one is going think that these are enforceable or real. So we would encourage a strong look at that as prima fascia

And as Councilmember Perez noted, you were trying to suss out where this would play out in the litigation with the burden of proof and the shifting burdens of proof. Now, remember that these are disparate impact cases. They aren't just for treatment cases, so there's no pretext analysis.

If it shifts back, this would be -- as these would play out in litigation, the statistical element would be an element of the plaintiff's prima fascia after which the defense could come back. The burden would shift to the defense to come back and show through the end that they made the individualized assessment and all the factors that came into play in the individualized assessment and it meant the standard of being job-related and justified by business assessment.

After which the burden as set forth in the

Page 94 Page 96

which they belong.

To prove that without having some guidance in these regulations or some clear statement about both what statistics can be looked at or should be looked at, and even we would endorse Professor Zatz's proposal that there be a rebuttal of presumption established within the regulations of the statewide statistics.

That means an individual has to spend conservatively \$10,000 to \$15,000 dollars on an individual case just for the cost of the expert who they're going have to retain, who is going to have to come in and testify, both give an expert report, do the research, show the research, do an expert report, have their deposition taken, and then come in and testify at trial just to prove one element of a prima fascia case. That is prohibited. And that will preclude anybody from being able to enforce the laws and the regulations that are being contemplated here as a whole.

So it will be -- if there's not a clear statement about the statistics, it is our position that it will be a significant barrier to true enforcement of these regulations in a litigation standpoint. And without that prospect being out there of the litigation, then that will be a negative incentive and that folks will not come into a situation where they think maybe

regulation would shift back again to the plaintiff not to prove pretext, but to prove that there was a more narrow alternative means or however the language is. So that would play out. So it's not an intent scenario that requires a showing of pretext, and that's how it would play out.

COUNCILMEMBER PEREZ: And are you saying then that absent being allowed to use statistics in the first instance for the prima fascia case, the case won't be able to go past that stage?

MR. LEBOWITZ: I think that the point is that statistics will always be able to be used. The plaintiff can use whatever they want to show that; right? The point is about how practically speaking does an individual plaintiff go about obtaining the necessary evidence to prove -- to establish their prima fascia

And if it's just left unstated or ambiguous, it will be interpreted that the plaintiff has to go and prove in each instance the proper scope of statistics and what those statistics are. And to do that, the only way to do that is through expert testimony. The only way to go get admissible evidence on that would be through expert testimony and the cost would be prohibitive.

Page 95

1.5

CHAIRPERSON MANDELBAUM: What would you thoughts be on -- because this is something I examined a lot initially with Councilmember Schneiderman before, and the problem is we can envision scenarios where that's not true. And so it was -- it's hard to craft that universe. Certainly it's true in the aggregate, I mean, if you look at a job open in California and you look at California's statistics. But it's not always the case. I mean, what if you're talking about a rocket scientist position? So is there some subset where you think that the declaration of presumption can be more affirmative? I mean, ultimately it's still litigation and plaintiff's right to prove. I don't want these regulations to do more than they're intended to do as regulations. But it seems like maybe that was one way to go 

But it seems like maybe that was one way to go was to carve --- it was just hard to figure out a way to carve out a universe because there are a myriad of different ones that I haven't seen any empirical evidence to indicate that rocket scientists from certain protected categories are more likely to have a criminal conviction.

2.0

2.4

1.3

So I mean, there are scenarios and that's just an example.

COUNCILMEMBER BRODSKY: You don't remember the

DIRECTOR KISH: I'm not as deep in this as you are, Chairman.

Isn't it just establishing a prima fascia case in saying, "This is a prima fascia case"? And then the regular sort of burden-shifting process goes on. It's just saying if you use these statistics and they show what you say they do, then that's your prima fascia case.

CHAIRPERSON MANDELBAUM: Well, so what the EEOC did is essentially that, except all within that first establishing a disparate impact, they said, "Okay, we'll allow plaintiffs at least before the commission to say -- given this national statistics for disparate impact."

But employers still have the opportunity within that first disparate impact prompt to say, "Well, that's not the case in this job because our job is -- the job I'm applying for is 'X' and there's just no reason to believe that that" -- back to the rocket scientist, that in this context there's a disparate impact.

So they basically created like a multi-step prong just on that first step.

COUNCILMEMBER IGLESIAS: So I would think that -- I would be in favor of going along with that as

Page 98

Page 100

astronaut who drove from Houston to Florida with a dead body?

CHAIRPERSON MANDELBAUM: I do remember that. Although, I don't remember which protected category. But the point is there's a bunch of ones when you start slicing and dicing where that's just not the case where an affirmative proof would be required by the plaintiff. So it's -- I think we need to ruminate on it further. But how to do that in a way that's responsible as a regulation and not just as a guide to enforcement is trickier; easier said than done.

MR. LEBOWITZ: No, I don't disagree that your job is difficult. But I would fall back on the EEOC guidance in that instance. And the EEOC is seemingly comfortable with making the pronouncements as hard as what the statistics meant on a national level. So I would simply fall back on that.

CHAIRPERSON MANDELBAUM: And they made sort of a mini-burden shifting within the first prompt, which is once the statistics are there, the employer then can still demonstrate that in that specific context that's applicable. So they sort of created a mini-burden shifting all within the first step of the analysis.

 $\label{eq:MR. LEBOWITZ: That may be an answer to it.} \\$  There may be another way to do it.

you're describing. Because just as I have known in the housing context, the similar sort of barrier to any realistic enforcement occurs because of the cost of hiring an expert to come up with the right statistics.

So I think it would be helpful, really, for both parties to have there not be a lot of litigation throughout the scope. If you wanted to do something different, we could do something like the presumption would be not that state statistics are always in everywhere sufficient, but if the majority of the qualified employee pool -- majority of the qualified applicant pool is from California, then the statistics -- you know, something like that. It could be narrowed a little.

CHAIRPERSON MANDELBAUM: Yeah, I think that's a good way to go. I mean, the geographic bounds are less problematic and I think your point is well-taken about reconsidering prominence of that. I think it's more in the context of specific positions, particularly positions that have specialized training or higher levels of education where those statistics veer out.

Now, Professor Zatz did point out that under at least some college education under that category, the statistics are even more pronounced. But I don't know that that would be true and certainly haven't seen any

Page 99

1.5

empirical evidence that that's true about Ph.D.'s, for example or something. So that's where I think it gets a little messy, but maybe the EEOC's got its --

1.5

COUNCILMEMBER SCHUR: There's also some precedent out there in the context of insurance redlining. You know, there's certain underlying statistics that if you just did them in the abstract, might produce their corollaries. But we decide as a policy basis, they're not ones we want to use; right? You can't underwrite loans, for example, based on certain things that we know are closely tied to racial discrimination.

So I don't think we're totally stepping out of the box to say there's a set of statistics here that we're comfortable relying on. You always have a chance to show that they're different in a particular context. But in general, we know that this is what happens and that evidence is indisputable. And we can make that presumption, and I don't think there are sort of parallels in other places where the law has said, "We're not going allow certain categories because we know off the top of our head that they're either not professionally-related or they always have a disparate impact."

COUNCILMEMBER BRODSKY: And my concern is that

are by implication and covered by other parts of the regulations or whether they should be specifically set out in other subsection in these regulation would be part of our written comments.

But to your question, is there a disparate impact case that can be made without statistical --

COUNCILMEMBER PEREZ: At its initial state.

MR. LEBOWITZ: Yes, at the prima fascia. I don't know. I don't think so. We don't do enough of the disparate impact litigation; at least I don't have that experience to be able to say one way or the other.

COUNCILMEMBER PEREZ: And my follow-up question, just as I'm looking now at the way we've organized these and I'm just curious if your written comments are going to address this, but would you -- reading them now, and it's really made up of one section which of course speaks my language because it's what you do at the workplace level to avoid this from occurring in the first place.

What we don't have in the regulations, and I certainly see in a lot of other sections that we have, is how the you prove the case as a separate section of the regulation? Is that something that you think we might clarify?

MR. LEBOWITZ: I don't know. This is unique

Page 102

Page 104

we get too specific as to the particular job category that we're going to do what you're saying we shouldn't do, which is to make this litigation so expensive that we're going to deter folks from invoking their rights. So I think we have to avoid that risk of falling into saying that you've got to prove adverse impact as a rocket scientist, for example.

COUNCILMEMBER PEREZ: So I've got -- first of all, thank you for giving a litigator's perspective.

I guess the question I still have, and this is just because I'm alone in these cases is in addition to the issue on statistics, is there a another way that this prime fascia case can be established? I guess I just keep hearing about that. Is that the only way?

MR. LEBOWITZ: Well, I don't -- to us, we're -- and as we've gone back and gone through the regulations, part of what will be in our written comments will be -- and my thoughts aren't completely clear on it right this second, so I don't want to go into all the details. But because this is a disparate impact analysis as opposed to a disparate treatment analysis, and that the regulations don't really deal with disparate treatment and whether or not they should is a question that we ponder whether or not they should more explicitly. Whether they are could be argued they

situation, so I don't know that that would -- I'll go back and ponder to see if we can organize them and see if that makes sense, but I haven't thought about it along those lines. I know what you're saying.

COUNCILMEMBER PEREZ: Every section it says -MR. LEBOWITZ: -- establishing discrimination.
We haven't really had it. This is kind of a mix of all
of that, and I think it probably is too intertwined to
be able to separate out. It's just my initial thought.
But I'll go back and think about it. Can see if there's
something that makes, we'll put it in our comments.

The only other comment I had is for Councilmember Schur. The issue of licensing is something that we had never really thought about until this process. And we have come to realize that, first of all, we agreed with Director Kish that the Department and the Council has jurisdiction over this under Government Code 12944.

But also, in response to Business and Professions Code 480 which I never looked at until an hour ago, I would take the EEOC's position in that it's preempted to the extent that it is a -- that a government agency or a licensing board would rely on compliance with the state law that would have a disparate impact on a protected category, that it

Page 103

1 1 violates title 7 and is preempted. said, it is not just an employment issue. It is 2 2 COUNCILMEMBER SCHUR: I appreciate that. It's significantly a housing and services issue as well. 3 3 probably an argument that I'll make as well that whether COUNCILMEMBER PEREZ: Back to the statistics. 4 4 this Council can overwrite a statute is in our Sorry. So because I'm just trying to wrap my brain 5 5 regulations. around this, and again, thank you so much for giving a 6 6 MR. LEBOWITZ: But I think you have two litigator's perspective. 7 7 conflicted theoretical --So if statistics are the primary and exclusive 8 8 COUNCILMEMBER SCHUR: We do have conflicting way of showing this, does that mean that a 9 9 statutes, so we can interpret. Yes. non-African-American or non-Latino applicant who was 10 10 DIRECTOR KISH: One is the effect of 012944 denied employment perhaps solely or primarily on the 11 11 which says, "Shall be unlawful for a licensing board to basis of criminal background has no case? 12 12 require a qualification that has an adverse impact on MR. LEBOWITZ: On a disparate impact claim, 13 13 any class." I don't know if they have a case or not. On a disparate 14 14 COUNCILMEMBER SCHUR: Right. treatment claim, perhaps. Depending on how the 1.5 1.5 DIRECTOR KISH: And then it lists them. I individual -- how that rule is applied to the person who 16 16 is not within the categories of statistical knowledge of mean, that's just out there. 17 17 COUNCILMEMBER SCHUR: You know, I agree. And what's statistically accepted as far as having a 18 18 I just think we have to figure out what our negative impact. 19 19 interpretation is and how we want to proceed. And I can It certainly have a disparate treatment claim 20 20 tell you that coming at this from a different based on the fact that, say, they're -- make up a data 21 perspective, licensing boards are a huge issue on a 21 category. Whatever it is, that's not within the known 22 22 variety of fronts. They create real problems in the statistics or the acknowledged statistics on that 23 23 disability arena because they often set up rules that adverse impact. 24 24 make it difficult for certain people with disabilities It would certainly potentially have a 25 25 to provide reasonable accommodations and they haven't. disparate treatment claim based on fact that their Page 106 Page 108 1 1 And they are notorious for not having their category -- whatever they happen to be a member of, 2 2 own processes and abilities and consciousness that they their category -- or the folks who are not in their 3 3 can or have to make accommodations to their own category have been allowed to have employment or even 4 4 licensing requirements. So it is -- I think there's a screen-out. 5 5 very generalized issue here around licensing in a CHAIRPERSON MANDELBAUM: Well, I think 6 variety of contexts: housing and employment and other Professor Zatz's comments address the zone of interest 7 7 standard for standing under these civil rights statutes. things. 8 8 And I said this came up for me in a completely And they cite very compelling supreme court precedent on 9 different context where I realized that the state 9 this about if you're impacted by -- no. 10 agency's relying on this statute. And so I agree; it's 10 If it has a disparate impact that's 11 11 something we should definitely take a look at. We have discriminatory in the first instance and you may not be 12 12 more authority than I though and that's perfect. a part of that group but you're impacted because of that 13 13 MR. LEBOWITZ: And I think frankly, to be illegal implementation, and under certain circumstances 14 14 completely honest, we had never -- I had never even read you do have a -- you're within the zone of interest and 15 15 12944; maybe three weeks ago. And to me it seems right negatively impacted. 16 16 for a full set of rulemaking in not just part of this So there is some authority to cover some of 17 17 rulemaking, but I would suggest that the Council those instances, and Professor Zatz touched on that and 18 18 undertake a full set of rulemaking -- since you don't got me thinking. 19 19 have enough to do -- on that particular issue. COUNCILMEMBER PEREZ: And then other side of 20 20 I think that could be -- that would prove a the question is, let's assume an employer actually goes 21 21 fruitful discussion. And if the governor is truly of for a good faith effort; goes through the process, the 22 22 the mind that these things are a priority, I would analysis is thoughtful, and writes a letter saying the 23 23 suspect that having a fruitful full-blown rulemaking legitimate reasons for which this person was not hired. 24 discussion about it would be welcome. 24 I guess it seems to me -- I'm just trying to 25 25 COUNCILMEMBER SCHUR: And I think, like I wrap brain around the statistical issue that even having

Page 109

1 1 done all of that, if the person impacted falls within -or not someone had a disability; you know, the initial 2 2 and I'm not going to use the zone of interest -- just question, was someone a qualified individual with a 3 3 falls within those racial/ethic categories that -disability, and that was just a prima fascia case. 4 4 I guess I just don't want it to negate automatically the And it was finally clarified both on the state and 5 5 thoughtfulness that I'm assuming in their hypothetical. federal level. It's just a prima fascia case; that 6 6 MR. LEBOWITZ: Well, their thoughtfulness should not be the focus of the litigation. I think the 7 7 comes in in their response. This is just a prima fascia same kind of concept should --8 8 case we're talking about; right. You have to presume COUNCILMEMBER PEREZ: Translate. 9 9 that there's a law suit. I mean, it's up to the MR. LEBOWITZ: Yeah, I think that has a lot. 10 10 individual to, in their own mind, believe whether or not COUNCILMEMBER PEREZ: Okay. Thank you. 11 11 the employer's been actively --COUNCILMEMBER SCHUR: Let me just say -- it's 12 12 COUNCILMEMBER PEREZ: I guess in my ideal not directly around here, but there are some 13 13 world it might be great to be able to give an incentive circumstances in the disability context where disparate 14 14 to an employer to say he do the right thing; if you go impact is a different analysis than the statistical 1.5 1.5 through the process and you do the analysis, I mean. analysis we're talking here. 16 16 MR. LEBOWITZ: I think there is in the Somebody asked the question about whether it's 17 17 defense -- in the individualized assessment language is always this analysis, but it plays out a little 18 18 that incentive. Because when you do it just like you different in the disability field. I don't think the 19 19 mentioned earlier, the interactive process and kind of impact's this ragged; I just wanted to say that. Sorry. 20 20 best practices and certainly the disability field, we COUNCILMEMBER IGLESIAS: And just to so sort 21 see the best practices is when the employer puts their, 21 of comment on the zone of interest analysis too. As I 22 in good faith, their efforts in writing and sends it 22 understand, part of our authority includes also the 23 23 back contemporaneously to the employee who's requesting Unruh Act, and the Unruh Act talks about arbitrariness. 24 24 accommodation or is in need of accommodation and details So there could be a linkage there, I think, between the 25 25 their efforts. hypo that was raised about a person -- if you're not Page 110 Page 112 1 And then, you know, there is an incentive to being hired for your criminal record, but that basically 2 2 that because if they end up in litigation -- because arbitrary in your situation, then you can seek a 3 3 it's not under their control, it's under the individual connection. 4 4 employee or applicant's control whether or not to bring COUNCILMEMBER BRODSKY: But Unruh isn't 5 5 litigation regardless of what's put in front of them -supposed to apply in employment. 6 that the incentive is they have a defense and that they COUNCILMEMBER IGLESIAS: So I'm thinking more 7 7 have the contemporaneous writings and not have to do it broadly. 8 8 COUNCILMEMBER BRODSKY: Just analogously. retrospectively. 9 9 So I think that same incentive exists within MR. LEBOWITZ: Thank you very much. 10 the context of how these regulations are drawn up. 10 CHAIRPERSON MANDELBAUM: Thank you. 11 11 COUNCILMEMBER PEREZ: Yeah. But the only So it's 1 o'clock. Well, a couple of things 12 12 reason that I'm making the distinction is that because I'd like to say. 13 we're relying so heavily or discussing so much the issue 13 One, if people can sign the sign-in sheet, 14 of statistics which apply relatively narrowly. And then 14 that will help us know who was here provide notice and 15 15 subsequent rulemakings. So if you haven't done so, not taking the zone of interest issue into account on a 16 16 specific group, it's almost an inclusion or exclusion

field, when we had to litigate for a decade over whether  $Page \ 111 \\$ 

17

18

19

20

21

22

23

24

25

within that group.

vou've --

So I understand it much better now that

MR. LEBOWITZ: I think my only point is

MR. LEBOWITZ: And again, in the disability

that -- just to reemphasize, it's just the prima fascia

COUNCILMEMBER PEREZ: Sure.

So it's 1 o'clock. Well, a couple of things
I'd like to say.

One, if people can sign the sign-in sheet,
that will help us know who was here provide notice and
subsequent rulemakings. So if you haven't done so,
please remember to do so.

It's about 1 o'clock. Are there additional
people that want to provide public comment? Because we
can maybe verify whether this is something we can close
out before lunch or whether we will need to resume in
the afternoon session.

Are there other people who want to provide
public comment? I don't see any -- on specifically on
this issue, on the public comment hearing that we're
holding.

\_\_\_\_\_

Page 113

17

18

19

20

21

22

23

24

25

1	All right. Well, seeing no additional public
2	comment, thank you for taking the time to provide public
3	comments regarding issuance of the proposed amendments
4	to the FEHA regulations concerning the use of criminal
5	history in employment decisions.
6	We'll accept written comments on the proposed
7	regulations until 5:00 PM today.
8	With that, the hearing portion of this meeting
9	is adjourned. And with that, the morning session of
10	this meeting is adjourned.
11	(Ending time: 12:57 PM.)
12	(Linding diffe. 12.57 FPI.)
13	
14	
15	
15 16	
17	
18	
19	
20	
21	
22	
23	
24	
25	
	Page 114
1	REPORTER'S CERTIFICATE
1 2	REPORTER'S CERTIFICATE
	REPORTER'S CERTIFICATE
2	REPORTER'S CERTIFICATE  I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876,
2	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876,
2 3 4	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify:
2 3 4 5	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify: That the foregoing proceedings were
2 3 4 5 6	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify: That the foregoing proceedings were stenographically reported by me at the time and place
2 3 4 5 6 7	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify: That the foregoing proceedings were stenographically reported by me at the time and place therein set forth and were thereafter transcribed;
2 3 4 5 6 7 8	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify: That the foregoing proceedings were stenographically reported by me at the time and place therein set forth and were thereafter transcribed; That the foregoing is a true and correct
2 3 4 5 6 7 8	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify: That the foregoing proceedings were stenographically reported by me at the time and place therein set forth and were thereafter transcribed; That the foregoing is a true and correct transcript of my shorthand notes so taken.
2 3 4 5 6 7 8 9 10	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify: That the foregoing proceedings were stenographically reported by me at the time and place therein set forth and were thereafter transcribed; That the foregoing is a true and correct transcript of my shorthand notes so taken. I further certify that I am not a relative or
2 3 4 5 6 7 8 9 10 11	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify: That the foregoing proceedings were stenographically reported by me at the time and place therein set forth and were thereafter transcribed; That the foregoing is a true and correct transcript of my shorthand notes so taken. I further certify that I am not a relative or employee of any attorney or any of the parties nor
2 3 4 5 6 7 8 9 10 11 12 13	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify:     That the foregoing proceedings were stenographically reported by me at the time and place therein set forth and were thereafter transcribed;     That the foregoing is a true and correct transcript of my shorthand notes so taken.     I further certify that I am not a relative or employee of any attorney or any of the parties nor financially interested in the action.
2 3 4 5 6 7 8 9 10 11 12 13 14	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify:     That the foregoing proceedings were stenographically reported by me at the time and place therein set forth and were thereafter transcribed;     That the foregoing is a true and correct transcript of my shorthand notes so taken.     I further certify that I am not a relative or employee of any attorney or any of the parties nor financially interested in the action.     I declare under penalty of perjury under the
2 3 4 5 6 7 8 9 10 11 12 13 14 15	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify:     That the foregoing proceedings were stenographically reported by me at the time and place therein set forth and were thereafter transcribed;     That the foregoing is a true and correct transcript of my shorthand notes so taken.     I further certify that I am not a relative or employee of any attorney or any of the parties nor financially interested in the action.     I declare under penalty of perjury under the laws of California that the foregoing is true and
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify:     That the foregoing proceedings were stenographically reported by me at the time and place therein set forth and were thereafter transcribed;     That the foregoing is a true and correct transcript of my shorthand notes so taken.     I further certify that I am not a relative or employee of any attorney or any of the parties nor financially interested in the action.     I declare under penalty of perjury under the laws of California that the foregoing is true and correct.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify:     That the foregoing proceedings were stenographically reported by me at the time and place therein set forth and were thereafter transcribed;     That the foregoing is a true and correct transcript of my shorthand notes so taken.     I further certify that I am not a relative or employee of any attorney or any of the parties nor financially interested in the action.     I declare under penalty of perjury under the laws of California that the foregoing is true and
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify:     That the foregoing proceedings were stenographically reported by me at the time and place therein set forth and were thereafter transcribed;     That the foregoing is a true and correct transcript of my shorthand notes so taken.     I further certify that I am not a relative or employee of any attorney or any of the parties nor financially interested in the action.     I declare under penalty of perjury under the laws of California that the foregoing is true and correct.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify:     That the foregoing proceedings were stenographically reported by me at the time and place therein set forth and were thereafter transcribed;     That the foregoing is a true and correct transcript of my shorthand notes so taken.     I further certify that I am not a relative or employee of any attorney or any of the parties nor financially interested in the action.     I declare under penalty of perjury under the laws of California that the foregoing is true and correct.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify:     That the foregoing proceedings were stenographically reported by me at the time and place therein set forth and were thereafter transcribed;     That the foregoing is a true and correct transcript of my shorthand notes so taken.     I further certify that I am not a relative or employee of any attorney or any of the parties nor financially interested in the action.     I declare under penalty of perjury under the laws of California that the foregoing is true and correct.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify:     That the foregoing proceedings were stenographically reported by me at the time and place therein set forth and were thereafter transcribed;     That the foregoing is a true and correct transcript of my shorthand notes so taken.     I further certify that I am not a relative or employee of any attorney or any of the parties nor financially interested in the action.     I declare under penalty of perjury under the laws of California that the foregoing is true and correct.  Dated this 19th day of April, 2016.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify:     That the foregoing proceedings were stenographically reported by me at the time and place therein set forth and were thereafter transcribed;     That the foregoing is a true and correct transcript of my shorthand notes so taken.     I further certify that I am not a relative or employee of any attorney or any of the parties nor financially interested in the action.     I declare under penalty of perjury under the laws of California that the foregoing is true and correct.  Dated this 19th day of April, 2016.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify:     That the foregoing proceedings were stenographically reported by me at the time and place therein set forth and were thereafter transcribed;     That the foregoing is a true and correct transcript of my shorthand notes so taken.     I further certify that I am not a relative or employee of any attorney or any of the parties nor financially interested in the action.     I declare under penalty of perjury under the laws of California that the foregoing is true and correct.  Dated this 19th day of April, 2016.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify:     That the foregoing proceedings were stenographically reported by me at the time and place therein set forth and were thereafter transcribed;     That the foregoing is a true and correct transcript of my shorthand notes so taken.     I further certify that I am not a relative or employee of any attorney or any of the parties nor financially interested in the action.     I declare under penalty of perjury under the laws of California that the foregoing is true and correct.  Dated this 19th day of April, 2016.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify:     That the foregoing proceedings were stenographically reported by me at the time and place therein set forth and were thereafter transcribed;     That the foregoing is a true and correct transcript of my shorthand notes so taken.     I further certify that I am not a relative or employee of any attorney or any of the parties nor financially interested in the action.     I declare under penalty of perjury under the laws of California that the foregoing is true and correct.  Dated this 19th day of April, 2016.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify:     That the foregoing proceedings were stenographically reported by me at the time and place therein set forth and were thereafter transcribed;     That the foregoing is a true and correct transcript of my shorthand notes so taken.     I further certify that I am not a relative or employee of any attorney or any of the parties nor financially interested in the action.     I declare under penalty of perjury under the laws of California that the foregoing is true and correct.  Dated this 19th day of April, 2016.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	I, MAXIMILLIAN A. CONTRERAS, CSR No. 13876, Certified Shorthand Reporter, certify:     That the foregoing proceedings were stenographically reported by me at the time and place therein set forth and were thereafter transcribed;     That the foregoing is a true and correct transcript of my shorthand notes so taken.     I further certify that I am not a relative or employee of any attorney or any of the parties nor financially interested in the action.     I declare under penalty of perjury under the laws of California that the foregoing is true and correct.  Dated this 19th day of April, 2016.

Α
AA03716 1:25
Aaron 4:5 56:4,6
abilities 107:2
ability 21:22 38:15 94:8
able 7:13 18:16 22:25
25:22 26:2 33:21 40:9
41:2,25 46:16,19 53:22
74:19 76:15 83:19 87:17 88:14 95:17
97:10,12 104:11 105:9
110:13
absent 97:8
absolutely 76:6
abstract 102:7
absurd 76:18
abuse 57:1 62:20 65:24
accept 7:3 78:5 114:6
accepted 72:18 108:17
access 34:2 59:19
accessible 91:7
accident 64:4 accommodation 110:24
110:24
accommodations
106:25 107:3
accomplish 19:24
account 94:17 111:15
accountability 67:25
73:1
accountable 81:1
accurate 92:9 accurately 24:17
acknowledged 108:22
acknowledgement 71:20
acknowledging 19:22
44:24
across-the-board 43:22
act 5:19 16:15 73:6,7
112:23,23
action 5:23 115:13 actively 110:11
activity 13:11
actual 11:11 18:7,8 25:3
25:12
add 14:16 20:24
addition 17:25 23:22,23
72:1 103:11
additional 14:20 26:5
55:25 82:18 113:17
114:1
address 104:15 109:6 adjourned 114:9,10
adjust 66:21
admissible 97:23
admit 32:23
adopted 92:4
adopting 92:19
Adult 82:25 83:7
adverse 38:4,12 40:7
41:7,9,11,20 42:4,9 45:16 46:16 47:1 48:8
94:25 103:6 106:12
108:23
adversely 41:10 93:16
advertisement 50:2
advocate 68:1
advocated 91:5

```
Affairs 82:3,4
affiliation 8:15
affirmative 91:18 98:12
  99.7
affirmed 43:15
afraid 16:3 76:12
African 69:15,15
African-American 29:4
  30:11 35:7 40:16
afternoon 90:20 113:21
age 6:6
agencies 60:14
agency 82:3 88:17
  105:23
agency's 107:10
agenda 10:16
aggregate 98:6
ago 6:21 11:12 22:16
  93:24 105:21 107:15
agree 47:20 59:11 70:16
  106:17 107:10
agreed 105:16
agreement 27:3
Ain't 30:11
aligned 11:1
allow 44:8 54:16 100:12
  102:21
allowed 97:8 109:3
allows 44:10,13
alternative 23:4 97:3
ambiguous 97:18
amendments 5:18 6:11
  7:2,17,17,22 114:3
amorphous 20:21
analogous 17:14
analogously 113:8
analogy 17:12 18:10
analysis 18:8 20:19,20
  28:6 29:22 30:24 35:9
  46:6,21 49:5 50:13,15
  50:16 54:16 96:15
  99:23 103:21.22
  109:22 110:15 112:14
  112:15,17,21
analyzed 46:12
ancestry 6:3
Angeles 7:8,9
anger 61:13 84:20
answer 28:12 35:20,24
  39:23 45:22 72:14
  99.24
answerable 35:23
anybody 70:15 72:7
  95.16
anymore 69:24 70:11
anyway 48:5
apart 67:18 71:23
apartments 79:12
apologize 82:12,13
apologized 73:10
appeal 32:19
appear 6:8
appearance 38:21
appears 92:6
applaud 84:9
applicable 36:7 99:22
applicant 11:13,25 13:5
  22:17 25:12,19 26:19
```

34:10,21 35:7 44:9

```
45:1,16 46:7,15 48:12
  49:1,24 50:23 51:25
  93:14 101:12 108:9
applicant's 111:4
applicants 9:23 10:5
  21:15 47:7 50:1.2
  51:16
application 15:1 58:8,13
  59:23,23 65:16 84:13
applied 23:16 50:10
  94:15 108:15
applies 32:5,11 36:14
  42:6 45:18
apply 11:21 22:14 23:21
  24:15 36:12 45:15 58:1
  64:17 66:20 93:8
  111:14 113:5
applying 13:1 86:24
  100:18
appreciate 71:13 76:5
  82:15 106:2
appreciation 10:7
appreciative 10:17
approached 14:18
approaching 29:10
appropriate 22:13 23:17
  46:5 48:4
appropriately 20:11 33:7
approved 55.1
April 1:7 2:7,16 5:2,5 7:4
  115:17
arbitrariness 112:23
arbitrary 35:1 113:2
area 13:18,20 35:13
  37:22 38:22 44:10
  49:25 50:2 79:24 82:1
areas 10:10,17,19 11:4
  13:4 79:9
arena 106:23
argue 19:21 36:25 37:20
  39:17,19
argued 103:25
argument 30:21 106:3
arguments 64:14
Armies 71:7
arms 70:21
arrested 29:20 84:24
arrests 40:15
articulate 25:21 27:11
articulating 24:21
arts 63:9
ashamed 73:24
asked 45:21 61:19 91:3
  112:16
asking 31:17
aspect 77:21
assess 46:9
assessed 15:8 33:7
assessment 11:6.16
  12:15 16:25 17:13
  21:25 22:15 23:6,20
  24:3 25:7,15 35:8
  45:11,21,25 53:19
  92:24 96:21,23,24
  110:17
assessments 11:23
assist 90:14
Association 89:25
```

assuming 9:8 13:1 51:14 110:5 assumption 49:22 assumptions 26:24 assure 77:10 astronaut 99:1 **ATKINSON-BAKER** 1:21 Atlanta 50:3 64:25 Attachment 6:14 Attachments 6:16 attempt 88:10 attitude 14:18 32:24 61:6 attorney 83:7 115:12 attorneys 90:2 authority 38:6 43:10,25 44:2 78:16 79:9 107:12 109:16 112:22 Authority's 78:11 authorized 39:9 automatically 44:12 110.4 available 6:12,17 24:13 63:13 94:9.10 Avenal 62:21 64:25 average 60:19 avoid 90:9 103:5 104:18 aware 16:13 18:23 Awareness 61:12 awesome 78:17

#### **B** 6:16 baby 62:7 back 15:2 19:21 21:5 27:12 45:21 51:2 54:15 55:16.21 57:4 58:7.14 61:7,13 62:8,12,13,14 62:15,16,17 63:7,9,11 69:6 70:22,23 71:18,21 72:24 74:9,14,16,24 79:24 80:1,2,22 83:4 91:24 92:2,6,7 96:16 96:19,20 97:1 99:13,17 100:19 103:16 105:2 105:10 108:3 110:23 background 78:12 81:24 108:11 backwards 74:18,19 bad 37:17 balance 27:7 **balled** 58:14 Ban 16:15 58:21 Band-Aids 71:7 banned 80:21 banning 76:7 bans 47:12 barely 31:6 barrier 95:21 101:2 barriers 10:1 39:3 76:13 76:19 based 12:7 16:20 17:8 18:22 35:20 43:16 46:2 54:6,17 66:9 76:23 93:10 102:10 108:20 108:25 basically 29:2 45:1 54:11 56:15,19 100:22 113:1

basis 29:6 49:8 94:16

102:9 108:11 beach 84:25 86:13,17 beads 71:7 bearing 21:19 becoming 14:5 began 56:25 57:1 behalf 84:8 91:6,8 believe 11:8 56:13 70:13 75:6 81:22 83:3 90:1 90:11 91:13 92:5 100:19 110:10 believes 45:11.16 belong 95:1 Bendick 40:12 benefit 16:9 Bernardino 87:22,24 88:5 best 17:6 20:4 22:21 33:2 65:23 84:4,7 110:20,21 better 15:10 19:10 54:12 85:11 111:18 beverage 64:24 beyond 17:2 23:25 40:13 bias 9:18 15:3 16:3 27:14 46.13 biases 27:12 33:2 **big** 10:15 bills 76:16 bit 14:15 15:13,19 20:20 22:6 24:6.10 40:4.5 41:21 52:4 70:2 83:22 84:16 black 30:12 66:10 88:20 Black's 86:17 blanket 47:12 blankets 85:21 blending 61:18 blocks 75:1 blueprints 57:21 board 57:3 64:18 81:3 83:13 105:23 106:11 boards 38:4,8,15 106:21 **body** 53:19,20,23 99:2 book 71:11 bothered 20:21 bottom 64:11 66:22 70:5 bounds 48:11,25 49:24 51:23 101:16 box 16:15 58:21 76:7 86:19 102:14 boy 74:1 boys' 74:1 **Brad** 65:2 braided 58:4 brain 108:4 109:25 breadth 38:24 break 55:10,11,13,16 94.4 breakdown 60:21 breaker 26:23 breakers 13.6 breaking 62:7 **Brian** 3:10 7:7,13 briefly 36:1 bright 23:20 bright-light 23:16 bright-line 11:7,14 12:18 12:24 13:8 19:15 20:14

assume 47:7 109:20

21:13 22:23,23 23:21 24:11 25:9 32:9 45:9 54:13 93:10 bring 46:7,16,17 47:9 78:22 94:2 111:4 bringing 94:21 **brings** 48:4 broad 38:19 39:13 81:11 87:2 broader 41:25 broadly 113:7 **Brodsky** 3:4 5:11 20:5 21:3 22:8 23:1,7 24:19 31:8,16 34:8 41:4 42:2 42:10,14 44:15 98:25 102:25 113:4,8 **broken** 70:22 brought 7:10 27:7 77:21 **Brown's** 81:23 bucks 59:3,7 60:7 **budget** 90:25 build 57:20 67:9 building 1:5 2:5,14 5:6 80:17 85:18 87:25 **builds** 75:13 built 65:10 bullet 23:24 26:9 27:4 71:25 bullet-pointed 33:17 bullets 71:7 **bunch** 99:5 burden 43:11,23 94:24 96:12,19,25 burden-shifting 100:5 **burdens** 96:13 Bureau 82:3 Burris 4:5 56:4,5,6 72:6 78:10 80:4,7 81:15 82:11 **business** 30:25 32:2,3 32:10 36:8 38:14 53:11 54:11 59:4.6 67:2 70:6 70:6 96:24 105:19 businesses 53:24 buy 58:14 С c 3.1 6.16 91.23 California 1:6 2:6,15 5:1 5:7 6:9,21 7:9 39:4,8

40:17 51:14,14,15 77:2 81:20 82:5 89:24 98:7 101:12 115:15 California's 98:8 call 17:5 57:13 68:1,11 68:25 69:2 callback 15:6 called 55:20 57:10 CALPIA 65:3 car 67:16 care 7:7 68:22,22 69:13 69:14 careful 37:10 85:6 cares 60:7 Carolina 50:20 cars 75:11 carve 98:17.18 case 10:22 29:11 40:6

44:11,14 45:3 47:19,22 49:10 92:10 94:13,23 95:10,15 96:9 97:9,9 97:17 98:9 99:6 100:3 100:4,8,17 103:13 104:6.22 108:11.13 110:8 111:22 112:3,5 case-by-case 54:15 cases 23:19 25:8 35:19 41:20 43:7,13 47:10 49:5 94:18 96:14,15 103:11 catch-22 80:23 categories 61:22 98:21 102:21 108:16 110:3 category 28:10 37:2,10 37:18,18 54:10 94:25 99:4 101:23 103:1 105:25 108:21 109:1,2 109:3 caught 64:13 76:3,4 cause 93:2,3 **CDC** 68:10 ceiling 62:2 **CELA** 89:25 center 19:7 32:7 85:11 85:14 Centerpoint 62:21 certain 13:10 19:16 22:24 47:16,16 54:13 79:22 98:20 102:6.11 102:21 106:24 109:13 certainly 12:13,20 23:15 27:25 42:17 55:6 81:10 94:15 98:6 101:25 104:21 108:19,24 110.20 certificate 53:24 115:1 certificate-giving 53:23 certification 53:20 54:3 **certified** 8:5 115:5 certify 115:5,11 cetera 23:17 35:9 chair 89:20 chairman 83:13 89:20 100:2 Chairperson 3:4 5:4,8 10:13 12:10,13 27:16 27:19,23 28:21 30:19 31:13.19 42:15 48:24 49:2,12,20 50:12 51:10 52:22 53:6 54:21 55:5 55:12,20 71:12 77:15 82:16 89:6 98:1 99:3 99:18 100:9 101:15 109.5 113.10 chance 16:14,15 57:4 63:6,8,10 70:14 76:9 84:10 88:25 102:15 chances 15:6 67:4 Chanee 3:5 5:11 59:11 change 23:10 38:6 62:19 70:13 75:25 83:23 84:3 changed 70:7 changes 7:16,21 52:11 64:17 73:21 character 14:2 4 charisma 71:16

charismatic 61:9

Chaya 3:4 5:8 check 14:3 55:7 78:12 checked 10:12 Chief 83.7 child 32:6 74:2 childcare 85:7.10.14 children 32:4,11 36:2,5 36:14,15 37:2 59:13 60:1 61:5 69:15 85:8 85:10,12,18,20 86:21 choice 39:18,18 57:17 **choose** 52:12 chose 65:21 71:21 circular 92:7 circumspect 12:19 circumstance 23:15 circumstances 13:9 14:10 22:1 45:13 109:13 112:13 cite 43:13,14,15 109:8 citizen 59:5 60:19 63:16 city 16:13 56:18 60:16 66:6 68:7 80:1 84:25 civil 49:14 109:7 claim 41:25 45:8 108:12 108:14,19,25 clarified 112:4 clarifies 5:23 clarify 23:11 50:14 51:18 104:24 class 15:18 106:13 class-wide 94:16 clause 21:20 clauses 93:3 Clay 1:5 2:5,14 5:7 clear 11:18,20,23 16:7 19.5 22.13 27.8 29.25 40:18 44:20 51:22 54:14 68:9 86:6,20 87:6 90:7,9,13 95:3,19 103:19 clearance 59:18 clearly 8:9 47:15 71:19 close 70:19 82:11 113:19 closely 9:15 10:23,25 102:11 clothes 36:9,10 co-chairs 83:6 coach 67:9 cochairs 83:8 Code 5:25 6:9 38:14 105:18,20 colleagues 12:14 15:22 collect 7:13 22:17 college 42:24 57:1 67:8 101:23 color 6:3 Colorado 65:7 combat 33:3 combination 84:2 come 8:11 19:21 28:7 32:8 46:14,17 47:2 50:2 56:2 58:7 62:7 63:12 67:20 70:23 74:14,25 80:1,8 84:15 85:15 93:3 95:12,14,25 96:6,19,20 101:4 105:15

30:3,9,24 32:16 33:23 45:7 49:2 68:6 88:20 110:7 comfortable 99:15 102:15 coming 34:3 47:3 51:16 57:6 60:20,21 61:7 62:11,12 63:7,9,11 64:18 67:6 69:6 74:11 74:16,24 75:16 85:20 88:9 96:4 106:20 commencing 2:15 commend 71:22 76:5 comment 4:4,5,6,7 5:17 7:14,21,24 8:1,23 9:1 18:2 19:19 27:17,25 31:11 36:1 41:5 52:17 52:20 55:25 56:4 59:11 78:18,20 81:17 82:20 89:8,10 105:12 112:21 113:18,23,24 114:2 commentator 87:4 **commented** 61:20.20 comments 7:3,5,10,16 7:20,25 8:6 9:10,11 10:8,16,18 18:4 23:3 29:1 30:4 31:11 40:11 52:10 53:8 54:23 55:2 55:22 77:8 82:19 83:25 89:15 90:18,21 91:10 92:16,18,23 103:18 104:4,15 105:11 109:6 114:3.6 commission 29:18 43:7 89:22 100:12 commissioners 81:4 commit 29:23 committed 73:6 78:23 79:23 committee 70:1 89:24 commonly 30:8 communications 59:19 communities 68:21 78:6 79:15 community 60:10 61:6 61:10 62:12,19 63:12 64:2,7,9 66:5 67:14 68:1 70:19 73:3,5,8 74:14 82:14 91:2,3 community's 91:12 companies 66:23 company 17:25 18:17 32:7,8,10 34:15 36:10 64:25 67:5 comparing 29:17 comparison 39:5 compelling 71:16 109:8 complete 27:2 75:22 completely 36:23 37:20 74:18 76:5 103:18 107:8,14 compliance 53:13 90:14 90:15 105:24 complicate 14:21 complicated 37:18 91:21 complied 25:15 component 16:16 38:9 comprehensive 90:8 92:16,18

conceivably 38:7 concept 29:1 41:11 42:6 112:7 concepts 92:25 93:7,12 concern 13:4,24 17:9 24:13 27:10 33:8 34:21 44:19 53:15 77:9 82:1 102:25 concerned 16:5 36:21 **concerning** 1:14 5:19 6:11 55:23 114:4 concerns 25:23 83:25 84:20 condition 6:5 conduct 14:11 21:25 37:5 38:7 47:11 81:13 conducts 32:10 conflicted 106:7 conflicting 38:23 106:8 confused 48:18 49:18 confusing 22:7 41:22 confusion 11:2 connected 13:11 connection 113:3 consciousness 107:2 Consequently 49:14 conservatively 95:9 consider 7:24 9:23 11:25 12:6 14:2 18:12 34:5 34:18 41:15 52:10,17 54:3.4 77:25 78:3 81:14 93:13 consideration 9:16 16:16 33:22 42:8 48:7 53:15 **considered** 10:5 20:4 48:10 considering 13:5,16 20:10 28:25 34:20 78:2 considers 26:10 construction 65:8 **Consumer** 82:3.4 contact 34:3 contemplate 41:13 contemplated 33:20 95:18 contemplates 41:12 contemplating 34:14 47:2 contemporaneous 111:7 contemporaneously 110:23 context 9:19,20 31:17 38:10 39:12 43:6 93:1 99:21 100:20 101:2,19 102:5,16 107:9 111:10 112:13 contexts 107:6 continue 55:6,17,22 continues 42:23 continuously 75:24 contract 93:2 Contreras 1:24 2:17 115:4,21 contribute 72:5 control 75:3 87:17 111:3 111.4 conversation 52:7 53:2 convict 68:13

comes 16:21 29:15,21

convicted 26:3 36:5,8
38:16 67:21
conviction 12:3 20:10
21:14,17 22:16,24 26:1
32:5,12 33:7 53:20
54:8,17 56:21 57:13
58:10,11 80:19 98:22
convictions 19:14 28:5
48:7,10 80:11
convinced 27:4
Copies 6:10
cops 68:25
<b>copy</b> 7:10,12,16 26:4 <b>cordon</b> 37:9
corner 62:14 69:1
corollaries 102:8
<b>correct</b> 45:7 92:10 115:9
115:16
correctional 68:12
Corrections 57:23 63:2
correctly 14:18 23:13
46:12
correlation 28:9 29:9,12
correlations 28:4
cost 67:1 95:10 97:24
101:3
cost-prohibitive 94:12
council 1:2 2:2 5:9,11,22
6:19 7:5,7,17,23,24 8:1 9:14 10:7 31:9 41:6
45:23 52:14,17,24
76:20 83:1,4,9 84:8,11
89:22,24 92:8 93:13
105:17 106:4 107:17
Council's 6:17,18,24 8:3
8:7
Councilmember 3:4,5,5
3:6,6 13:19,22 14:9
15:24 17:4 19:5,9 20:5
21:3 22:8 23:1,7,12
24:16,19 25:1,24 26:17
27:2 30:6 31:8,15,16 31:20,23,24 33:9,14
34:6,8,13 35:3,14,25
37:13,19,25 38:20
39:11,25 41:4 42:2,10
42:14 44:15 45:4,19
46:10,22 47:18 48:1,25
49:9,16 50:6,21 51:24
54:22,25 55:15 71:14
75:14,15 77:4,18 80:3
80:6 81:9 85:25 86:5
86:16 89:5,12 92:11
96:10 97:7 98:3,25
100:24 102:4,25 103:8
104:7,12 105:5,13
106:2,8,14,17 107:25 108:3 109:19 110:12
111:11,23 112:8,10,11
112:20 113:4,6,8
Councilmembers 3:3
5:11 55:8 94:3
Counsel 3:10
countare 19:19

counters 18:18

county 44:23

country 16:14 51:17 77:2

44:2 69:20 77:8 92:14

couple 10:10,25 12:23

92:21 113:11

```
courage 75:21
course 28:5 104:17
court 1:21 8:5,12 43:14
  55.7 58.19 109.8
courtroom 94:7
cover 28:14 109:16
covered 104:1
craft 98:5
crafts 63:10
crazy 57:24 74:10
create 15:18 44:6,12
  49:7 50:19 88:12
  106:22
created 91:1 99:22
  100:22
creates 11:2 19:23
creating 50:5 53:10 91:6
creed 6:3
cried 67:22
crime 26:3 32:6 36:21
  38:17 72:18 73:3 82:12
  86:12,14
crimes 29:19 36:2,5,15
  37:1 76:12
criminal 1:14 5:20 6:12
  9:16.19 13:11 16:20
  28:16,20 29:3 30:2
  39:13 42:9 48:7 53:15
  55:24 56:7 59:5 70:16
  78:4,8 81:13,24 88:15
  93:11.18.18 94:22
  98:21 108:11 113:1
  114:4
criteria 20:16 54:4
criterias 79:23
critical 8:8 83:20 89:4
cross-country 50:25
cross-pollination 80:7
cross-reference 91:16
cross-references 91:22
  91:25 92:2
cross-referencing 92:7
cross-state 51:1
cross-town 51:1
cry 62:6
CSR 1:24 2:17 115:4,22
cubicles 65:10
cuff 86:2
cultural 27:14
culture 18:18.24 19:6
  33:18,18,19 51:4,4
  83:23 84:3 89:2
cure 92:25 93:5,20
curious 29:8 35:15 71:18
  78:5 104:14
current 15:25
cut 59:13
```

D

data 44:13,21,25 51:3,9

d 4:1 6:14 41:6,19

**Dale** 3:4 5:11

**damage** 88:13

Dara 3:6 5:12

108:20

Dated 115:17

dawned 18:6

date 27:25

day 43:11 57:2 58:22,25 64:20 68:5 85:3 88:20 90:19 115:17 day-to-day 59:23 daycare 19:7 32:7 33:12 days 6:21 50:23 66:21 68:15 dead 99:1 deadline 7:14 deal 13:6 26:23 36:16,16 36:17 37:11 94:1 103:22 dealing 36:4 deals 36:22 debt 67:16 decade 45:6 111:25 decide 47:9 102:8 decided 66:3 decimated 88:4 decision 15:17 22:19 35:2,2 43:14 78:9 decisions 1:15 5:20 6:12 9:17 14:23 20:11 39:10 114.5 declaration 98:12 declare 115:14 deep 100:1 defendant 49:18 defender 83:6 defense 34:11 96:19,20 110:17 111:6 defenses 91:19 defined 24:3 defines 11:24 definitely 76:21 107:11 definition 91:24 92:1 degree 47:21 delineate 17:19 demonstrate 20:13 21:13 30:23 43:12 99:21 demonstrating 20:9 21:8 demonstration 31:4 49:3 denied 46:1 108:10 deny 38:16 department 5:13 17:24 18:17 34:16 57:23 63:2 67:11 81:18 82:3 83:9 87:23 88:3,5 105:16 depending 17:24 42:23 48:9 108:14 depends 49:20 deposition 95:14 describe 20:18 describing 101:1 desk 8:23 despite 47:11 detailed 14:17 details 34:19 75:23 103:20 110:24 deter 103:4 determine 50:11 70:20 78:4 determined 25:25 developed 25:10 **Development** 83:10 **DFEH** 3:7,9 DFEH's 7:7

dicing 99:6 dictate 76:25 Diego 50:18,18 51:20 86:16 difference 29:18,19 50:19 different 12:24 13:3 15:8 15:9 22:11 29:22 32:15 37:2,4 38:1 40:25 44:3 54:5,10 64:5 69:24 70:1 72:6 98:19 101:8 102:16 106:20 107:9 112:14,18 differentiates 72:2 differently 12:22 difficult 14:1 49:23 99:13 106:24 direct 21:18 38:6 direction 27:10 37:16 directly 79:4 112:12 director 3:7 5:13 52:2,18 53:1 81:16 90:24 91:2 100:1 105:16 106:10 106:15 disabilities 106:24 disability 6:4,4 17:14,19 106:23 110:20 111:24 112:1,3,13,18 disabled 57:8 disagree 46:8 99:12 disclosing 14:13 discovery 93:18 discriminate 61:23,24 discriminated 61:23 76:23 79:4 discriminating 47:15 discrimination 6:2 10:3 13:15 28:24 40:24 45:8 57:11 61:18 66:15,15 69:13,13,16,17,21 91:19 102:12 105:6 discriminatory 109:11 discuss 41:5 discussed 52:23 54:14 discussing 31:9 111:13 discussion 11:14,15 24:2 28:3 90:22 107:21 107:24 disparate 28:6,25 29:5 30:14,23 31:4 35:5 40:7,10 41:3 42:16,19 43:12,16 48:2,20 49:4 49:7,13 50:5,13,16,19 51:13 56:7 58:4 94:18 94:18 96:14 100:11,13 100:16,20 102:23 103:20,21,23 104:5,10 105:25 108:12,13,19 108:25 109:10 112:13 disparately 46:2 disparities 28:13

disparity 40:15

24.11 38.25

13:3,8 54:13

disproportionate 28:16

disqualification 21:14

disqualifications 11:15

dialogue 68:2 72:25

73:15

disqualified 25:20,20 disqualify 19:14 21:17 54:6,17 distinction 111:12 distinguish 21:15 district 43:14 45:23 83:7 **divide** 23:10 divided 24:24 dividing 24:20,23 divvy 53:4 **DMV** 65:9.10 documentation 25:2 26:11 doing 20:25 32:25 33:1,2 39:6 48:23 53:19 56:14 56:25 70:10 71:5 76:7 79:12 dollar 58:23 67:17 96:1,2 dollars 65:5 67:2 77:13 95:9 door 36:12 door's 69:2 doubt 57:21 draft 52:11,12,16,18,24 53:4 draft-adapted 55:23 drafting 91:13,13 draw 66:22 drawn 111:10 drive 67:16 dropping 66:24 **drove** 99:1 drug 56:21 61:12 68:24 75:2 79:7,11 drugs 62:15 63:21 75:5 80:14 dry 59:13 Duckworth 89:19 dude 61:25 **duties** 21:23 Ε

e 3:1,1 4:1 11:8 20:7 48:17 e-mail 6:23 7:5,12 83:4 earlier 33:15 45:21 54:14 86:8 93:23 94:4 110:19 earned 57:4 **easier** 99:11 easiest 31:3 easily 36:3,4 easy 37:16 44:25 73:16 73:19 echoing 40:11 economist 40:12 education 42:23 63:3,4,6 101:21,23 **EEOC** 9:15 10:24 11:24 12:16 24:3 40:21 43:6 43:13 45:3 99:13,14 100:10 **EEOC's** 102:3 105:21 effect 94:19 106:10 effective 61:7 effort 15:19 76:20 109:21 efforts 110:22,25 egregious 47:10 either 19:15 20:13 21:12

dialed 65:23

elderly 62:3 element 95:15 96:17,18 Elihu 1:5 2:5,14 5:6 eliminate 76:13 embracement 63:1 emotionally 73:22 empirical 12:14 42:17,22 98:19 102:1 employee 25:22 32:18 32:19 34:10 46:1,11 47:3,4 93:15 101:11 110:23 111:4 115:12 employees 15:22 18:18 21:15 33:1 84:3,5,7 90.2 employer 11:19,21,25 12:5 13:2 14:19 15:11 16:6,17,19 17:1 18:7 18:12,16 19:12,22,23 20:13 21:12,24 22:3 25:11,14,21,23 26:10 26:18,18,22 32:2,20 33:7,16,21 34:5,11,22 35:1 43:5 44:21 45:11 45:25 46:5,8,19 47:10 47:15 50:9 53:22 54:6 64:12 68:17 71:24 72:3 73:15 77:11 87:4 99:20 109:20 110:14.21 employer's 14:24 20:24 employers 9:16,22 10:24 14:1 15:9,13,25 16:7 16:10 17:8 18:21 20:1 22:21 24:14 26:21 27:10,13 32:25 34:20 40:22 54:11,16 56:14 58:5 71:19,25 84:3 100:15 employment 1:2,15 2:2 5:9,10,14,19,20,21 6:1 6:12 9:9,17,20,21 10:1 20:11 21:24 55:24 56:12 57:6 59:9 76:13 81:18 82:8 84:12 85:11 89:1,21,23,25 90:5 91:19 93:1,2,6 107:6 108:1.10 109:3 113:5 114:5 encompass 34:1 encompassed 17:7 encompasses 33:25 41:12 encourage 75:24 96:8 encouraged 16:8 encouraging 20:3 ended 44:4 endorse 92:15 93:12 95:5 ends 34:10,10 62:24 enforce 95:17 enforceable 96:7 enforcement 95:21 99:10 101:3 engaging 17:15 enjoying 53:2 entering 30:1

26:10 35:7 44:2 46:12

49:18 93:16 102:22

entire 72:14 88:1 entirely 11:18 entitles 93:14 environment 19:1,10 33:19 87:18 88:12 environmental 37:15 envision 98:4 equation 91:5 error 91:13,13 Escovela 65:2 especially 79:7 90:12 92.15 93.1 essentially 22:5 100:10 **Essie** 83:13 establish 97:16 **established** 32:9 43:5 95:6 103:13 establishing 28:16 100:3 100:11 105:6 et 6:1 23:17 35:9 ethnic 28:13 ethnicity 29:17 30:7,14 30:16,18 35:10 evaluate 38:4 events 14:11 36:19 eventually 57:2 everybody 32:1 52:4 61:8 72:7 74:11 75:1 88:18 21 25 everybody's 61:2 everyone's 50:18 79:6 93:25 evicted 78:25 evidence 12:5,7,15 42:18,22 46:14,16 51:13 97:16,23 98:20 102.1 18 Ex 3:7 5:13 ex-con 70:12 ex-criminal 57:24 ex-offenders' 78:6 exact 17:17 79:5 exactly 11:3 19:3 23:8 26:19 42:2,3 46:15 examined 98:2 example 14:1,9 16:12 25:5 27:7 33:15 36:1 37:13 42:25 80:13 85:7 86:2,18,22 87:3,10 91:1 98:24 102:2.10 103:7 examples 32:15 86:7 exams 88:23 excellent 18:5 exception 53:9 exchange 17:16 excited 88:10 exciting 83:24,24 exclude 82:7 excluded 82:8 exclusion 111:16 exclusive 94:17 108:7 exclusively 43:18

**excuses** 73:19

existing 5:24 54:7

exists 77:23 111:9

expectation 26:18

expensive 103:3

exist 61:1

experience 78:6,8 79:6 80:16 104:11 expert 43:20 95:10,12,13 97:22,24 101:4 expertise 37:22 explain 93:20 explained 96:2 explanations 18:14 explicit 16:18 26:21 27:8 explicitly 11:24 12:17 103:25 expression 6:6 extent 86:11 105:22 extra 19:24 extremely 39:13 55:3 F

f 53:12

89.9

108:25

fabrication 65:1

facing 67:24,24

fact 12:6 21:6 31:1.5

fact-specific 34:9

48:21,24 51:8 70:16

46:11 48:9.22 70:4

5:21 16:14,15 33:16

72:16 81:2,18 84:10

87:3 88:25 89:21,23

fairly 16:18 34:20,24

faith 17:21 109:21

falling 67:18 103:5

families 71:8 73:2

76:21 78:9 108:17

93:21 96:22

facts 14:10

46.9

110:22

99:17

93:7

76:11

fast 82:22

fault 60:3

fear 85:6

fathered 74:2

favor 13:8 100:25

falls 110:1,3

7:6 felon 69:9 face 56:6 66:8 67:20,22 80:19 35:8 42:25 46:8 51:4 81:22 85:7 86:5 108:20 fifteen 87:5 factor 35:10.11 48:15.19 fights 48.2 factors 11:9,10,22 13:23 14:13,17,21 16:1 17:5 17:8,20,25 18:11 22:14 23:22 24:2 33:16,17,24 33:25 34:15,17 37:15 finally 112:4 fair 1:2 2:2 5:9,10,14,18 35:9 53:6 60:5,5 69:7 firm 89:18 fall 18:15 26:6,11 27:12 31:1 41:10 66:17 99:13 familiar 68:10 89:9 93:1 109.11 fit 31:3 five 57:1 59:25 81:5 83:5 family 60:1 65:19 67:22 83:8 flag 10:10 far 28:8 44:7 49:11 76:19 flagged 10:16 26:1 Floor 7:9 fascia 47:22 94:23 95:15 Florida 99:1 96:8.18 97:9.16 100:3 focus 30:2,18 112:6 100:4,7 103:13 104:8 focused 9:21 94:15 110:7 111:21 112:3,5 focusing 10:11 86:10,11 86:20 folks 30:11 93:6 95:24

103:4 109:2

follow-up 104:12

Force 83:10

fears 84:19 87:16 forefront 68:3 83:22 February 6:22 59:24 foregoing 115:6,9,15 federal 9:15 40:22 53:13 forget 78:19 form 16:18 25:10 86:20 54.7 112.5 feed 60:1 64:4 68:4 71:6 formal 6:20 25:13,18 71:9 76:11 formalistic 16:22 feedback 91:4 formerly-incarcerated feel 19:18 26:6 53:8 83:11 74:15 forth 5:25 96:25 115:8 feeling 88:14 forthrightness 77:6 FEHA 5:25 6:2,11 7:2,18 fortunate 57:7 73:4 7:22 46:18 49:14 90:5 fortunately 91:5 forward 9:14 10:8 52:8 fehcouncil@dfeh.ca.gov found 42:21 43:16 54:23 77:11 85:1 felonies 47:12 foundation 17:15 felons 33:18 founding 79:1 felony 56:19,20 57:13,16 **frames** 65:9 58:9,11 59:5 65:13 Francisco 58:8,23 60:11 70:24,25 71:1,3 72:17 60:16 65:21 67:11 71:2 73:16 78:13,23 80:14 77:17 82:25 83:1 84:10 84:25 85:13 89:19 felt 67:3 81:6 Franklin 3:5 5:11 30:6 feminist 30:9 35:25 37:19 75:15 80:6 field 73:20 93:6 110:20 frankly 15:14 107:13 111:25 112:18 fraud 36:9 59:16 79:7 free 54:11 61:15 79:20 front 6:13 8:11 13:17 figure 20:23 21:5,10 43:9 56:1 57:3,9 67:21 66:19 67:18 88:7 94:6 81:3 111:5 98:17 106:18 frontier 84:18 file 1:25 68:14 fronts 106:22 fruitful 107:21,23 final 8:2 40:19 84:18 finalizing 39:3 full 13:16 35:9 52:23 65:14 68:1 107:16,18 financially 115:13 full-blown 107:23 find 16:6,7,8 50:9 68:14 fully 10:5 33:23 68:17,20 funding 65:25 finding 44:24 60:12,13 funding's 63:14 60:14,14 73:1 further 7:21 52:20 99:8 fine 58:23 59:24 66:24 115:11 future 15:23 60:23 67:1 96:1.2 finished 90:20 G first 8:23 9:4,6 10:21 game 64:12 74:4 13:24 32:17 33:4 37:14 games 74:1 43:12,25 49:12 70:23 gang 56:22,23 66:4 71:15 78:14 81:23 68:25 75:4 82:12 83:16 86:11 88:1 gangs 63:17 88:19 91:14 97:8 99:19 **Garden** 69:22 99:23 100:11,16,23 gay 66:13 103:8 104:19 105:15 **GED** 63:2.5

gender 6:6,6,6 28:6,7,8 28:23 29:9,21 30:8 31:5 61:19 genders 28:15 general 10:7 13:7 16:1 17:7.20 18:15 24:12 25:16 84:6 91:17,18 102:17 generalized 107:5 generation 88:16 genetic 6:5 gentleman 93:23 geographic 48:11,25 49:24 51:23 101:16 Georgia 50:3

```
getting 15:2 19:20 24:9
  47:5 56:12 57:6 60:22
  63:2 74:6 82:21 88:25
girls 75:12
give 7:12 31:24 32:14
  53:23 61:13 62:25
  68:17 70:22 81:5 88:20
  95:12 110:13
given 27:11 31:1,5 43:23
  50:24 51:3 82:15 93:19
  100.13
gives 20:3 30:4 38:15
  39:18 53:24 54:10
giving 14:3 17:7 18:7
  23:8 26:4 103:9 108:5
glass 62:2
glitch 92:13
gloss 72:23
go 11:19 12:19 14:3 16:4
  16:10,17 21:5 23:24
  27:22 32:12 37:17 44:7
  44:9 45:25 46:6 49:5,9
  54.15 56.17 58.14 19
  58:20 60:6 61:10,12,22
  63:25 64:1,3,6 65:19
  66:8,23 68:15 69:23
  70:25 71:6,8,21 74:9
  80:15 88:14 90:23
  91:24 92:3 97:10,15,19
  97:23 98:16 101:16
  103:19 105:1,10
  110:14
goal 67:5,9,9 90:6,14
goes 17:17 41:5 45:21
  49:17 72:24 79:3 100:5
  109:20,21
going 10:2,18 15:18
  16:19 17:23 18:25
  19:21 20:18 25:19 26:1
  26:12 27:19 30:15 31:9
  31:24 32:20 34:8,9
  37:1 38:21 39:5 41:5
  41:24 46:23 47:6,18
  48:3,5,14 51:2,12 52:3
  52:5.7 53:23 55:9
  57:24 59:2 60:25 61:3
  62:13,14,15,16,16
  64:11,19 66:18,20 67:8
  68:18 69:1,9,10 70:11
  70:20 71:5.18 72:4
  76:16 78:14 80:18
  83:19 84:2,4 91:1,21
  95:11,11 96:7 100:25
  102:21 103:2,4 104:15
  110.2
good 9:2 11:22 17:21
  24:7 26:11 35:17 55:4
  55:11 62:17 63:24 64:1
  67:13 72:9 79:6 82:6
  89:11,12 91:2,9 101:16
  109:21 110:22
good-faith 17:16
gotten 19:12 39:20 83:3
  83:3
government 5:25 81:21
  82:1 91:2,9 105:18,23
governor 81:23,23
  107:21
grateful 57:25
```

```
gravity 11:11
great 28:14 55:14 64:19
  65:12,18 66:6 67:15
  68.7 110.13
greater 28:14 66:7
green 9:4 11:9,10,21
  14:17 17:8 22:14 23:22
  23:25 33:24,25 43:15
  48:22 49:5
grew 71:4 73:10
grossly 21:18
ground 65:11
grounds 43:3
group 41:9,10,12,12 50:3
  57:10 83:13,14 94:25
  109:12 111:16,17
grouping 84:21
groups 56:25 61:18 64:5
guarantee 88:24
guess 12:23 14:6,15
  18:20 22:2 33:6 43:3
  45:22 46:22 49:17
  103:10.13 109:24
  110:4,12
guessing 30:17
guidance 9:22 12:16,21
  17:7 24:4 39:22 40:4,5
  40:22 95:2 99:14
guide 99:10
guidelines 9:15 10:24
guilty 77:12 85:1,15
gunner 75:10
guy 59:7 60:6 62:4 67:2
  73:20 79:23,25
guys 60:12,15 61:14 65:9
  68:10 71:10 74:24 75:3
  79.21
```

Н Hall 85:13 handout 69:7 happen 25:8 52:5 60:25 76:16 82:13 84:12 happened 35:19 37:11 58:13 87:24 89:3 happening 58:6 happens 32:6,18 33:4 36:11 41:9 102:17 happy 61:14 84:13 harassment 6:2 hard 59:20,21,21 60:18 60:19.19.22 67:19.20 68:20,21 77:1 98:5,17 99.15 hard-pressed 39:15 hardest 57:7 81:4 Harris 1:5 2:5,14 5:6 hate 66:22 74:15 **HD** 63:3 head 68:8 74:5,25 102:22 headed 80:10 heal 88.8 healing 88:12 Health 67:12 83:10 88:5 hear 8:18 14:15 75:20 83:24

heard 12:14 73:2,2,3 79:21 81:10 hearing 1:3,14 2:3 5:16 5:17 6:19,21 8:4,6,8 55:6,17,21 58:3 70:4 72:2 83:15 103:14 113:24 114:8 hearings 38:7 heart 69:9 70:3 81:6,6 heartfelt 73:11 75:16 **heavily** 111:13 heightened 19:17 held 81:1 help 9:23 50:11 52:7 57:9 61:10 64:5 66:6 79:10,16 90:9,13 113:14 helpful 9:25 16:12 23:9 47:20 51:18 55:3 90:22 101:5 helping 10:4 hesitant 14:20 35:20 43.9 hesitate 37:8 Hey 47:4 57:15 72:17,19 72:20 78:15 Hi 9:2 82:23 high 62:18 higher 101:20 highest 29:9 highlight 89:16 90:18 92:21 highlighted 93:23 hire 13:12 18:21 19:2 26:12,14 54:8 56:15 67:3 69:9,11 70:5,11 hired 26:2 45:12 109:23 hiring 16:14 47:12 50:1 51:20 66:10,11,11,12 66:13 101:4 histories 76:23 **history** 1:14 5:20 6:12 20:10 29:3 53:15 55:24 57:12,14 59:10 78:4,8 78:24 79:12 81:24 93:11,18,19 94:22 114.5 hit 68:8 78:20 hoarder 75:11 hold 15:4 38:7 holding 6:19 113:25 hole 68:15 home 63:24,25 65:20,20 65:21 83:17 homeboys 62:15 63:19 71:4 homeless 64:5 honest 59:4 107:14 honestly 90:11 honorable 38:21 hope 10:8 70:6,13 74:9,9 74:10 81:11 horrible 72:9,13 hour 52:4 105:21 hours 81:5 house 57:20 65:22 78:23 79:20

housing 1:2 2:2 5:9,10
5:14,19,21 78:3,9,11
78:16 79:8,9,20 81:18
83:18,20 89:21,24
101:2 107:6 108:2
Houston 99:1
how's 94:6
huge 38:8 60:10,21
106:21
hypo 112:25
hypothetical 110:5

I
idea 77:23 79:19 90:8
92:24
ideal 110:12
ideally 15:20

identify 8:16 identity 6:6 75:7,8 Iglesias 3:5 5:12 47:18 48:1,25 49:9,16 50:6 51:24 55:15 77:4,18 80:3 89:12 100:24 112:20 113:6 ignorance 45:6 illegal 80:20,22 81:13 84:13 109:13 immediate 51:6 **immediately** 10:6 32:16 impact 21:18 28:6,16,25 29:5 30:14,15,23 31:4 35:5 38:5,12 40:7,10 41:3,7,9,11,20 42:4,9 42:16,19 43:12,16 45:16 46:17 47:2 48:2 48:8.21 49:4.8.13 50:5 50:13,16,19 51:5,13 56:8 58:4 94:10,18,19 94:19,25 96:14 100:11 100:14,16,21 102:24 103:6,21 104:6,10 105:25 106:12 108:12 108:18,23 109:10 112:14 impact's 112:19 impacted 29:3,6 31:2 41.10 46:2 109:9,12,15 110.1 implementation 109:13 implemented 91:5 implication 104:1 implicit 59:15 implies 42:4 imply 37:14 87:7 importance 92:22 important 9:18 14:25 70:14 75:18,20,24 81:12 84:23 85:19 imposition 39:12 45:9.10 impression 35:21 inappropriate 39:14 incarcerated 29:20 83:14 incarceration 40:16 57:11,14 incentive 18:21 95:24

96:6 110:13,18 111:1,6

111:9

incentivized 20:2 incident 86:24 87:1 include 13:23 14:25 30:8 included 17:6 87:8 includes 12:1 16:15 112:22 including 12:4 37:4 83:9 87:10 inclusion 111:16 increase 90:15 incredibly 50:24 independent 24:2 indicate 98:20 indisputable 102:18 individual 12:1,3 17:25 18:1 41:9,24 42:5 44:25 45:8,10 94:11,13 94:18,19,20 95:8,10 97:15 108:15 110:10 111:3 112:2 individual's 42:8 individualized 11:6,16 11:23 12:15 17:13 20:20 21:25 22:15 23:6 23:20 24:3 25:7 35:8 45:20,25 92:23 96:21 96:23 110:17 individuals 6:24 41:7,20 industry 17:24 18:17 32:4,8 44:10 industry-specific 44:22 **influences** 67:13,14 information 6:5 12:8 14:13,25 15:8,10,10 16:2 17:16 22:18,18 26:5 35:5 36:18 45:2 46:20 71:25 78:7 informed 90:21 inherent 16:3 initial 5:15 6:15 11:17 46:17 49:4 104:7 105:9 112:1 initially 16:21 98:3 innovar 16:24 inquiry 50:4 inserting 93:13 inside 56:24 57:23 62:21 63:10 64:16 68:10 80:1 insights 39:1 instance 43:12.23 49:12 58:7 80:9 97:9,20 99:14 109:11 instances 56:17 109:17 insurance 102:5 integrity 68:20,20 intellectual 30:20 intended 10:22 98:15 intent 18:6 97:4 interactive 17:14 18:10 110:19 interest 29:2,7,12 31:2 109:6,14 110:2 111:15 112.21 interested 42:21 115:13 interesting 77:21,24 87:20 Internet 50:24

interpret 52:1 106:9

interpretation 92:9

houses 80:17

90:25

lines 29:21 105:4

linkage 112:24

106:19 interpreted 97:19 interpreting 5:25 interrupt 27:21 86:1 intertwined 105:8 intriaued 38:3 **introduce** 16:24,25 19:25 56:2 introduced 52:23 introductions 5:15 invest 63:16 invite 8:22 26:5 invoking 103:4 involved 32:24 61:10 63:9 64:6 66:5 67:14 72:13 78:12 84:11 90:3 Island 66:2 issuance 5:18 114:3 issue 30:13 33:13 35:5 41:24 47:18 48:14 49:14,15,15,17 80:7 87:7 93:22 103:12 105:13 106:21 107:5 107:19 108:1,2 109:25 111:13,15 113:24 issues 14:12 38:23 86:21 87:12 it'll 52:22,23 item 59:16 17 items 13:24 92:21 jail 63:25 71:20

**Jaime** 65:2 job 9:25 11:13 13:6,10 20:12.22 22:16 32:8 33:12,25 34:15,18,20 34:23 40:6 41:1 42:24 43:6 46:1 47:5,5 48:10 49:22 50:1,10,17,23 51:6 56:16 59:20 60:2 60:8,17,22 62:25 64:24 65:4,5,7 66:7 68:13 70:4,6,7,24 71:3 76:10 76:15 83:1 94:22 98:7 99:13 100:17,17,18 103:1 job-related 23:17 33:10 34:7 96:24 job-relatedness 91:24

91:25

job-specific 50:8 jobs 15:16,21 47:8 50:25 51:1,7 60:15 65:12,19 Joe 59:5

joining 5:9 Jose 78:21 judge 67:21 jump 41:23 52:2,6 jurisdiction 46:18 81:19 105:17

justice 28:17,20 30:2,10 68:2 72:25 83:13 85:13 justified 30:25 39:14 47:17 96:24

Κ K-A-R-E-N 82:23

90:4 91:11 96:3 101:13 101:24 102:6,11,17,21 104:9,25 105:1,4 106:17 108:13 111:1 112:1 113:14 knowledge 108:16 known 101:1 108:21 knows 64:23 I 43:14 L-E-B-O-W-I-T-Z 89:14 label 66:16 lack 56:16 lakes 66:25 language 15:25 16:23 20:6,15 23:4,17 52:1 92:3,5 93:13 97:3 104:17 110:17 largely 92:19 largest 28:9 late 9:12 lately 73:7 Latino 35:7 40:17 law 9:9.21 30:21 39:21

49:7 54:7 77:11,12,16

Karen 4:6 30:3 82:20,23

keep 55:9 58:3 70:4 85:9

85:18 89:15 103:14

kids 63:24 68:5 69:2 71:7

kind 15:7 16:16,21 17:15

18:9,18 19:2,6,15,16

40:3 41:18 50:14 54:16

70:2 73:23 80:22 85:21

53:1 81:16 90:24 100:1

20:5,19 29:22 33:14

88:4 105:7 110:19

kinds 13:13 19:14 85:14

Kish 3:7 5:14 52:2,18

105:16 106:10,15

know 10:11,15 14:2,12

15:16 16:22 17:11,16

23:9,17 24:12 25:2,5

25:13 26:4,10,13 27:9

27:20 28:2,12 30:3,8

30:23.24 32:4.13.19

36:15 37:7.11.21.22

34:12 35:12,18 36:9,13

38:20,25 39:21,23 43:9

60:6 61:4,5,6 62:1,2,23

63.4 18 64.10 16 65.10

66:4 68:5,8,10 69:18

80:16 82:13,21 83:5

88:21,23,24 89:2,25

69:23 70:8 72:1 77:21

84:1,18 87:10,20 88:14

43:24 44:1,17 45:5,22

45:22 47:6,10 49:23

51:25,25 55:1 59:19

18:13 19:7,9,20 23:1,2

keeping 25:11

Kevin 3:7 5:14

71:9

killed 74:23

killer 75:10

112:7

89:1

kill 75:1

89:18 93:1.6 102:20 105:24 110:9 laws 16:14 36:16 53:13 65:16 76:3 95:17 115:15 lawsuit 94:10.21 lawyers 64:13 89:25 90:10,11 lay 52:6 lays 40:21 lean 27:9 learn 58:1 learned 81:20 leave 70:15 Lebowitz 4:7 89:10,11 89:13,13,19 92:13 97:11 99:12,24 103:15 104:8,25 105:6 106:6 107:13 108:12 110:6 110:16 111:20,24 112:9 113:9 left 62:13 97:18 leg 70:22 legal 35:23 80:20,21 96:5 legalese 64:13 76:3 legally 39:8 Legislative 3:10 legit 80:15 legitimate 18:24 33:8 109:23 legitimately 36:20 legitimately-bad 37:9 lens 28:23 29:10 let's 8:22 14:20 26:8 31:19 35:6 55:15 71:19 78:15 80:12 89:23 109:20 letter 23:24 25:13 26:19 32:18 38:1 44:4 81:22 83:3 109:22 letters 28:11 letting 26:4 level 19:25,25 21:16 28:22 42:18,19,24 48:3 63:5,7,8 66:16 73:20 99:16 104:18 112:5 levels 40:24 101:21 liability 32:21 96:5 license 38:16 54:2 licenses 82:4 licensing 38:4,8,15,25 39:3,10 53:9,10,14,19 78:20 80:5,10 81:11,17 81:19,25,25 82:6 105:13,23 106:11,21 107.4 5 life 56:10,24 57:2,4 62:19 63:24 64:17 67:9 70:8 71:21 73:21 74:12 75:23 76:25 80:13,18 83:12 Life's 67:19 lifer 60:10 lifers 67:6 72:20 74:12

LinkedIn 64:23,23 list 36:17 listed 13:24 listen 64:18 lists 106:15 literature 27:24 28:11 31:6 litigate 111:25 litigation 35:12,19 48:2 90:9,11,16 94:5,13 95:22,23 96:4,5,12,17 98:13 101:6 103:3 104:10 111:2,5 112:6 litigator 45:5 litigator's 94:2 103:9 108:6 little 14:15 15:13,19 20:20,21 21:20 22:6 24:6,10 40:4,5 41:21 48:18 52:4 70:2 72:6 83:22 84:16 91:21 101:14 102:3 112:17 live 57:20 61:21 66:3,17 68:21 69:4,4 78:21 79:20 86:16 lived 73:17 living 79:22 livings 90:10 loads 71:16 loans 102:10 local 44:10 49:19 77:17 located 5:6 7:8 logical 45:24 long 10:11,16 11:12 21:4 21:6 22:16 23:14 34:19 85:2 longer 81:13 look 21:3 22:15 38:1 39:4 40:14 59:9 66:8 72:1 80:25 82:5,5 92:8 96:8 98:7,8 107:11 looked 22:11 78:14 95:4 95:4 105:20 looking 9:7 11:10,13 20:6,17 22:9 26:25 29:16 39:22 44:9 50:17 51:14 66:9 76:2 89:3 104:13 looks 54:14 64:12,19 loophole 68:14,18 **Los** 7:8,9 lose 68:15 loses 46.7 lot 13:2 14:13 15:3 19:12 27:24,25 30:9 36:15 37:4,7 39:6 40:13 53:8 60:15 61:13 63:21 72:13,20 74:12,24 75:21 77:6 87:12,12 98:3 101:6 104:21 112:9 lots 48:2 loud 22:10 love 66:4 68:7 72:10 loved 83:14

lower-level 60:15

lowering 9:25 lump 37:3 lumps 53:16 lunch 82:21 113:20

M 1:5 2:5,14 5:6 M-E-H-T-A 9:7 mail 7.7 main 9:13 34:21 90:12 major 64:24 73:7 81:20 93.22 majority 25:8 101:10,11 making 14:24 26:24 41:24 43:21 76:22 88:10 91:6 99:15 111:12 man 56:22 57:17 60:3 62:6 73:23 74:2,3 manage 85:18 management 61:13,13 manager 58:15,16 mandatory 36:17 **Mandelbaum** 3:4 5:4,8 10:13 12:10,13 27:16 27:19,23 28:21 30:19 31:13.19 42:15 48:24 49:2,12,20 50:12 51:10 52:22 53:6 54:21 55:5 55:12,20 71:12 77:15 82:16 89:6 98:1 99:3 99:18 100:9 101:15 109:5 113:10 mantra 73:12 March 83:2 marijuana 80:9,11,19 marital 6:5 Mark 40:12 married 59:24 materials 6:14 matter 29:4 63:8 69:18 70:25 85:12 94:9 **matters** 14:21 matured 73:23 Maximillian 1:24 2:17 115:4,21 mayor 83:5,6 mean 13:7,10 23:8 27:6 28:13,19,21 30:19 35:17,22 36:12 38:5,17 39:17 42:16 43:10 44:16 50:12.17 51:22

means 9:24 49:19,19 83:22 85:6 95:8 97:3 meant 33:17 37:13 87:7 96:23 99:16 mechanism 58:6 medical 6:4 80:9

56:13 60:18,24 80:13

101:16 106:16 108:8

87:10 98:7,9,13,23

meeting 1:3 2:3 52:9,14 52:19,20,25 55:20 72:1 87:21 114:8,10 meets 24:21

Megan's 36:17

110:9,15

limited 23:15 51:5 76:19

line 64:11 66:22 70:5

light 9:4

Lil' 75:9

limitations 38:18

Mehta 4:4 9:1,2,3 10:15 12:12,23 13:21 14:8,22 16:5 18:20 19:8,11 21:1 22:5,10 23:5 24:1 25:16 26:16,20 27:6,18 27:22 28:12 29:14 31:22 33:6,11,23 34:17 35:12,15 36:25 37:16 38:19 39:2,23 40:2 41:23 42:7,13 44:1,19 45:14 46:4,15 47:1,25 51:11 53:7 54:24 55:4 member 3:7 5:13 57:9 79:1 109:1 members 5:10 45:23 83:9 men 28:19 29:22 30:15 mental 6:4 mention 11:9 31:6 48:16 85:23 mentioned 10:21 25:5 28:10 48:16 110:19 mentions 44:4 mentor 57:1 62:20 65:24 mentors 67:7 messed 56:23 66:18 69:5 73:17 messy 102:3 met 66:2 metal 65:1 metalworking 65:7 metaphor 66:22 74:16 Mexican 66:11 Michigan 65:6 microphone 8:12 middle 87:23 military 6:7 57:8 59:18 million 32:15 mind 14:19 17:17 29:16 31:25 32:16 37:15 90:17 107:22 110:10 mine 65:14 79:5 mini-burden 99:19.22 minimum 24:23 minor 3:5 5:12 30:6 35:25 37:5,19 61:20 75:15 80:6 minute 47:4 55:10,11,13 55:16 74:4 80:15 **minutes** 90:23 mirror 9:15 10:23 misleading 41:18 misnomer 41:8 misreading 41:16 Missouri 49:6 mistake 60:3 76:24 80:21,25 misunderstood 86:9 mitigating 12:8 13:9 22:18 mix 105:7 mixed 69:16:20 Mm-hmm 19:11 mobile 50:24 51:4 Mobley 65:2 model 10:8 modified 52:24 moments 93:24 money 58:19,20 61:3

63:14,21 69:23,25 75:5 75:11 month 9:12 months 56:10 morning 9:2 89:11,12 114:9 motivated 16:7 motorcycle 64:4 move 50:25,25 51:7 71:1 71:2,7 72:22 79:5 moved 67:11 movement 30:10 movements 30:10 multi-step 100:22 multiple 61:22 murder 56:22 mutual 17:22 myriad 98:18

N N 3:1 4:1 N-A-Y-A-N 9:4 N-A-Y-A-N-T-A-R-A 9:6 N-O-A-H 89:14 naked 84:24 86:13 name 5:8 8:14 9:4,6,7 56:6 65:2 82:23,24 89:13 names 56:17 narratives 76:1 narrow 25:9 97:3

narrowed 101:13 narrowly 111:14 national 6:3 9:9,21 28:4 42:19,20 43:16 51:3

99:16 100:13 national-level 40:22 51:21

nationwide 39:4 natural 27:14 nature 11:11,13 16:1 19:13 22:15 33:25 70:4

94:12 Nayantara 4:4 9:1,3 necessarily 13:5 17:11 17:22 20:7,16,22 21:23 27:4 30:15 40:13 44:12

44:25 46:25 necessary 15:23 27:5 28:2 97:15

necessity 30:25 53:11 53:25 54:12

need 15:15 18:11 24:22 38:22 44:18 50:11 57:21 60:1,13 62:18,25 63:1 65:20 69:6,7,7,25 73:1,2 76:4,25 79:9,16 79:16 87:19 99:8

110:24 113:20 needed 54:17 74:21 needs 24:24 58:5 69:12

73:3,21 negate 35:10 110:4 negative 21:19 72:13

negative 21:19 72:13 95:24 96:6 108:18 negatively 109:15

neighborhood 69:4 78:22 79:21,25 neighborhoods 79:10,22 neighbors 64:1 Neither 35:14 NELP 92:15 NELP's 92:23 never 22:25 64:8,8 65:15 67:22 73:15 105:14,20

107:14,14 new 16:13 25:6 27:7 67:19 89:3 90:25 night 73:8

nights 64:3 Noah 4:7 35:15 40:12 89:10,13

non-African-American 108:9 non-Latino 108:9

nope 66:9 normalized 15:20 North 50:20 not-so-bright-line 93:10

noted 6:20 96:10 notes 115:10 notice 6:14,22 7:1 12:1 52:13,19 92:24 93:4,19

113:14 noticed 48:15 notifying 22:17 25:18 notorious 107:1

number 14:14 20:7 21:4 21:7 22:9 23:10 28:14 77:9

numbers 29:16 40:24

0

o'clock 113:11,17
Oakland 1:6 2:6,15 5:1,7
56:18 59:1 65:21 66:4
66:4 78:11,16 79:6
82:13
objective 18:8
objectively 9:23 32:13
objectivity 17:1 19:25

objectively 9:23 32:13 objectivity 17:1 19:25 obligations 15:17 obtaining 90:25 97:15 obviously 31:14 32:8 44:17 83:11 85:9 88:4 occupations 82:4 occurred 11:12 22:16

occurred 11:12 22:16 occurring 104:18 occurs 101:3 odd 57:16

odd 57:16 offender 36:1 59:12 85:3 87:7

offenders 36:5,14 37:9 68:3 70:17 84:17 86:8 86:21 offense 11:11,12 79:23

offenses 19:14,17 37:3 85:5

offer 34:23 offered 63:20 64:24 65:5 65:7,13

offering 22:11 office 7:8 officer 68:12 Officio 3:7 5:13 oh 9:4 49:2 okay 9:5 10:15 19:4 23:7 31:16,19 35:17 36:7 37:8 39:25 40:2 41:17 42:14 43:19 45:19 46:25 49:16 62:24 100:11 112:10 old 37:6 62:4,5,6,7 73:24 74:3 78:13 older 88:16 Olive 69:22 **Olivier** 89:19 on-site 32.7 once 30:23 43:4 99:20 one's 29:10 ones 87:6 98:19 99:5 102:9 online 49:23 90:25

open 67:5 68:2 70:21 71:10,11 76:22 86:19 98:7 opening 72:25

opening 72:25 opinion 87:4 opinions 87:12 opportunity 8:20 12:3 27:11 46:7 68:17 76:9

92:25 93:4,19 100:15 opposed 26:25 72:5 103:21

opposite 85:23 oppression 79:17 option 24:14 76:14 options 22:12 44:3

oral 52:10 order 17:21 27:5 46:13 55:21 69:25 ordinance 77:17 84:10

organization 90:1 91:8 organizational 18:24 organize 105:2 organized 24:6 104:14 orientation 6:7 origin 6:3 28:5 42:20 original 92:3

outlined 26:9 outside 13:12 18:15 26:6 26:12 36:22 90:23 outside-the-box 28:1 outweighed 15:15 19:23

overcome 22:25 25:22 87:19 overrepresented 28:20 overuse 24:14 overwhelming 40:15

42:17 overwrite 106:4 owner 70:7

P

P 3:1,1 page 4:3 6:18,25 paid 67:17 paint 74:17 92:17 Pandora's 86:19 paper 64:20 66:20 papers 64:14 paragraph 91:15 parallel 48:16 parallels 102:20 parole 60:12,17 78:12,15 parse 87:15 part 6:19 8:2,7 11:24 15:19 22:20 23:2.6 32:8 35:4 38:1 43:16 44:13 47:22.23 50:13 50:16 59:14 60:10 63:3 63:15 64:5,7,9 68:4 87:25 88:9,11 91:17,17 94:23 103:17 104:4 107:16 109:12 112:22 particular 9:20 11:5 15:18 18:17 32:6 33:19 40:16 53:4 54:23 78:7 102:16 103:1 107:19 particularly 10:17 28:4 28:25 42:19 50:24 83:15 101:19 parties 101:6 115:12 partner 89:18 parts 104:1 party 53:18 78:22 pass 54:11 78:13 passed 16:13 78:11 passing 84:11 Patricia 3:6 5:12 pave 73:19 pay 60:6 66:24 67:1 68:4 69:25 71:6,8 76:15 pays 65:5 penalties 77:10 penalty 69:10,11 77:14 96:3 115:14 people 9:18 10:1,4 13:16 14:6,7 15:3,4,15,18,21 18:22 19:1 20:3 27:15 28:14.15.22 29:20 31:1 33:1 37:10 47:12,16 50:10,25 51:6,7 53:3 54:17 55:1 57:11,18 58:20,21,25 61:10 62:12,18 63:17,18 66:4 67:6 68:21,25 72:16,17 73:4 76:2,8,12,22 78:22 79:9,11,16,16 80:10 82:7,18 83:11 84:19,21,22 85:14,17 87:22 88:12.13 94:25 106:24 113:13,18,22 people's 15:22 percent 37:23 62:23 63:6 63:8,10 74:13 84:21 percentage 47:7 62:18 Perez 3:6 5:12 13:19,22 14:9 15:24 17:4 19:5,9 23:12 24:16 25:1,24 26:17 27:2 31:20,24 33:9,14 34:6,13 35:3 35:14 37:13 45:4,19 46:10,22 71:14 75:14 85:25 86:5,16 89:5

96:10 97:7 103:8 104:7

109:19 110:12 111:11

104:12 105:5 108:3

111:23 112:8,10

perfect 32:25 107:12

52:17,21 69:17

period 7:20 23:18 50:13

perform 21:22

perjury 115:14 permeation 27:14 permitted 44:20 Permitting 53:14 person 8:9 13:16,17 14:3 14:7 17:2 18:13 19:2 26:8,14,25 27:1 29:15 32:5 34:1,2 35:24 41:13 45:12 58:16 62:10 67:4 69:8 72:2,4 72:4,9,10 82:14 86:24 87:11 88:20 108:15 109:23 110:1 112:25 person's 21:22 personal 75:19,20,23 76:1,4 86:4 perspective 14:1 88:11 103:9 106:21 108:6 perspectives 75:21 persuasive 42:21 pervasive 40:23 pet 64:1 **Peters** 89:19 Ph.D.'s 102:1 philosophy 27:3 phrasing 31:10 physical 6:4 pick 65:18 69:18 70:25 picture 92:18 piece 67:17,17 83:21 piles 88:18 pit 60:16 Pittsburg 65:7 71:1 place 43:25 58:6 59:14 65:16,16,22 69:8 73:15 84:18 85:11,20 104:19 115.7 places 10:25 102:20 plaintiff 40:9 43:24 45:1 49:18 50:8 97:1,13,15 97:19 99:7 plaintiff's 43:11 48:20 49:10 96:18 98:13 plaintiffs 100:12 plaintiffs' 47:19.22 plan 7:11 60:22 61:2,2 planner 82:25 **plans** 62:13 plant 65:1,3,6 play 48:19 94:6 96:11,17 96:22 97:4,6 playing 58:4 61:3 73:20 74:1.4 plays 48:19 64:12 112:17 please 7:12 8:14,16 80:6 113.16 plenty 85:17 **plus** 83:11 **PM** 7:4 114:7,11 pockets 79:16 point 10:21 12:11 14:22 15:2 16:23 26:9 29:24 34:24 38:3 40:2 48:4 50:13 53:6 59:12 61:17 69:17 73:9 81:10,12 85:19 94:2 97:11,14 99:5 101:17.22 111:20 points 23:24 27:5 71:25 92:14

polarization 72:8 polarizes 57:14 policy 12:18,25 15:16 20:9 21:8 28:22 30:20 82:25 102:9 policymakers 76:2 **polite** 54:23 poll 53:3 pollution 66:23,24 Pollyanna 32:23 ponder 103:24 105:2 pool 48:12 49:1,24 101:11,12 pools 50:23 populations 34:3 40:17 portion 114:8 pose 21:16 posed 45:23 position 21:24 26:3 48:11 95:20 98:10 105.21 positions 101:19,20 possible 16:24 17:1 25:18 92:22 possibly 84:5 post-secondary 63:6 posted 49:22 potential 13:4 29:15 40:8 45:1 47:4 48:8,20 50:8 potentially 11:2 22:24 25:19 28:19 29:7,13 32:20 38:23 45:17 108:24 pouring 66:25,25 power 69:25 75:6 **powers** 17:10 practically 97:14 practice 17:6 20:9 21:9 22:21 90:3 practices 110:20,21 precedent 102:5 109:8 preclude 95:16 preempted 105:22 106:1 preemptive 13:15 prefer 7:6 pregnancy 17:19 prejudices 27:12 present 3:3,9 12:3 pressures 76:17 presumably 28:8 35:9 46:20 presume 110:8 presumption 43:4,18,22 44:6,6,12 51:2 53:10 95:6 98:12 101:8 102:19 presumptions 51:9 pretext 46:24 96:15 97:2 pretty 10:23 25:9 47:15 54:19 57:16 59:21,21 61:9 prevention 90:13 pride 75:7 prima 47:22 95:15 96:8 96:18 97:9,16 100:3,4

100:7 104:8 110:7

111:21 112:3,5

primarily 90:2 108:10 primary 30:18 108:7 prime 91:1 94:23 103:13 principle 76:24 prior 18:4 81:12 priority 81:21 90:12 107:22 prison 56:9,21,23 57:3 61:24 62:4,11,22 64:8 67:6 69:6 70:9 72:10 72:11 73:25 74:9,11,21 74.22 81.4 privacy 14:12 private 83:12 probably 17:5 29:9 31:18 53:7 79:6 84:17 105:8 106:3 probation 82:25 83:7 87:21,22 problem 38:9 42:11,13 49:21 92:11 98:4 problematic 14:6 101:17 problems 10:3 58:18 68:24,25 69:4 79:22 106:22 procedurally 31:9 procedure 20:19 **proceed** 106:19 **proceedings** 1:13 2:13 115:6 process 6:20 7:23 11:3 11:18,19,21,24 13:14 15:1,1,13 16:10,18 17:11,14 18:10 19:18 19:20 20:1,19 22:3,13 22:20 24:22 32:12,22 33.5 24 34.5 25 39.2 52:5 54:14 76:22 90:4 90:13 100:5 105:15 109:21 110:15,19 processes 107:2 produce 52:11,13 102:8 productively 74:23 professionally-related 102:23 professions 38:14 82:5 105:20 Professor 29:1 40:11 42:22 44:3 55:1 92:16 95:5 101:22 109:6.17 program 61:11 62:21 63:3,10 65:23 66:1 programs 63:13 prohibit 15:25 prohibited 95:16 prohibition 39:21 prohibitions 39:13 prohibitive 97:25 prohibits 6:2 **Project** 9:9,21 prominence 101:18 promote 93:17 prompt 99:19 100:16 **prong** 100:23 pronounce 43:18,25 pronounced 43:1 101:24 pronouncements 99.15 proof 43:11,24 94:24 96:12,13 99:7

proper 97:20 properly 21:14 **proponent** 76:6,21 proposal 95:5 propose 13:23 22:2 proposed 1:14 5:21 6:8 6:10,17 7:2,4,17,21 9:14 10:23 11:20 20:7 23:3 36:23 37:24 40:19 55:23 91:15 92:4 114:3 114.6 proposing 13:1 prospect 95:23 prospective 25:22 protected 28:10 98:21 99:4 105:25 protection 35:1 protections 85:12 protective 49:8 prove 25:14 46:13 94:23 95:2,15 97:2,2,16,20 98:14 103:6 104:22 107:20 provide 26:5 34:25 40:4 40:5 52:13 61:5 89:7 92:1 106:25 113:14,18 113:22 114:2 provided 29:1 42:22 providers 78:4 providing 92:24 proving 94:12 provision 36:4,22 38:11 provisions 37:24 73:19 proximity 33:12 public 1:14 4:4,5,6,7 5:16,17 6:20 7:14 8:23 9.1 27.25 31.10 36.18 55:6,17,21,22,25 56:4 82:19,20 83:6,10 88:5 89:7,10 113:18,23,24 114:1,2 publicizing 39:6 publicly 82:12 published 6:22 punishment 58:22,25 59:2 64:21 purport 92:5 purpose 5:17 Pursuant 7:1 push 63:3 put 14:20 18:11 23:2,23 31:18 36:4,21 37:8 52:16 58:9 66:19 67:7 84:19 105:11 111:5 puts 110:21 putting 9:14 10:7 15:17 22:2 **puzzle** 83:21 qualification 106:12 qualifications 22:1 27:1

qualified 101:11,11

112.2

querying 94:3

106:25 reasonably 86:12 question 12:10 21:2 28:1 reasons 6:15 8:2 12:4 31:18 32:17 33:4 34:13 18:22 25:21 109:23 35:4,18,23 37:25 38:10 reassure 77:19

40:1 42:15 45:20,21 50:22 53:22 61:19 71:15 72:15 78:2 84:17 87:2,3 103:10,24 104:5 104:13 109:20 112:2 112:16 questionnaires 88:21,22 questions 8:21 13:20 31:21 54:20 71:10,24 83:25 88:18 quick 77:8 78:19 quite 21:1 27:3 90:19 93:8 quote 63:16

R **R** 3:1 race 6:3 28:4 29:17 30:7 30:13,16 42:20 45:17 racial 28:13 30:10,18 35:10 102:11 racial/ethic 110:3 ragged 112:19 raise 44:17 48:5 63:4,8 raised 87:11 112:25 raises 34:11 Ram 67:17 ran 38:9 39:11 range 48:3 rates 40:16 re-enter 74:22 76:8 re-offend 74:12,13 reached 63:19 65:15 reaction 69:20 read 13:22 14:16 21:7 22:10 27:25 64:15.18 91:20 107:14 reading 11:17 12:16,22 18:4 91:11,12 104:16 ready 74:9 real 72:4 76:13 96:3,4,5 96:7 106:22 realistic 101:3 realize 105:15 realized 107:9 really 9:19 13:13,25 17:9 19:19 26:23,25 32:24 33:8 36:20 39:13 42:5 53:1 54:18 57:15 58:1 58:1 63:13 67:3,12,12 70:14,14 71:13 72:4 73:13,20,22 78:19 83:21 84:8 85:22 86:13 87:2,18 89:4 92:17 94:9,9,11,15 101:5 103:22 104:16 105:7 105:14 realm 77:22 reason 9:17 14:24 18:24 26:13 30:22 32:14 34:23 43:8 61:21 69:12 85:1 100:19 111:12 reasonable 82:7 87:17

rebuttable 44:6 51:2	
rebuttal 44:5 95:6	
receive 5:17 7:16	
received 7:25 8:6 57:1	
57:22	
reception 88:18	
receptiveness 62:18	
70:20 74:14	
recession 60:20	
recidivism 62:24	
recognize 15:12 24:14	
62:9 84:23 87:11	
recognizing 33:2 84:4	
recommend 11:20 13:14	
40:4,8	
recommendation 25:17	
26:20	
recommended 12:20	
recommending 39:7	
recommitting 76:12	
10COMMILLING 70.12	
reconcile 38:14,23	
reconsidering 101:18	
record 5:5 8:3,7 9:24	
10:6 13:12 15:5,14	
16:17,20 17:3 25:12	
29:3 42:9 55:18,19	
88:15 93:18 113:1	
recordkeeping 25:2,3	
records 9:16,19 10:1,4	
13:16 15:4,15,21 18:22	
19:1 20:3 27:15 47:16	
47:16	
redlining 102:6	
reduce 13:14,15	
reduces 15:5	
reemerging 82:1	
reemphasize 111:21	
reemphasize 111:21	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18 55:22 114:3	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18 55:22 114:3 regardless 111:5	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18 55:22 114:3 regardless 111:5 regards 92:23 93:24	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18 55:22 114:3 regardless 111:5 regards 92:23 93:24	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18 55:22 114:3 regardless 111:5 regards 92:23 93:24 Register 6:22	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18 55:22 114:3 regardless 111:5 regards 92:23 93:24 Register 6:22 registered 85:2	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18 55:22 114:3 regardless 111:5 regards 92:23 93:24 Register 6:22 registered 85:2 regret 73:10	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18 55:22 114:3 regardless 111:5 regards 92:23 93:24 Register 6:22 registered 85:2 regular 52:13 100:5	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18 55:22 114:3 regardless 111:5 regards 92:23 93:24 Register 6:22 registered 85:2 regular 52:13 100:5 regulation 1:14 7:18	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18 55:22 114:3 regardless 111:5 regards 92:23 93:24 Register 6:22 registered 85:2 regular 52:13 100:5 regular 52:13 100:5 regulation 1:14 7:18 8:16 17:11 40:5 44:16	
reemphasize 111:21 reentry 82:24 83:1 84:8     84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18     55:22 114:3 regardless 111:5 regards 92:23 93:24 Register 6:22 registered 85:2 regular 52:13 100:5 regulation 1:14 7:18	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18 55:22 114:3 regardless 111:5 regards 92:23 93:24 Register 6:22 registered 85:2 regret 73:10 regulat 52:13 100:5 regulation 1:14 7:18 8:16 17:11 40:5 44:16 44:18 47:21 48:15 53:4	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18 55:22 114:3 regardless 111:5 regards 92:23 93:24 Register 6:22 registered 85:2 regret 73:10 regular 52:13 100:5 regulation 1:14 7:18 8:16 17:11 40:5 44:16 44:18 47:21 48:15 53:4 55:23 59:13 70:15	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18 55:22 114:3 regardless 111:5 regards 92:23 93:24 Register 6:22 registered 85:2 regulation 1:14 7:18 8:16 17:11 40:5 44:16 44:18 47:21 48:15 53:4 55:23 59:13 70:15 77:10,24 78:3 85:21	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18 55:22 114:3 regardless 111:5 regards 92:23 93:24 Register 6:22 registered 85:2 regulation 1:14 7:18 8:16 17:11 40:5 44:16 44:18 47:21 48:15 53:4 55:23 59:13 70:15 77:10,24 78:3 85:21 89:21 93:14 97:1 99:10	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18 55:22 114:3 regardless 111:5 regards 92:23 93:24 Register 6:22 registered 85:2 regulation 1:14 7:18 8:16 17:11 40:5 44:16 44:18 47:21 48:15 53:4 55:23 59:13 70:15 77:10,24 78:3 85:21 89:21 93:14 97:1 99:10 104:3,23	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18 55:22 114:3 regardless 111:5 regards 92:23 93:24 Register 6:22 registered 85:2 regret 73:10 regulation 1:14 7:18 8:16 17:11 40:5 44:16 44:18 47:21 48:15 53:4 55:23 59:13 70:15 77:10,24 78:3 85:21 89:21 93:14 97:1 99:10 104:3,23 regulations 5:19,24 6:8	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18 55:22 114:3 regardless 111:5 regards 92:23 93:24 Register 6:22 registered 85:2 regulation 1:14 7:18 8:16 17:11 40:5 44:16 44:18 47:21 48:15 53:4 55:23 59:13 70:15 77:10,24 78:3 85:21 89:21 93:14 97:1 99:10 104:3,23 regulations 5:19,24 6:8 6:9,11,17 7:3,4,22 8:17	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18 55:22 114:3 regardless 111:5 regards 92:23 93:24 Register 6:22 registered 85:2 regulation 1:14 7:18 8:16 17:11 40:5 44:16 44:18 47:21 48:15 53:4 55:23 59:13 70:15 77:10,24 78:3 85:21 89:21 93:14 97:1 99:10 104:3,23 regulations 5:19,24 6:8 6:9,11,17 7:3,4,22 8:17 9:14 10:23 11:20 16:9	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18 55:22 114:3 regardless 111:5 regards 92:23 93:24 Register 6:22 registered 85:2 regret 73:10 regular 52:13 100:5 regulation 1:14 7:18 8:16 17:11 40:5 44:16 44:18 47:21 48:15 53:4 55:23 59:13 70:15 77:10,24 78:3 85:21 89:21 93:14 97:1 99:10 104:3,23 regulations 5:19,24 6:8 6:9,11,17 7:3,4,22 8:17 9:14 10:23 11:20 16:9 17:19 19:3 23:23 40:19	
reemphasize 111:21 reentry 82:24 83:1 84:8 84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18 55:22 114:3 regardless 111:5 regards 92:23 93:24 Register 6:22 registered 85:2 regulation 1:14 7:18 8:16 17:11 40:5 44:16 44:18 47:21 48:15 53:4 55:23 59:13 70:15 77:10,24 78:3 85:21 89:21 93:14 97:1 99:10 104:3,23 regulations 5:19,24 6:8 6:9,11,17 7:3,4,22 8:17 9:14 10:23 11:20 16:9 17:19 19:3 23:23 40:19	
reemphasize 111:21 reentry 82:24 83:1 84:8     84:11 refer 8:18 10:20 reference 14:4,5 92:6 references 14:2 referring 11:5 77:16 reflect 23:10 reflected 6:13,15 reflects 24:17 refusals 81:5 refute 44:21 regarding 5:18 36:18     55:22 114:3 regardless 111:5 regards 92:23 93:24 Register 6:22 registered 85:2 regulation 1:14 7:18     8:16 17:11 40:5 44:16     44:18 47:21 48:15 53:4     55:23 59:13 70:15     77:10,24 78:3 85:21     89:21 93:14 97:1 99:10     104:3,23 regulations 5:19,24 6:8     6:9,11,17 7:3,4,22 8:17     9:14 10:23 11:20 16:9	

89:24 90:7 91:18 92:4 94:14 95:3,7,17,22 98:14,15 103:17,22
104:2,20 106:5 111:10 114:4,7
regulators 84:5 regulatory 3:10 6:22 17:10 19:19 90:4
rehabilitated 14:7 rehabilitation 12:5,7 reiterate 9:10
reject 16:19 rejected 10:6 47:8 relate 20:8
related 18:3 20:6,17,22 21:23 28:4 34:15 86:13
86:21,25 90:4 relates 6:1 9:24 48:13 relation 91:23
relative 115:11 relatively 111:14 released 56:9
relevant 13:23 46:24 48:14 50:3 70:4 religion 17:20
religious 6:3 rely 40:9 41:25 44:18,20 105:23
relying 102:15 107:10 111:13 remember 23:3 44:4
96:13 98:25 99:3,4 113:16
remorse 73:10 remove 10:2 rend 30:18,18
rendered 33:12 rent 68:4 69:25 71:6,8 79:10
repeat 89:16 report 39:3 58:6 68:12 95:12,13
reported 1:24 115:7 reporter 8:5,12 55:7,11 55:13 115:5
REPORTER'S 115:1 REPORTERS 1:21
reporting 36:17 representing 75:4 90:2 reputation 75:10,12
request 7:19 requesting 110:23 requests 17:15
require 39:9 106:12 required 12:17,21 54:6 99:7
requirement 22:21 requirements 17:21 23:25 25:4 53:14 82:6
107:4 requires 15:12 16:17 20:12 21:12 42:24 97:5
requiring 20:2 26:22 38:4 45:24 53:14 research 29:15 95:13,13
reservation 43:2,21 reservations 24:11

resistance 61:15

respect 28:5 75:4,7

```
respectively 6:16
respond 8:1 77:9
responders 88:1
responding 22:6
response 105:19 110:7
responsibilities 21:23
responsibility 60:4 65:15
  72:18
responsible 20:25 99:9
rest 47:23 74:6 76:25
  77:2
restate 90.6
restaurant 69:19
rested 47:22
restorative 68:2 72:25
restricted 80:18
restrictions 53:21 80:10
  81.25
result 26:14 34:22 45:9
  45:10
resume 113:20
retail 36:11
retain 95:11
retrospectively 111:8
returning 63:16
reverse 28:23 43:4,10
  79:5
review 15:1
reviewed 27:23
revised 52:24
revision 91:14
rewriting 24:8
right 14:18 15:7 17:8,11
  24:1 26:14 32:25 33:1
  33:11 34:18 35:3 44:16
  49:5,11 51:16 52:14,15
  52.18 22 22 55.15
  56:14,15 60:7,20 62:16
  62:23 74:6,7 81:3
  83:17 93:4 97:14 98:14
  101:4 102:9 103:19
  106:14 107:15 110:8
  110:14 114:1
rightfully-so 28:3
rights 49:14 103:4 109:7
risk 19:17 21:16 67:7
  103:5
rivers 66:25
road 73:19
rocket 98:9.20 100:19
  103:7
role 19:19 48:18 89:20
room 1:5 2:5,15 6:13
  8:11
rough 79:11
rule 18:15 23:16,20,21
  25:9 26:7 32:9 45:9,15
  93:9,10,10 108:15
rulemaking 5:23 6:20
  7:23 8:3,7 90:13 91:17
  107:16,17,18,23
rulemakings 113:15
rules 11:7 22:23 47:11
  58:5 64:17 68:11 90:9
  90:13 106:23
ruminate 99:8
run 63:17 65:3
run-in 70:23
running 61:15
```

```
RVR-115 68:11
S 3:1
S-H-A-I-N 82:24
sad 63:15 74:23 75:13
safe 69:2 85:10,19
sales 79:7
San 50:18.18 51:20 58:8
  58:23 60:11,16 65:21
  67:11 71:2 77:17 78:21
  82:25 83:1 84:10.25
  85:13 86:16 87:22,24
  88:5 89:19
SASCA 65:24
sat 57:3 67:21 81:3,5
saw 84:12
saying 17:20 18:13 29:23
  32:13 34:22 44:21 50:7
  68:18 74:2 84:6 86:3
  94:21 97:7 100:4,6
  103:2,6 105:4 109:22
says 21:4 26:10 38:17
  47:4 48:7 54:7 68:12
  105:5 106:11
scenario 22:22 31:25
  35:6 54:5 97:4
scenarios 43:3 53:17.18
  54:1 98:4,23
scene 88:1
Schneiderman 31:15
  98:3
Schur 3:6 5:12 31:23
  37:25 38:20 39:11 25
  50:21 54:22,25 80:24
  81:9 92:11 102:4
  105:13 106:2,8,14,17
  107:25 112:11
scientist 98:10 100:20
  103.7
scientists 98:20
scope 26:12 50:9 90:24
  97:20 101:7
screen-out 109:4
screened 12:2,4,6 93:9
  93:15 94:21
screening 49:7
scrutiny 39:9
seat 67:5
second 13:18 35:4 52:2
  57:15 67:4 70:13 86:1
  103:19
Secondly 77:20
secret 59:18,19
section 6:1 8:17 10:20
  11:5 22:6.9 23:14 24:8
  48:6 53:16 91:14,16,21
  91:22 104:16,22 105:5
sections 6:10 104:21
security 61:1,1
see 21:10 26:11 42:11.13
  42:25 46:23 47:13
  51:12 62:8 64:7 69:17
  72:3 104:21 105:2,2,10
  110:21 113:23
seeing 8:22 114:1
seek 44:21 113:2
seeker 40:6 41:2
```

seeking 16:2 seemingly 99:14 seen 62:3 64:8 98:19 101:25 seize 25:11 self-help 56:25 sell 73:13 80:14 selling 79:12 send 7:6 32:17 sends 26:19 110:22 sense 13:12 24:18 28:15 45:24 46:3 51:3 53:3 74:20 105:3 sent 6:23 9:11 25:12 sentence 21:5,6 23:14 sentences 24:20,23,24 separate 23:13 31:10 70:18 104:22 105:9 separately 7:11 separation 70:16 seq 6:1 service 60:16 services 32:3 108:2 session 113:21 114:9 set 5:25 26:17 57:21 60:17 74:5 76:16 96:25 102:14 104:2 106:23 107:16,18 115:8 sets 71:23 seven 83:10 sex 6:5 36:1.5.14 37:3.9 59:12 70:17 84:17 85:2 85:5 86:7,21 87:6 sexual 6:6 Shain 4:6 82:20,21,23,24 86:3,15 87:9 **shape** 86:20 sharing 86:8 **sheet** 113:13 sheriff 83:6 sheriff's 67:11 shift 89:2 96:20 97:1 **shifting** 96:12 99:19,23 **shifts** 96:16 shooting 87:24 shoplifted 36:9 **short** 89:15 shorten 21:11 shorthand 91:23 115:5 115:10 shot 20:4 60:5,5 69:8 79:19 81:2,7,7 show 40:10 43:5 46:16 46:19,24 50:11 74:7 95:13 96:20 97:13 100:6 102:16 showing 41:7 48:20 49:10 51:13 97:5 108:8 shows 40:14 49:13 shut 69:2 shy 37:23 side 18:12 27:8 90:5 109:19 sides 91:4 sign 113:13 sign-in 113:13 significant 77:13 94:10 95:21 significantly 108:2

similar 11:1 16:16 17:13 40:21 45:3 101:2 similarly 17:18 simply 37:20 99:17 sister 82:2 sittina 83:23 situation 23:22 25:7 30:9 34:9 36:6,13 42:8 44:23 77:1 93:8 94:1 95:25 105:1 113:2 situations 12:24 13:2,10 13:13 22:23 24:15 47:14 53:21 54:10 76:4 size 17:25 skill 76:16 **skills** 56:16 57:19,23,25 65:4 slated 6:8 slicing 99:6 slightly 40:25 social 60:25 61:1 society 57:5 60:21 62:8,9 74:22 76:8 solely 108:10 somebody 10:5 13:12 15:14 16:20 19:15 22:24 25:25 26:2 32:11 37:4,5 54:6,8,20 66:8 78.5 112.16 somebody's 16:17 someone's 87:16 Something's 74:5 somewhat 41:8 88:16 son 59:25 69:16,16 sorry 9:4 11:7 34:22 108:4 112:19 sort 13:15 15:16 18:9,14 27:12,14 28:1,22 43:2 43:4,6,8 46:6 53:9 77:20 99:18,22 100:5 101:2 102:19 112:20 sorts 35:19 53:21 sound 57:24 source 48:23 **space** 18:9 speak 8:9,12,18 10:18 27:18 53:3 70:3 92:25 speaking 8:9 32:14 75:16 97:14 speaks 104:17 specialized 101:20 specific 5:24 8:16,17 10:14 16:22 21:19 34:15,19,19,25 36:3,18 36:21 38:10 42:7 44:23 44:23 49:25 50:2 56:17 79:23 92:22 99:21 101:19 103:1 111:16 specifically 36:4 38:15 104:2 113:23 specifics 33:12 specify 47:21 54:12 spectrum 72:14 spell 9:3 spelling 8:14 27:4 spend 69:23 95:8 spending 70:1 spent 74:6 Sperber 3:10 7:7,13

52:16 staff 3:9 83:1 stage 26:15 97:10 stakeholders 6:24 standard 29:2 96:23 109:7 standing 109:7 standpoint 30:20 95:22 start 8:22,24 89:23 91:10 99.5 started 73:9 state 1:5 2:5,14 5:6,24 38:4 40:10,25 42:18 47:23 49:19 51:3,9,12 51:20 53:13 54:7 62:21 65:23 77:16 81:19 84:5 90:15 101:9 104:7 105:24 107:9 112:4 state-by-state 39:5 state-level 40:9 44:8,11 51:19 statement 6:15 8:2 95:3 95:20 states 10:9 39:7 statewide 42:18 43:17 44:21 90:1 95:7 stating 8:14,15 26:19 statistical 28:3 29:8,11 31:4 35:5 42:16 46:13 46:16 48:13,20 51:13 94:24 96:17 104:6 108:16 109:25 112:14 statistically 28:9 108:17 statistics 29:14 40:9,23 42:1 43:17,17,19 44:8 44:9,11 46:2 47:6,19 47.23 24 48.3 14 49.11 51:15,19,21 93:25 94:1 94:8,9,12 95:4,7,20 97:8,12,20,21 98:8 99:16,20 100:6,13 101:4.9.12.21.24 102:7 102:14 103:12 108:3,7 108:22,22 111:14 status 6:5.7 statute 39:15 77:24 106:4 107:10 statutes 106:9 109:7 stay 37:20 66:3 83:19 stenographically 115:7 step 10:4 16:4 25:24,25 46:24,25 99:23 100:23 **stepping** 102:13 steps 19:22,24 35:18 stop 18:19 60:16 store 36:11 story 72:2 75:19 85:2 straight 59:9 62:5 straight-laced 59:6 straightforward 24:5 strangers 75:22 streamline 52:7 streamlined 22:12 street 1:5 2:5,14 5:7 7:8 62:14 75:9 **streets** 80:13

strengthened 10:19

stress 61:12

strictly 30:21

strike 92:5 strikes 52:3 striking 91:15 strong 96:8 strongest 16:14 strongly 13:13 20:3 struck 18:3 structures 9:22 struggle 56:11 studies 15:5 study 40:14 stuff 26:9 57:22 subcategory 31:3 subcommittee 52:9 subject 32:20 subjective 13:25 14:14 14:23 15:8 16:25 18:9 submit 7:12 submits 7:15.19 26:8 submitted 9:11 90:19 submitting 8:16 subscribed 30:16 subsection 8:17 11:8,8 53:12 91:20,23 104:3 subsequent 113:15 subsequently 93:15 subset 98:11 substance 56:25 62:20 65:24 substantively 92:19 subsumes 53:10 Such-and-Such 75:9,9 sue 58:20,20 69:22 suffered 40:7 41:2 suffice 14:19 sufficient 40:18,20,23 41:1 47:24 49:10 51:19 51:21 54:2 101:10 sufficiently 12:19,25 suggest 92:8 107:17 suggested 24:16 suggesting 44:5 suggestion 41:15 suggestions 25:3 suing 34:10,11 suit 46:7,11,17 47:3,9 110:9 supervisor 65:1 supplements 5:24 supplies 45:2 support 37:23 82:15 supported 12:18 supportive 36:23 supports 12:15 supposed 48:19 58:12 113:5 supreme 109:8 sure 12:12 13:21 14:4 17:10 18:7 19:8 24:20 29:23,24 31:22 35:23 38:5 48:21,23 71:17 77:1.6 78:12 92:8 111:23 surprised 31:5 surrounding 14:11 27:24 survive 74:18 **suspect** 107:23

**sworn** 8:10 system 28:17,20 30:2 67:10 90:25 91:4,6,6 table 65:20 tailored 20:11 tainted 46:12 take 8:13 10:14 14:22 33:21 38:21 53:3 65:14 65:19 76:18 81:7 82:5 90:23 92:8 96:1 105:21 107:11 taken 2:13 50:14 92:17 95:14 115:10 takes 73:15 75:21 talk 25:4 28:22 54:20 56:11 61:17 72:21 75:22 78:15 19 83:19 83:21 84:14,16 talked 25:3 79:2 talking 10:20 11:6 26:15 32:1 45:8 53:12 59:1 60:25 68:19 71:18 72:24 77:11 81:24 84:22 85:4,5 86:6 87:13 88:2 93:25 94:13 94:20 98:9 110:8 112:15 talks 28:7 48:6 112:23 teach 61:11,12 tears 73:13 technical 92:13 technically 91:10 tell 18:14 39:15 56:14 59:22 60:9 62:10 70:9 72:10,15 75:22 82:2 106:20 **telling** 73:18 tells 75:19 temp 60:14 temporary 88:17 ten 86:6 tenant 78:5 term 56:10 81:23 85:6 terminated 93:3,17 terminology 11:1 terms 20:24 24:21 25:18 28:15 29:11,18,19 38:3 40:15 50:14 57:3 73:14 78:8 81:4 84:9,12 85:7 93:7 terrified 73:8 test 23:21 tested 88:19 testified 93:23 **testifies** 7:15,19 testify 8:10,19 95:12,14 testimony 7:2 8:13,18 43:20 55:22 71:13 76:6 77:3,5 82:9 83:15,16 97:22,24 text 6:16 thank 9:13 46:25 54:21

54:24 56:5 71:12,15

75:14.16 77:3.4 80:3

81:14,15 82:9,16,16

sweeping 49:21

89:5,6 90:24 91:8 103:9 108:5 112:10 113:9,10 114:2 thanks 40:1 55:4 theft 59:17 theoretical 106:7 thing 9:13 21:6 29:15 33:1,1 37:3 56:14 62:3 64:22 65:13 66:9 70:18 71:5 78:1,19,20,21 79:3,8 80:17 84:15 86:4 87:14,17 110:14 things 14:10 17:24 19:12 20:15 25:17 27:11,20 33:22 35:21 37:4,7 38:8 57:7 63:21 64:6 67:13 70:17 72:14 87:13.18 88:8 89:1.17 90:17 94:4,6 102:11 107:7,22 113:11 think 9:24,25 10:2,3,19 10:22,24 13:25 14:21 14:24 15:9,14,24 16:9 16:12 17:1,5,6,18 18:23 19:11 22:5,12 23:8,13 24:5,6,6,7,8,16 24:22,23 25:16 26:13 26:23 27:6 28:8,13 30:21 31:13,18 32:24 33:23 34:17 36:6,7,13 36:20,22 38:8,19 39:20 40:18 41:8,17,21 42:2 42:7,10,17,25 43:8 44:2,19 45:14 46:8 47:1,20 49:20,21 51:8 51:12,18 53:2,21 54:1 54.9 12 18 65.8 72.7 74:19,19 75:18 77:16 77:23 81:12 83:20,24 84:1,23 85:5,9,19 87:9 88:9 90:21 91:11 93:7 93:22 94:2 95:25 96:7 97:11 98:11 99:8 100:24 101:5,15,17,18 102:2,13,19 103:5 104:9,23 105:8,10 106:6,18 107:4,13,20 107:25 109:5 110:16 111:9,20 112:6,9,18,24 thinking 17:12 19:6,7,13 28:24 33:15 51:2,8 75:3 86:22 109:18 113:6 third 33:24 53:18 78:1 thorough 92:17 thoroughness 55:2 thought 12:18,25 13:3,6 18:4,7 39:12 41:14 62:6 74:3 77:20 86:6 87:5 105:3,9,14 thoughtful 83:25 109:22 thoughtfulness 110:5,6 thoughts 30:4,7 33:20 98:2 103:18 three 11:10,21 14:17 16:1 22:14 56:16 57:17 63:22 74:25 107:15 thriving 70:21,21,22

throw 66:16 73:13

suss 96:11

throwing 80:23 thrown 58:15 throws 54:9 Thursday 2:16 5:2,5 tied 35:4 102:11 Tim 3:5 5:12 time 8:10 10:14,14 38:1 51:7 53:5 62:22 72:19 72:21 74:6 82:22 94:1 114:2,11 115:7 times 69:19 84:16 tiny 47:7 title 6:9 49:15 64:16 91:18 106:1 today 5:10 7:2,4,15,25 8:19 10:16,18 56:11 64:11 66:20 75:17 76:6 77:3 82:10.17 83:19 89:4,15,20 90:18,21 114:7 today's 6:14 7:14 52:9 told 56:19 62:5 70:24 71:3 88:19 **top** 59:18,19 102:22 topic 27:24 28:23 31:7 tossed 84:13 totally 28:18 37:1 102:13 touched 40:3 53:8 54:18 109.17 track 45:20 trade 75:2 trades 57:1 training 101:20 transcribed 8:4,8 115:8 transcript 1:13 2:13 8:5 115:10 transfer 93:17 transferred 60:12 transition 60:11 transitional 61:11 63:13 65:22 Translate 112:8 transportation 63:21 trash 58:15 traumatic 86:23 Treasure 66:2 treatment 96:14 103:21 103:23 108:14,19,25 trial 95:15 trickier 99:11 trigger 86:25 triggering 88:3 triggers 87:16 troubling 41:1 true 43:23 49:6 61:8 95:21 98:5.6 101:25 102:1 115:9,15 truly 76:11 91:9 107:21 trump 39:20 trust 59:8,20 truth 56:20 57:19 58:9 61:20 62:17 63:20 66:17 67:3 68:21 72:9 72:15 74:11 try 16:23,25 89:15 trying 19:3 20:18,23 21:10 27:13 39:6 60:1

70:3 79:14,15,17 80:1

80:15 82:22 87:15,15

109:24 turn 61:3 79:14,15,17 turnaround 62:22 turned 47:5 57:2 58:8 63:22 turns 81:17 85:22 **TV** 60:24 two 22:11 23:13 24:20 24:23,24 56:18 65:10 73:16,16 79:21 81:4 88:18 90:23 106:6 type 16:2 26:1 34:14 36:3 36:18,21 48:10 49:7 79.3 types 33:21 47:16 71:24 71:25

92:6,22 96:11 108:4

U ultimate 58:22,24 ultimately 14:23 17:9 52:25 98:13 umpteen 75:6 unacceptable 21:16

unanimously 83:2 undergone 86:23 underlying 49:3 50:16

typical 49:22

Typically 93:3

understand 23:12 32:19 37:1 38:11,22 47:19 48:22 52:5 64:15,19 65:11 73:5 75:21 79:18 80:14 81:21 87:15 111:18 112:22

understanding 21:1 28:19 45:14 58:21 understood 73:8,14 undertake 107:18 underwrite 102:10 unfairly 45:16

unfairly 45:16 unique 17:23 33:19 104:25 universe 98:6.18

unlawful 29:5 106:11 unlawfully 94:21 unquote 63:16 unrecognized 15:3

unrecognized 15:3 Unruh 112:23,23 113:4 unstated 97:18 unsure 21:21

untrustworthy 27:15 use 1:14 5:20 6:11 11:1 16:19 20:2 33:16 44:8

44:13 45:2 51:9 55:23 67:6 74:15 78:4 81:24 87:4 91:22 94:8 97:8 97:13 100:6 102:9

110:2 114:4 useable 91:7 uses 11:25 utilize 67:6

valid 14:4 Vallejo 71:2 value 62:8

variety 106:22 107:6 various 93:20 vast 25:8 veer 101:21 verify 113:19 vet 61:24 veteran 57:8 veteran's 6:7 vicinity 51:6 victims 67:24 68:3 73:1 victims' 73:2 Vietnam 74:16,17 view 25:8 94:3 vilify 27:13 violates 106:1 violating 77:12 violation 36:3 68:11 violence 73:6,7 86:24 violent 56:20 57:16 vision 25:6 voluntary 90:14 volunteered 62:22 vote 83:2 voted 52:24

Wwait 31:11 47:4 74:4 80:15 84:4 Walden 65:22 walked 58:13 69:19 88:19

want 10:10 14:15 24:21 28:22 37:10,11 53:3 54.22 55.7 9 9 57.13 58:17,18,18,18 60:5 61:17 63:22.23.23.23 63:24,24,24,25,25 64:1 64:1,16 66:3,6,16 68:2 68:3,25 69:3,3 70:17 70:19 72:21,22 78:18 78:19 79:8,11,24 80:2 81:7,9,14 84:9,9,16 85:9 86:6,18 87:17 88:9 89:16,16 90:18 97:13 98:14 102:9 103:19 106:19 110:4 113:18,22

wanted 23:13 38:13 51:7 75:15 77:4,18 83:21 85:23 87:6,8 92:14 101:7 112:19

wants 75:1 war 74:24 Washington 65:9 wasn't 11:18 46:12 68:23

wasn't 11:18 46:12 68:23 72:19 73:12 78:14 85:1 86:10 88:24 watched 69:19

watching 19:16 way 11:2 14:16 15:20 18:5 19:15,15 21:10 22:13 41:17 42:3,11 47:17 50:14 53:16 67:3 68:23 71:8 74:18 86:20

68:23 71:8 74:18 86:20 91:20 97:22,23 98:16 98:17 99:9,25 101:16 103:12,14 104:11,13 108:8 ways 15:9 41:1 78:3 we'll 8:22 31:14 37:8 54:3 55:16,21 100:12 105:11 114:6 we're 10:17 11:6 13:7 16:5 17:7 18:23 22:5 24:8,12 26:3,4,12 36:20 38:20 39:5,7 40:11 59:1 60:20,20 64:5 66:19 68:19 69:20 77:11 78:2 79:14,14,17 84:4 85:4,4 87:14 88:9 90:1,19 102:13,15,20 103:2,4,16 110:8

111:13 112:15 113:24 we've 5:15 9:10 12:13 27:19,23 39:20 52:3 53:8 54:18 66:3 69:19 80:25 103:16 104:13 Web 6:18,25

Wednesday 64:3 weeks 107:15 weighing 81:16 welcome 5:16 83:17 107:24

welcomed 70:21 welfare 36:8 67:12 76:15 well-taken 101:17 well-thought 18:5 well-thought-through

35:2 went 46:20 56:21 60:10 64:8,25 66:1,1 67:22 72:11 74:4 78:25 79:2

West 7:8 whistleblower 77:20,24 wife 59:25 63:23,23 64:3 66:2 67:13 69:15 willing 63:15

wish 24:4 29:24 68:22 72:19 wishes 8:24 wishing 8:19 82:18 89:

wishing 8:19 82:18 89:7 witnessed 63:20 woke 74:3

woman 30:12 66:12 69:11

women 30:1,11,15 62:1 83:14 wondering 41:15

word 19:10 57:15 58:3 worded 42:12 wording 21:4 41:6,21 words 50:6

work 9:8 19:13,23 38:21 38:24 39:6 59:7 60:13 60:13 65:20 67:2,7 73:4,5,22 74:8 76:25 83:10 85:13 87:18,19 87:21 88:14,20 90:24

worked 59:22 64:25 88:17

working 59:12 60:15 82:2

workplace 72:5 86:22,23 93:16 104:18 works 34:1,2 67:10,10 world 32:25 61:21 66:18 69:5 73:17 74:17

110:13 worlds 74:25 worried 24:12 worst 76:24 wouldn't 16:6 32:7 44:15 67:3 wrap 53:7 108:4 109:25 write 32:12 70:15 writes 68:13 109:22 writing 8:1 9:11 25:17 78:2 110:22 writings 111:7 written 7:3,5,10,16,19,21 7:25 8:6 9:11 25:12 42:3 52:10 90:8.18 103:17 104:4,14 114:6 wrong 68:13 74:4,5 91:3 91:11.12 www.depo.com 1:22 www.dfeh.ca.gov/fehc... 6:18

**X** 4:1 54:8 **X'** 100:18 **XYZ** 34:23

Y 54:8
yeah 12:12 13:21 14:22
18:20 19:8,11 22:10,11
23:1 24:19 25:16 27:6
28:21 29:14 30:5 31:13
35:22 39:11,24 44:1
47:1,17 51:10 64:23
69:20 72:3 80:4 101:15
111:11 112:9
year 16:13 37:5 61:2
65:6 68:15
years 56:10 60:24 62:4,7
64:16 65:11 70:9 72:12

72:13 73:24 74:3 75:6 78:13 85:3,3 90:5 York 16:13 25:6 27:7 young 56:22

young 56:22 youth 67:7

Z

**Z** 54:8 **Zatz** 29:1 40:12 42:22
44:3 101:22 109:17 **Zatz's** 55:1 92:16 95:5
109:6 **zone** 29:2,6,12 31:2
109:6,14 110:2 111:15
112:21

zones 74:24

0 010 91:22,25 92:5 012944 106:10 017(a) 91:22 017(e) 92:2,4

1 46:25 113:11,17 1.200 90:2

			Page 12
10 55:10,11,13,16 72:12 72:12 10,000 95:9 10:25 2:16 5:2 100 37:23 10th 7:9 11:27 55:18 11:30 55:5 11:40 55:16 11:43 55:19 11010 91:16 11017 6:10 11017(a) 91:15 11017.1 6:10 11:5 11017.1(d) 48:6 12 72:12,12 12:57 114:11 12900 6:1 12944 38:11 105:18 107:15 13876 1:24 2:17 115:4,22 15 64:16 66:21 15-day 7:20 52:17,20 15,000 95:9	7 1:5,7 2:5,7,15,16 5:2 49:15 56:10 106:1 7,500 6:23 72 62:4,7 75 62:23 63:6,8,10 74:13 7th 5:5 7:4		Page 12
24th 83:2 25-year-old 59:25 69:16 288-3376 1:22 3 3 46:24 320 7:8 33 73:24 74:3 4 401(k) 60:2 45 6:21 46 85:3			
480 38:14 105:20 4th 7:8 5 5:00 7:4 114:7 50 58:23 59:2,7 60:7 67:2 77:13 96:1,1 56 4:5 6 602 68:14 65 61:3			